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FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JUNE 29 1993

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Boeing to improve 737 jets to meet Airbus challenge

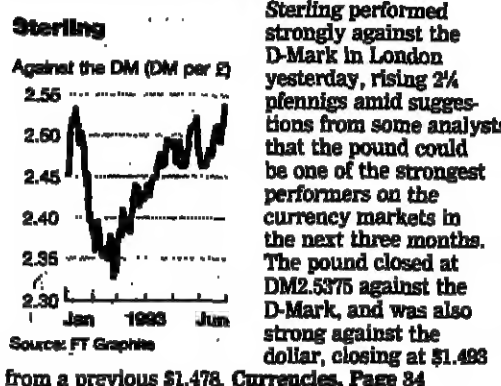
Boeing, US aircraft manufacturer, is expected to offer airlines a new family of improved 737 aircraft to challenge the European Airbus consortium's twin-engine aircraft range.

The Boeing board was meeting in Seattle to consider giving the go-ahead for an improved family of 737 jets. More than 3,000 of the existing 737 jets have been ordered, making it the world's best-selling jet. Page 14

US warns Tokyo: The US has told Japan their economic relationship could become increasingly strained unless Tokyo responds to Washington's proposals for a framework for further detailed trade talks. Page 5; Action on surplus 'would stoke inflation', Page 4

EC emissions regime tightened: New passenger vans and light goods vehicles in the European Community will have to be fitted with catalytic converters from next year, environment ministers decided. Page 14

Sterling strengthens against D-Mark:



from a previous \$1.478. Currencies, Page 34

Afrikaner land rulings: South Africa's constitutional negotiators are today expected to decide whether to grant the Conservative party's demand for Afrikaner self-determination. Page 4

Italian wage accord elusive: Talks between Italy's employers and unions on a new wage bargaining system ran into difficulties with employers determined to get a favourable agreement. Page 2

Izvetogovic under pressure: Members of Bosnia's presidency will try this week to persuade their head, Alija Izvetogovic, to rejoin negotiations on the latest Serbian-Croatian peace plan for Bosnia. Page 2

Bonn urged to tell truth: Tyl Necker, president of the BDI federal industry association, said the German government must tell "the unvarnished truth" and set out clear targets to help break the downward economic spiral. Page 3

Oilfield talks suspended: Talks on a \$9bn development project for three oilfields in the Azerbaijan sector of the Caspian Sea have been suspended following political upheaval in the republic. British Petroleum said. Page 2; Wary oil industry, Page 6

Closure of US bases sought: Charleston naval station and shipyard, North Carolina, Alameda naval air station and Mare Island shipyard in San Francisco Bay are among US military bases recommended for closure by an independent commission. Page 3

Somalis kill UN peacekeepers: A Pakistani member of the UN peacekeeping force in Somalia was killed and two seriously wounded in an ambush on a patrol trying to clear snipers in Mogadishu.

Northern Telecom shares fall: Shares in Canadian telephone equipment maker Northern Telecom lost 30 per cent of their value after the group said it expected a second-quarter loss. Page 16

China company's Hong Kong shares: China's largest beer exporter, Tsingtao Brewery, will today become the first Chinese-registered company to issue shares in Hong Kong. Page 18

AZT guidelines: Shares in Wellcome fell 10p to 68p after further guidelines for the use of AZT to treat HIV and Aids were submitted by the US National Institutes of Health. Page 3

Royal separation: Buckingham Palace announced the formal separation of the Duke and Duchess of York ending speculation about a possible reconciliation.

Boris Christoff: Bulgarian-born bass best-known for his portrayal of the title role in Mussorgsky's Boris Godunov, died at his home in Rome aged 79. Obituary, Page 11

STOCK MARKET INDICES		STERLING	
FT-SE 100	2897.0 (+0.5)	New York Composite	1,484
Yield	5.86	London	1.483 (1.478)
FT-SE Europe 100	1218.15 (+0.03)	DM	2.8375 (2.815)
FT-AK Share	1430.17 (+0.3%)	FF	5.5225 (5.455)
Nikkei	19,888.76 (+227.15)	SF	2.2475 (2.235)
New York Composite	1,484 (+2.06)	Y	195.25 (195.75)
Dow Jones Ind Ave	3514.69 (+23.89)	E Index	98.3 (97.5)
S&P Composite	450.46 (+2.06)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3 1/4%	New York Composite	1,484
3-mo Treasury Bill	3.115%	London	1.483 (1.478)
Long Bond	10 1/8%	DM	2.8375 (2.815)
Yield	8.883%	FF	5.5225 (5.455)
LONDON MONEY		SF	2.2475 (2.235)
3-mo interbank	5% (same)	Y	195.25 (195.75)
Libor 6m bill	10 1/8% (Jun 10/2)	E Index	98.3 (97.5)
NORTH SEA OIL (August)			
Brent 15-day (Aug)	\$17.55 (17.59+)	DM	1.70 (1.702)
WTI	\$17.55 (17.59+)	FF	5.5225 (5.455)
Gold		SF	2.2475 (2.235)
New York Comex (Aug)	\$376.1 (376.1)	Y	195.25 (195.75)
London	\$376.25 (376.45)	E Index	98.3 (97.5)

Austria	Sw30	Germany	DMS30	Lat	LF60	Qatar	QR1200
Bahrain	Dkt1250	Greece	Dkt200	Malta	LM050	Saudi	SR11
Belgium	BF40	Hungary	R172	Morocco	MN10	Singapore	SG410
Bulgaria	BLV500	Ireland	R180	Neth	NL375	Slovak Rep	SKL45
Croatia	HR0200	India	IN40	Nigeria	NG150	Slovenia	SL1200
Cyprus	CL100	Israel	IS100	Norway	NOK150	Spain	PS050
Czech Rep	CKZ150	Italy	LI200	Oman	OM150	Sweden	SE150
Danish	DKK150	Jordan	JOD150	Pakistan	PKR150	Switzerland	CHF120
Egypt	EGP150	Korea	WON2500	Philippines	PHP150	Turkey	TL1250
Finland	FM12	Kuwait	KWD100	Poland	PLN100	Turkmenistan	TMT100
France	FF100	Lebanon	US\$125	Portugal	ESC15	UAE	DM1100

Christopherson may seek to replace Attali at EBRD

By Robert Peston in London, Hugh Carnegie in Stockholm and David Buchanan in Paris

MR Henning Christopherson, the European Community economics commissioner, is expected to become the first formal candidate to replace Mr Jacques Attali as president of the European Bank for Reconstruction and Development.

The EBRD's Danish director, Mr Lars Tybjerg, yesterday told his fellow board members that Mr Christopherson, a former Danish finance minister, had

expressed interest in the position. Mr Tybjerg gave fellow directors copies of Mr Christopherson's curriculum vitae.

Meanwhile, Mr Attali, who said on Friday that he would resign as soon as a successor is found, yesterday made an emotional farewell to a meeting of 400 EBRD employees.

He did not mention his resignation in the short speech, but he urged the staff to share his dream of creating a peaceful Europe in which the bank would "create jobs and joint ventures for all... Maybe this is only a

dream", he said. It was mine, it is now yours.

A quotation from an "ancient Persian poet" ended the speech: "An angel at night whispered to me in the wind and told me there is no such thing as an angel whispering to you in the wind. It is up to you now to listen very carefully and you will hear the angel. It exists."

It also emerged yesterday that Mr Attali's personal assistant, Mr Francois Olive, who was responsible for all his travel arrangements and was recruited from the French interior ministry, has

become the first member of Mr Attali's inner circle to resign.

Mr Christopherson is one of a number of possible candidates to replace Mr Attali. However, Dr Onno Ruding, the former Dutch finance minister whose candidacy would be supported by several governments, has told colleagues in Citicorp, where he is a vice-chairman, that he is not interested in joining the EBRD.

The chairman of the bank's governors, Mrs Anne Wibble, the Swedish finance minister, is likely to press for the appointment of an interim president, to

allow more time for the selection of a permanent replacement for Mr Attali, according to Swedish officials.

Such a temporary appointment, which is also supported by many of the bank's directors, could take place in the next few days. The bank's 33 directors, who represent the countries and agencies which own the bank, are likely to call an emergency meeting to discuss the succession.

"Many of us believe the ideal candidate as interim president is Claes de Neergaard [the Swedish director]," said a director. "We

may formally recommend to Mrs Wibble that she appoint him."

Mr de Neergaard's appointment would be resisted by the bank's executives, many of whom are lobbying for Mr Mario Sarcinelli, the head of development banking, or Mr Ron Freeman, head of merchant banking.

Mrs Wibble plans to discuss the succession issue with her two vice-chairmen, the finance ministers of Japan and Slovenia, on July 8. Mrs Wibble will also discuss the sensitive issue of severance terms for Mr Attali.

Poll shows Clinton decision to bomb Iraq backed by two-thirds of the public US attack 'warning' to terrorists

By Jurek Martin in Washington, James Whittington in Baghdad and Alison Smith in London

PRESIDENT Bill Clinton said yesterday that the weekend US missile strike on Baghdad was intended as a warning, not only to Iraq but to all governments which fostered terrorism.

Mr Clinton said he had been advised that Iraqi intelligence capacity in Baghdad, target of the raid, had been crippled. The US claims that a plan to assassinate former President George Bush in Kuwait in April had been drawn up in the Iraqi intelligence headquarters.

One side of the main 10-storey block has virtually collapsed and the adjoining six-storey building had most of its roof blown away. But the nearby communications tower was unscathed.

Foreign diplomats in Baghdad said yesterday there was deepening despair in the population, who had hoped that Mr Clinton's arrival in the White House might bring a change in US attitudes and an easing of sanctions.

Although the missile attack had come as a shock to most Iraqis, it may not have surprised the regime. US reconnaissance aircraft had been seen over Baghdad for the two days preceding the attack, and some retaliation had been expected following the allegations of Iraqi complicity in the plot to kill Mr Bush.

Vice-president Al Gore, in a television interview amplifying Mr Clinton's general warning, said any country contemplating a terrorist action against the US "now know that if they do that they're going to get a response".

Apart from Iraq, US concerns are mostly directed at Iran and Sudan. Mr Warren Christopher, secretary of state, complained on Sunday that too many US allies are "doing too much trading" with Iran, thereby assisting the build-up of its military capability, possibly including nuclear ambitions.



Some of the 14 defendants accused of plotting to kill former US president George Bush on trial in Kuwait's state security court

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■ UK support attacked Page 6
■ Sad about Uncle Sam Page 12

The Sudanese connection has been highlighted by last week's arrest in New Jersey of an alleged terrorist cell numbering several Sudanese nationals and linked to the outspoken cleric, Sheikh Omar Abdul Rahman, who arrived in the US in 1991 from Khartoum.

The New York Times reported yesterday that senior administration officials, including Mr James Baker, the attorney general, had intervened with the FBI not to

arrest the sheikh, partly on the grounds of questionable evidence against him and partly because he was felt to be more useful at liberty as a source of information on Islamic terrorism.

One official was quoted as saying that if it could be proved that Iran and/or Sudan was behind the New Jersey group then the US response would be put in the hands of the Pentagon.

Mr Clinton's decision to launch missiles against Iraq has continued to win general approval, with one instant poll recording support of two-thirds of the public.

In his brief comments promising an "aggressive" response to terrorism, the president also said he wanted "to move on to other

matters," specifically his domestic economic agenda, and preparation for next week's summit in Tokyo of the Group of Seven leading economic nations.

In Britain Mr Douglas Hurd, the foreign secretary, was forced to defend the UK government's support for the attack on Baghdad, insisting that it was a "justified and proportionate" response.

In an emergency statement to the House of Commons, Mr Hurd said the UK was "in solidarity with the United States" in its action against Iraq.

Spokesmen for both the Labour and Liberal Democrat parties warned of its damaging impact on the role of the UN.

Montedison's revised loss of \$1.1bn stuns investors

By Haig Simonian in Milan

MONTEDISON, the Italian chemicals group controlled by the troubled Ferruzzi Finanziaria (Ferfin) holding company, yesterday stunned shareholders by announcing that group losses for 1992 were L1,679bn (\$1.1bn).

Last night Ferfin announced a revised group loss of L1,679bn for 1992 compared with the previously disclosed L1,519bn deficit.

The rise from the L1,519bn loss earlier announced was caused by a newly discovered L320bn loss at a little-known subsidiary, Financio and Investments NV, controlled by the group's Montedison International Holding subsidiary.

Mr Carlo Sama, the outgoing managing director, told the annual meeting it was not clear when, where or how the loss had been incurred, nor how big the final liability would be. He implied the loss, which had only just been discovered, went back some time. Price Waterhouse, Montedison's accountants, are continuing investigations.

The company was unable to explain why the mysterious additional loss had resulted in different adjustments to parent company and group results. While parent company losses were revised upwards by L320bn to L7,249bn, group losses were raised by L435bn. The difference triggered speculation that other parts of Montedison might have been involved and the parent company figure excluded minority interests.

Montedison's revised accounts also included a new L500m provision in connection with allegations against Mr Giuseppe Garofano, a former Ferruzzi and Montedison executive, in Italy's political corruption scandal. Mr Garofano disappeared earlier this year after magistrates called on him to explain a L250m donation to the Christian Democrat party. He claimed the money had been a personal contribution.

Turning to this year's performance, Mr Sama said that although the group's operating earnings had improved, Montedi-

son lost L655.9bn at parent company level in the first five months.

Shareholders approved the appointment of a new smaller board, with Mr Guido Rossi, as chairman and Mr Enrico Bondi as managing director. As expected, Mr Arturo Ferruzzi, son of the late Mr Serafino Ferruzzi, the group's founder, stepped down as chairman.

The new board reflected the wishes of the five Italian creditor banks which have taken effective control of the Ferruzzi empire. The Ferruzzi family retains some representation on the board, reduced to five from 22 members. Mrs Alessandra Ferruzzi, youngest of the founder's three daughters and wife of Mr Sama, has a seat, as does Mr Arterio Migoli, the Ferruzzi's lawyer. Mr Sama is stepping down as deputy chairman and managing director. Shares in Ferfin and Montedison were suspended yesterday pending the announcement of the revised losses.

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Bonn urged to tell 'truth' on economy

By Christopher Parkes in Frankfurt

THE German government must tell "the unvarnished truth", set out clear targets and provide the necessary political leadership to help break the downward economic spiral, according to Mr Tyl Necker, president of the BDI federal industry association.

All economic indicators were still pointing downwards and cuts in production and workforces would continue in the coming months, he said yesterday. There were no signs of any improvement.

Complaining of a crisis of confidence, and alleging that politicians did not take the business community's appeals seriously, Mr Necker demanded that Bonn set clear goals. It should say when and how it would reverse the rise in state indebtedness and reduce the tax burden. It should also back up its targets with "concrete and credible" actions, he said.

"Those who announce their willingness to make savings and at the same time let loose an avalanche of costs on employment damage their

credibility," Mr Necker said. Continuous talk of new burdens and taxes shook investors' and consumers' confidence, he added.

He repeated industry's opposition to proposals for funding care for the elderly, and complained about looming increases in pensions contributions and fuel taxes.

The business community was working on cutting costs and payrolls. "But industry also has to warn politicians and unions neither to underestimate nor to gloss over the extent of our problems," he said.

Mr Necker's protest coincided with a further worsening in the mood in key sections of German industry.

The VDMA engineering industry association revised its forecasts for this year from a real fall in output of 5 per cent to a drop of 8 per cent.

New orders booked in May were 10 per cent down on the same month last year.

The motor traders' association claimed new vehicle registrations in Germany would fall 20 per cent this year, leading its estimate on a 20 per cent drop in the first five months.

Cartel Office in mergers warning

By Judy Dempsey in Berlin

GERMANY'S Cartel Office yesterday announced a record number of mergers since unification, but warned they were often hindering competition in eastern Germany.

During 1991 and 1992, 3,750 mergers were registered at the office, 900 more than in the previous two years. More than 1,300 enterprises or companies in the east were merged with western companies, partly to rationalise in response to the recession, but also sometimes to stem competition in the five new states.

The Cartel Office, whose powers are confined to judging the validity of a merger, had managed, however, to challenge 133 takeover or merger cases under European Community regulations.

The most notable cases questioned by the office, and rejected by the European Commission, included mergers between Varta, the battery company, and Bosch, the white goods manufacturer; Alcatel, the telecommunications group, with AEG Kabel, the electronics concern; Mannesmann with Hoechst; and Siemens with Philips.

Gloom surrounds Italian wage bargaining talks

By Helg Simonian in Milan

MR GINO GIUGNI, Italy's labour minister, warned that crucial talks between employers and trade unions on a new wage bargaining system had got off to a difficult start yesterday, with employers determined to get a favourable agreement.

The talks, which the government wants to conclude by Monday, have followed two difficult days in bridging differences over simplifying the bargaining system and increasing labour flexibility.

Mr Giugni said: "The chances of reaching an agreement... have gone down." He said yesterday's meeting between ministers and the Confindustria employers' federation had "gone badly" and warned that "big difficulties" remained. The government would present a compromise document later this week.

Meanwhile, officials denied weekend reports that Mr Carlo Azeglio Ciampi, prime minister, had threatened that the government could fail if the negotiations failed to succeed.

The government opted for separate meetings with the unions and employers after tri-lateral talks last week made only limited progress. Ministers are due to meet union representatives tomorrow.

However, chances of reaching a settlement have been complicated by internal difficulties for two of the three union federations. On the first day of its annual conference in Rome, debate at the big CISL trade union federation was overshadowed by allegations that Mr Sergio D'Antoni, its leader, had accepted payments from a leading industrialist implicated in the political corruption scandal.

Mr D'Antoni said he would contact Milan magistrates to rebut the allegation by Mr Vincenzo Lodigiani, a prominent industrialist, that he paid illicit contributions to the CISL and the UIL union federations.

Separately, internal pressures within the CGIL, the biggest union federation, mounted as Mr Bruno Trentin, its leader, held out against capitulation to employers' demands.

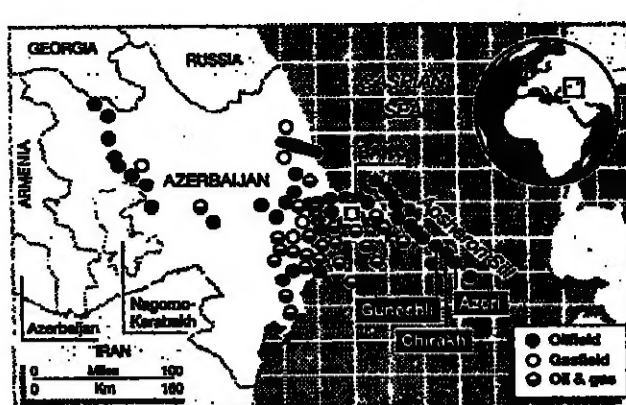
BP's talks on Azeri fields suspended

Power vacuum in Baku halts progress on western oil projects

By Deborah Hargreaves

BRITISH Petroleum said yesterday that talks over a \$9bn (\$55m) development project for three oilfields in the Azeri sector of the Caspian Sea had been suspended following political upheaval in the republic. But the company is optimistic that negotiations will resume in a matter of weeks.

A BP official said that a team of negotiators from Socar, the Azeri oil company, had been recalled to the capital, Baku, after spending last week in London. "They can't feel comfortable negotiating these sort of things when the government is being changed. It doesn't surprise us a bit," he said. But the government



upheaval could lead to changes in officials in charge of running Socar which could further delay talks, industry observers said. Before he was forced to flee

months of negotiations to go before coming to the final contract," said Mr Steven Bertram, financial director of Ramco Energy, which is also involved in the project.

A group of eight western oil companies is involved in negotiations with the Azeri government over the oilfields which are believed to contain 4m barrels of oil. They had paid \$70m in preliminary payments which BP said yesterday was being held in an escrow account.

The companies had been talking separately over the development of each individual oilfield, but at the beginning of June the Azeris said they wanted the fields to be linked in one development. Mr Bertram said: "There are indica-

tions the new government may prefer to reopen negotiations for individual fields."

Ramco's share price dropped by 30p yesterday to 120p on news of the disruption to the oil talks. But Mr Bertram said it is still four times the price it was last October when the group first announced its involvement in Azerbaijan.

Mr Thane Gustafson, an observer of the Russian energy scene at Cambridge Energy Research Associates, sounded a note of caution over the oil talks, saying that any government of Azerbaijan will be unstable until the war with Armenia over Nagorno Karabakh is resolved. "I think it will take more than a couple of weeks to get back to the negotiating table," he said.

Serbs and Croats near to agreement on division of Bosnia

Pressure mounts on Izetbegovic

By Robert Maffei in London, Laura Silber in Belgrade and agencies

MEMBERS of Bosnia's multi-ethnic presidency will try to persuade their current head, Mr Alija Izetbegovic, to rejoin negotiations on the latest Serbian-Croatian peace plan for Bosnia when they meet in the capital, Sarajevo, later this week.

Mr Izetbegovic, together with Mr Ejup Ganic, his vice-president, have so far boycotted the talks on the proposed division of the country into a confederation of three ethnic mini-states, which Mr Izetbegovic has condemned as tantamount to genocide for the Moslems.

They were again absent from the talks in Geneva yesterday, though the seven other members of the joint presidency - three Serbs, three Croats and one Moslem - were all present.

Mr Mile Alkmdzic, the Bosnian Croat prime minister, said the meeting of the collective presidency - only its first full session since the Bosnian conflict broke out 15 months ago - would take place at Sarajevo airport on Wednesday or Thursday. The international mediators, Lord Owen and Mr Thorvald Stoltenberg, are hoping the new plan will at least guarantee the Moslems their own viable and secure geographical entity.

The Serbs and Croats are beginning to exert pressure on the Moslems for a speedy decision.

Mr Radovan Karadzic, the Bosnian Serb leader, said yesterday that Serbs and Croats were close to an "overall agreement" on Bosnia's ethnic division and urged Moslem leaders

to return to the negotiating table. Speaking after talks with Mr Mate Boban, the Bosnian Croat leader, Mr Karadzic said the two sides had agreed on everything except a map of the three ethnic mini-states they are demanding.

"The only part that remained to be agreed is the map of the three republics and both Serbs and Croats are ready to form their own states," he said.

Earlier, Mr Karadzic had promised the Moslems nearly 30 per cent of Bosnia, but warned that Serbs and Croats would not hesitate to carve up the country between them if the Moslems did not negotiate. "If they fail to do so, Bosnia will in effect be split into two parts. Some of the Moslems will remain with us, while the Croats will get the others," he told the Yugoslav news agency, Tanjug, before leaving for Geneva.

Mr Karadzic has also reiterated demands for the partition of Sarajevo. Mr Karadzic's proposal to divide the battered capital would leave the Moslems an isolated sliver of territory at the mercy of Serb guns on the surrounding hills. This clarifies an offer made last week in which it appeared that the Serbs were willing to abandon Sarajevo, which they have pounded for 15 months, in exchange for Gorazde and Srebrenica, two UN-designated Moslem "safe areas" in eastern Bosnia.

Yesterday, Serb and Croat forces stepped up their military pressure on the Moslems in northern and central Bosnia by launching an offensive in a triangle of land around the towns of Maglaj, Zavidovici and Zepce, some 80km north of Sarajevo.



Bosnian Serb soldiers display weapons captured in Brcko seized from Moslem forces in recent fighting. Yesterday, Serb and Croat forces stepped up their military pressure on the Moslems in northern and central Bosnia.

UN chief snubs Sweden over new commander of peacekeeping force

By Michael Littlejohns, UN Correspondent, in New York

THE United Nations secretary general, Mr Boutros Boutros Ghali, has offended Sweden, perhaps the world organisation's most loyal supporter, by replacing the Swedish commander of peacekeeping forces in Bosnia with a French officer, without first consulting Stockholm.

The nomination of General Jean Todt to succeed Lt General Lars-Eric Wahlgren, effective on July 1, was confirmed by the Security Council in an exchange of letters made public yesterday.

But Mr Peter Oswald, Sweden's UN delegate, complained that Mr Boutros Ghali made his decision without bothering

to advise in advance either the Swedish government or Gen Wahlgren, an officer with a distinguished career in UN peacekeeping, in Lebanon as well as the Balkans.

It appears that the secretary general also neglected to inform the troop-contributing countries other than France, with whom he arranged the transfer of command during a visit to Paris last week.

Gen Wahlgren had been commander only since March. The manner of his replacement is especially embarrassing to the Swedish parliament, which only recently approved the dispatch of 1,000 Swedish troops to Bosnia.

It was not known whether they would be for general peacekeeping duty or deploy-

ment in Moslem "safe areas" that are badly in need of United Nations forces.

In any event, the change of command could delay their arrival.

Mr Oswald said it was "disquieting" when an important contributor could not count on being consulted in advance of an important decision.

France is the biggest provider of troops to the 23,000-strong UN force, with 5,000 soldiers in the field and a further 800 promised.

French Lt Gen Philippe Morillon, who became something of a hero for defying the Serbs to escort humanitarian aid to the beleaguered Moslems, is also being replaced.

His successor has not yet been named.

The possibility that UN peacekeeping operations in former Yugoslavia might be terminated in the absence of an early political settlement was raised in a report to the Security Council last night.

In recommending in the written document that the UN force mandate be extended for only three months, to September 30, Mr Boutros Ghali emphasised that its deployment embodied an international will for settlement.

If the parties involved in the conflict failed to demonstrate that commitment to a settlement, it would not be worthwhile to maintain an operation "where it had become clear there was no peace to keep".

IMF ready to agree Russian reform aid

By Charles Leadbeater in Tokyo

THE International Monetary Fund is this week expected to agree to grant Russia the first stage of a \$3bn (\$23m) lending facility, in the first large wave of international financial assistance to promote economic reform.

The so-called systemic transformation facility is being prepared so it can be agreed before next week's summit in Tokyo of the Group of Seven leading industrialised states. It is thought the IMF board will meet in the next few days to grant the facility, which would form the centrepiece of the summit's commitment to help promote Russian reform.

The pressure on the IMF to agree it has been increased by the stiff opposition to a US proposal to set up a \$4bn fund to help the privatisation of big state-owned enterprises in Russia. G7 officials say a much smaller fund, close to \$500m, is being discussed as a face-saving measure to satisfy the US administration.

The systemic transformation facility was one of the most important measures agreed at an April meeting of G7 foreign and finance ministers in Tokyo. They decided then that it should be available in two tranches of \$1.5bn.

It is conditional upon Russia delivering to the IMF credible promises that it will tackle inflation, restrict credit to all enterprises and reduce its budget deficit.

G7 finance ministers hope this will help jump-start economic stabilisation in Russia and so make it easier for Russia to draw upon two further IMF facilities worth about \$10bn.

Estonia leader puts citizenship law on hold

By John Lloyd in Moscow

ESTONIA'S president has backed away from a confrontation with Russia by refusing to ratify a citizenship law which the country's large Russian minority claims discriminates against them.

Mr Andrei Kosyrev, Russia's foreign minister, threatened to halt all oil and gas deliveries to Estonia if it continued "apartheid and ethnic cleansing in kid gloves".

Mr Lemart Meri said yesterday he would refer the law to the Council of Europe and the Conference on Security and Co-operation in Europe for expert opinion.

NEWS IN BRIEF

German left-wing terrorists warned

GERMANY will continue the fight against terrorism, following the arrest of a prominent member of the Red Army Faction, the interior ministry said yesterday, writes Judy Dempsey in Berlin.

The arrest of Ms Birgit Hogefeld, a prominent member of the RAF left-wing terrorist group, and the shooting dead of Mr Wolfgang Grams by the anti-terrorist unit, is a welcome boost for security forces.

The arrest of Ms Hogefeld took place on Sunday night in the eastern state of Mecklenburg-Vorpommern. A police officer was shot dead during a shoot-out.

The guerrilla movement, which was set up in the 1970s, was virtually dormant in the 1980s but re-emerged after the unification of the two Germanys in 1990.

It was responsible for murdering Hans-Martin Schleyer, president of west Germany's employers' federation in 1977, and Mr Detlev Rohwedder, who was head of the Treuhand, the agency charged with restructuring and privatising eastern German industry.

Telecom deal faces EC review

The European Commission said yesterday it was reviewing plans by France Telecom and Deutsche Bundespost Telekom (DBF-T) to create a joint venture to operate international corporate networks for private users. Reuters reports from Brussels.

The Commission said the deal had been submitted for review on June 3 under a European Community regulation prohibiting agreements and concerted practices which restrict competition in the EC. There is no deadline to clear or open an inquiry if the Commission is worried about the impact on competition.

Iceland forced to devalue krona

Iceland yesterday devalued the krona, by 7.5 per cent, the country's second devaluation in eight months, writes Christopher Brown-Humes in Stockholm.

The move follows a sharp fall in fish prices this year and a government decision to limit the country's cod catch in the face of declining stocks. The Icelandic economy is heavily dependent on fishing, with cod accounting for 30 per cent of exports. Cutting the cod quota for the year starting September 1 will bring down the country's total annual fish catch by 5 per cent. The devaluation is relative to a currency basket, in which the European currency unit has a 70 per cent weighting, the dollar 18 per cent, and the yen 6 per cent.

Romanian land curbs to stay

The Romanian parliament has rejected an amendment to the foreign investment law which would have clarified that foreign companies may own land in Romania, writes Virginia Marsh in Bucharest.

Parliament did, however, accept an article allowing foreign companies to repatriate profits in full, removing the previous annual limit of between 8 per cent and 15 per cent.

The Romanian Development Agency (RDA), the state body for foreign investment, said parliament's decision would not affect investments made in the past three years.

Bulgarian technocrats display their political prowess

The non-partisan cabinet of Lyuben Berov has survived against all the odds, writes Virginia Marsh

BULGARIA'S political prospects have brightened after the government of non-party technocrats managed to beat off an aggressive opposition campaign for early elections by surviving a critical parliamentary confidence vote.

The strength of the voting last week - 128 to 84 in favour of the reshuffled cabinet - was unexpected in view of the highly vocal opposition in parliament to the six-month-old government and its low ratings in opinion polls. The vote of confidence marks a significant setback for the anti-communist Union of Democratic Forces (UDF), the country's main opposition group.

In recent weeks the UDF, whose year-old coalition government collapsed last October after falling out with its political partners, has frequently called its supporters on to the streets in an attempt to pressure

President Zhelyu Zhelev into calling fresh elections.

The UDF hoped that the same anti-communist slogans which propelled it to power in 1991 could once again mobilise strong support in the country. But with most Bulgarians more concerned about the prospect of another year of severe economic recession than about party politics, only hardcore UDF supporters, mainly in Sofia, responded.

Many former UDF supporters have been alienated by the party's bitter attacks on its former leader, President Zhelev, who is by far the country's most popular politician. The president himself says that an unforeseen result of the UDF's anti-government campaign has been to increase support for the Bulgarian Socialist party (BSP), the former Communist party.

The UDF leadership's radical

stance has also split the party and contributed to the formation of a new centrist group in parliament. This includes 23 MPs who broke away from the UDF. The centrist showed in last Friday's vote that they are prepared to co-operate with the socialists and the much smaller Movement for Rights and Freedom (the party which represents Bulgaria's ethnic Turk minority) in supporting the government.

Centrist group votes were also on hand earlier this month to help push through the 1993 budget with a two-thirds majority after three months of often heated discussion. The vote ratified the government's efforts to keep the budget deficit to a ceiling of 7.9 per cent of GDP in the face of demands for higher spending on social security and subsidies.

The political situation remains far from settled, however, with further

splits in both the UDF and BSP expected. "The situation is in ferment, many changes are still taking place. The centre has not yet crystallised," Mr Zhelev says.

This leaves the government, a cabinet of non-partisan technocrats led by Mr Lyuben Berov, a 67-year-old former university professor, without firm support from any of the main political parties. It will therefore remain difficult for it to move ahead with privatisation and push through laws needed for economic reform.

The privatisation agency has only just completed its first large transaction, the sale of a maize-processing plant to a Belgian company, Amylum, for \$20m (£3.3m), and claims that several other projects are well advanced. But western advisers say there is still a lack of consensus within the government over how best to speed the process and over

which of several rival mass privatisation schemes to adopt. Similarly, only slow progress is being made to fulfil IMF requirements for the signing of a new stand-by agreement to replace the previous arrangement which expired in March.

One critical area is the need for greater financial discipline in the state-owned companies. State-owned enterprises owe an estimated \$2bn to the banks and to one another. The delay in tackling this problem is blocking privatisation by prolonging the life of unprofitable companies and contributing to the 75 per cent annual inflation rate.

The IMF and the World Bank both want to see headway in introducing bankruptcy and tax reform laws and tough new banking regulations before releasing further credits.

Their views are listened to because the support of the big international institutions is required both to give much needed technical assistance and to help finance a future debt settlement with the London Club of commercial bank creditors.

At the latest London Club meeting in Frankfurt, two weeks ago, the two sides edged closer to an agreement, according to Ms Mariana Todorova, Bulgaria's debt negotiator.

The Bulgarian side has dropped its original demand for a 70 per cent debt reduction to 50 per cent. It has also offered to make an upfront settlement of \$750m on its \$11bn debt.

The banks on the other hand are seeking to limit the debt write-off to 38 per cent and are seeking repayments of around \$400m a year. This contrasts with the \$250m which the Bulgarian side claims is the most it can afford.

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السلامة

COMPUTER NETWORKING

SECTION IV

Tuesday June 29 1993

The growth of applications running on "client-server" networks amounts to a second computer revolution. Low-cost hardware and sophisticated software have opened the way, while calls for greater business productivity are the spur, writes Alan Cane

One stop that does it all

It is being described as the second computer revolution, the most profound shift in the pattern of use of information technology since the advent of mainframe systems in the 1950s.

Computers and telecommunications are merging to allow the creation of IT networks that are narrow enough to serve a single department in a corporation or as broad as a global enterprise. The key development is the growth of applications running on "client-server" networks, workstations and larger computers linked together to process data co-operatively. This has been made possible by improved local and wide-area communications and cheaper processing power and memory on small computers.

Among the moves that suppliers are making which indicate that the networking revolution is fully under way are:

- Microsoft, the world's largest personal computer software house, this year launched Windows NT, its next generation operating system. Windows NT, a large and complex piece of software, is the first Microsoft operating system designed for enterprise-wide computing. It competes not only with International Business Machines' OS/2 personal computer operating system, but also with MVS, IBM's flagship mainframe operating system.
- Novell, the local area network (LAN) software supplier,

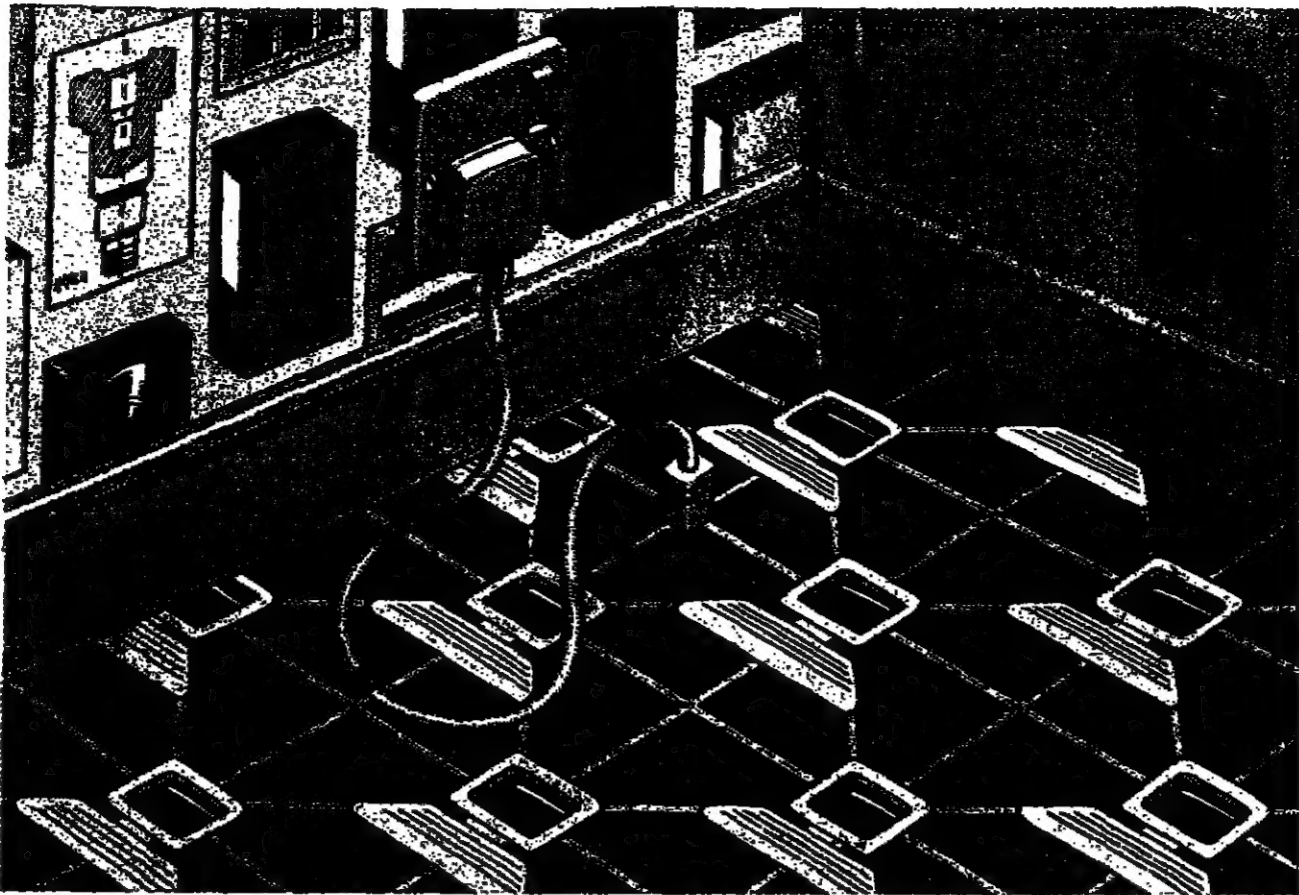
acquired Unix Systems Laboratories last year and forged an alliance with the database vendor Oracle this year, in moves to consolidate the position of both companies and fight the challenge from Windows NT.

Most significant of all, IBM, the stumbling giant of the computer industry, established a client-server business unit, a startling change of direction for a company whose business success has been based on centralised mainframes.

There are equally significant moves on the telecommunications side of the fence. The world's large carriers are increasingly concerned to offer their large customers "one stop" shopping in voice and data communications. The range of activity is broad. AT&T of the US, for example, is involved in the development of "personal digital assistants". These inexpensive, hand-held devices combine the functions of a telephone, computer, facsimile machine and electronic organiser.

The scene is thus being set for a business environment where corporate information is readily available to executives either in the office or on the move.

Wireless communications is enjoying a new vogue. According to CSC Index, a leading US IT consultancy, "wireless communications is a technology in which global players are making multi-billion dollar investments and forming cross-indus-



try alliances". It says that cellular radio carriers in the US alone have made more than \$10bn in capital investments since 1984.

The business logic derives from the "Negroponte Switch", the observation by Prof Nicholas Negroponte of the MIT Media Laboratory that communications to people on the move should shift to wireless means, leaving television and other transmissions to fixed targets to cables in the ground.

Olivetti of Italy has already announced a system for connecting personal computers using radio frequencies rather than cables.

It is clear, therefore, that the scope of networking has changed over the past decade. In earlier days the emphasis would have been on linking mainframes and on standards contests such as the battle between IBM's Systems Net-

work Architecture and the world standards organisations' Open Systems Interconnect.

Today the emphasis is on effectiveness; what makes the revolution possible is a combination of low-cost computer hardware and sophisticated software; what makes it necessary is a universal demand for greater business productivity and competitiveness.

An example is Equipment et Composants pour L'Industrie Automobile (ECIA), which is majority owned by Peugeot of France. It has established a pan-European network of 10 sites running the IBM mid-range AS/400 system.

The network runs on IBM's SNA rules and is driven by an IBM mainframe based at Audincourt near Paris. It is part of a ECIA project called "Parler le Meme Langage (Pamela)" which is being built to ensure that all parts of the

group work in the same way with standardised information and with objectives and results which can be compared on the same basis. The key element is a package called Data 3, manufacturing resources planning software written by Hoskyns, the UK arm of Cap Gemini Societ of France.

Mr William McGilvray, supply manager at ECIA subsidiary HPC of Coventry, explains: "Under the old system, top management could not have looked at the 1982 devaluation of sterling and said: 'Let's put more work into the UK because costs are lower there'. Now comparisons of this kind can be made quickly and objectively." Other motor manufacturers are installing similar aids to productivity.

Why has computer networking assumed this new significance? The starting point is today's business environment.

Customers are demanding better and more flexible service. They expect shorter lead times, improved quality and responsiveness. IT networking, through electronic data interchange (EDI), computer aided engineering (CAE) or group working can provide the means of fast and flexible response.

The computer industry has been quick to coin expressions to describe the essential features of the revolution: "downsizing" - moving applications from mainframe systems to less expensive but no less powerful microprocessor based computers; "client-server computing" - processing data on networks of computers, some of which provide computing or data services to the network, the rest serving as workstations; "co-operative computing" where the network functions as a single processing unit.

Among the companies which

are helping to shape the new communications worlds are, at the personal computer level, network operating system supplier Novell, the market leader with NetWare version 4.0, Microsoft and Banyan. At the local area network level, fast-growing hardware companies Cisco and 3Com as well as Ungermann-Bass provide the essential hubs and routers for network interconnection while suppliers of wide area networks include the telecommunications companies AT&T and BT. At the systems level computer hardware and software vendors include IBM, Digital Equipment, Hewlett-Packard, Sun Microsystems and Bull.

The aim of networking is simple: to enable computer users to have access to information, applications software and computing resources without needing to know where any of these are located. But there are dangers, not least of which is the comparative novelty of the technology.

Prof Stephen Bradley of Harvard Business School sounded a powerful warning recently: "Competitors may invest first without fully understanding the strategic implications or evaluating the financial impact of their investment, and other firms may copy these investments lest they be left behind in a rapidly changing industry", he wrote, arguing that many companies were investing heavily in IT networking in the forlorn hope of gaining significant advantages. "Most firms", he concluded, "do not realise a competitive advantage from their investments and those that do find it difficult to sustain."

It is a damning judgment, but it echoes the concerns that managers have frequently expressed over the difficulty of justifying investment in IT. The answer, according to Prof Bradley, is to assess spending on IT and telecommunications as part of a coherent business strategy; to view it as a strategic necessity rather than an attempt to gain sustainable competitive advantage.

Putting networks together is, in practice, hard work and the larger the network, the more complex the problems. To

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Editorial production Gabriel Bowman
Colour illustration Robin MacPhee

judge from the enthusiasm with which networks are being installed, the rewards seem worth the risk. According to Mr Peter Wright, European director of Dell Computer's integrated systems division, the number of personal computer local area networks (PC LANS) grew by 33 per cent last year to 780,000. He says the principal aim is not to save money through downsizing, but to gain greater efficiencies in all parts of the business. In short, it is the essential underpinning for business process re-engineering, today's shorthand for rethinking a business from the bottom up.

With the growth of networking, the problems of network management have expanded. It is now the single greatest concern of IT managers in larger companies. The London consultancy Ovum forecasts that the market for management frameworks will be worth nearly \$900m in the US and Europe by 1998.

Today, the concern is to manage a broad range of communications and computing devices from a variety of suppliers distributed over many sites. The more aware organisations are already looking beyond that to ways of managing business applications - software that supports practical business processes - across a diversity of networking technologies.

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The European opportunity
Synergy at work

Wellcome's shares hit by recommendation

US agency stiffens guidelines for AZT

By Paul Abrahams

ADDITIONAL guidelines for the use of AZT, the most widely used drug to treat HIV and Aids, have been submitted by the US National Institutes of Health.

The influential agency recommended that doctors and patients not showing symptoms (asymptomatic) should decide between whether to start using the therapy. Previously it had advised all patients with HIV to take the drug as soon as white blood cells in the immune system, called CD4 cells, fell to about half the normal level.

Dr Anthony Fauci, director of the National Institute of Allergy and Infectious Diseases and a leading Aids researcher, said: "The option of not treating is a viable option." He added that the drug remained the first line of defence against the disease.

The recommendations follow

an Anglo-French study presented at the annual Aids conference this month, suggesting the drug, Wellcome's second best-selling medicine, might be of limited use in asymptomatic patients.

Dr Trevor Jones, Wellcome's research and development officer, said: "I would have preferred that they just continued to endorse the existing guidelines rather than add these caveats, but it does confirm the utility of the drug in asymptomatic patients." Wellcome estimated between 10 per cent and 15 per cent of those on AZT were asymptomatic.

The drug had sales of £131m in the six months to February 1993. AZT's worldwide sales were £213m in 1991-92, representing 12.5 per cent of group turnover.

Wellcome's shares fell 10p to 688p yesterday on the news. The fall was exacerbated by concerns over a court case involving AZT's patents which

started yesterday between Wellcome and two US generics companies, Barr Laboratories and Novopharm.

The American companies argue the drug was co-developed for treating Aids by US government scientists, and that the British group should not hold exclusive rights. They want to supply the drug at far lower prices than Wellcome.

The patents are due to expire in 2005.

UK-based analysts said the company's shares were likely to remain volatile during the six- to eight-week trial, which is being held before a jury in New Bern, North Carolina.

"Based on the science, Wellcome should win," said Mr Paul Woodhouse, analyst at Smith New Court. "But it is in front of a jury and Aids and AZT are emotive issues."

"If Wellcome loses, the inevitable appeal will be held in front of a judge, and sanity should prevail."

Now private is preferred in Peru

Fujimori's pension reform and state sector sell-off prove popular, writes Sally Bowen

THE advertising slogan for Peru's new private pension fund, which started operating last Monday, runs: "The future is in good hands - your own."

It neatly summarises the philosophy of Peru's liberalising government of President Alberto Fujimori. After decades of state control and protectionism, the pendulum has swung dramatically the other way. Privatisation and foreign investment is touted as the panacea for all economic ills - even those of Peru's traditionally militant leftist workers who are still unopposed largely support the move.

Acceptance of the private sector as the dynamo of the economy has been assisted by widespread popular disgust at long-standing inefficiency and corruption in almost all state-run activities.

Opinion polls show a steady 50 to 60 per cent support for privatisation, while almost a third of workers say they expect to transfer their state pension to the new, private pension funds, AFPs, closely modelled on the successful Chilean experience.

In setting up the AFPs, with a minimum of red tape and political opposition, Peru is again in the Latin

American vanguard.

About 300,000 retired workers depend on the Peruvian state for their pensions. They receive the equivalent of a wretched \$90 a month from their lifetime's contributions - and their plight worsens each year. The new, voluntary scheme aims to provide both a better retirement pension on an individual capitalisation basis and boost Peru's underdeveloped capital markets.

About 2m Peruvians affiliated to IPSA, the state social security scheme, are now free to transfer their contributions to privately-managed funds. The state will issue a bond to each contributor who chooses to opt out, its value simply calculated on the basis of age and recent earnings.

Workers who switch will contribute 10 per cent of monthly earnings, compensated by a one-time wage increase. Older workers will do better, say experts, to stick with the IPSA system which, the government guarantees, will continue to pay out for

their lifetimes.

Five AFPs have been authorised by the newly-designated regulatory body and three more are being vetted. International insurance and banking concerns such as Aetna, Citibank, and the well-established Chilean AFPs Habitat and Provida, are participating.

The level of interest suggests there are profits to be made in AFPs - although Mr Enrique Diaz, the AFP's technical superintendent, says start-up costs for an AFP are high (up to \$3m, including publicity) and could take four years to recover. Between 800,000 and 1.2m Peruvians are expected to affiliate to AFPs in the first year, generating anything between \$150m and \$350m in capital.

It is not yet clear where funds will be invested. In the early months, the lion's share is likely to go into term deposits in the Peruvian banking system. The Central Reserve Bank, in association with the AFP superintendency, has the

last word on investments but it seems private funds will at first be permitted to place only a tiny percentage in Lima's stock market.

"But the percentages established and the permitted instruments will be under constant revision," says Mr Diaz. "The idea is to be very dynamic and respond as new instruments appear."

Mr Diaz hopes the central bank and, later, the government will issue bonds. But the medium-term expectation is that the existence of AFPs will encourage Peruvian companies to raise capital via primary bond and stock issues, thus providing much-needed medium and long-term finance for industry.

Meanwhile, if all goes to plan, a substantial portion of Peru's big public sector companies will also be privatised this year. Privatisation is moving faster and faster in Peru than in any other Latin American country. Copri, the government privatisation office, is estimating the treasury will

net between \$1.4bn and \$1.6bn from sales this year alone. When the Fujimori regime took office in 1990, the state sector was costing the country about \$2.5bn a year.

Mr Fujimori has decreed there are no longer any "strategic" sectors of the economy, to be reserved for Peruvian nationals - the country's mineral resources, oil and gas, drinking water and sewage, electricity and telephones are all on offer to the private sector.

Among the state-owned companies due for sale before the end of the year are the mining and refining units of Centromin and Minerooperu; 20 fishmeal plants belonging to Pesca Peru; the state telecommunications company Enatel and the state holding in CPT, Lima's telephone company; plus the distribution networks of Electrolima and Electropetu.

Most of the evaluation and promotion work has been allocated by tender to international consultants and investment banks. Coopers and Lybrand, Price Waterhouse, Morgan Grenfell, First Boston, Chase Manhattan and Bankers Trust have all carved niches for themselves in Peru's privatisation process.

Court questions redrawing of voting districts

By Jurek Martin in Washington

THE US Supreme Court yesterday called into question the redrawing of congressional electoral boundaries so as to ensure greater representation for minorities.

Justice Sandra Day O'Connor, writing for the 5-4 majority, said "racial classifications of any sort pose the risk of lasting harm to our society". Racial gerrymandering, even for remedial purposes, demanded close judicial scrutiny, she said.

The court, which earlier this year had ruled that the creation of minority districts did not violate the 1965 Voting Rights Act, sent back to the lower federal courts a challenge brought by five white voters in North Carolina who claimed they had suffered discrimination as a result of redrawing of electoral districts by the state legislature in 1991.

Justice O'Connor did not uphold this claim per se, but advised that such reapportionment should not be so "irrational that it can be understood only as an effort to segregate voters... because of their race". One of the two new North Carolina districts has a bizarre 180-mile elongated shape.

Last year's elections saw contests in more than 20 new

districts nationwide with black or Hispanic majorities. As a result 13 new black and six new Hispanic members of congress were returned, bringing total representation to a record 38 blacks and 17 Hispanics in the House.

Both new North Carolina seats elected blacks.

The change reflected new data in the 1990 national census and was urged on the states by the Justice Department, which has the responsibility to clear in advance any redistricting in North Carolina.

The question of minority representation was thrown into sharp relief recently when President Bill Clinton withdrew the nomination of Ms Lani Guinier to run the Justice Department's civil rights division. Ms Guinier, a law professor, had written that in certain circumstances weighted voting in favour of minorities might be warranted.

The fine division on this case underlines how evenly the court is now balanced.

Of the three pivotal moderates, Justice Anthony Kennedy joined Justice O'Connor in the conservative majority while Justice David Souter was among the dissenters. So was Justice Byron White, who retired this summer and who is due to be replaced, pending Senate confirmation, by Judge Ruth Bader Ginsburg, Mr Clinton's nominee.



Carlos Menem: Washington alliance brings advantages

Menem awaits Clinton rewards

By John Barham in Buenos Aires

US President Bill Clinton will meet Argentina's President Carlos Menem today in an encounter that the Argentine government hopes will underline its growing importance in Washington's policy toward Latin America.

Since Mr Menem abandoned Argentina's century-old anti-Americanism when he came to power four years ago, his new alliance with Washington has brought important advantages.

US support in international financial organisations accelerated Argentina's economic reforms. This in turn has encouraged US inward investment: the US is the second largest foreign investor in Argentina's \$9bn (\$20n) privatisation programme. The government's successful

adoption of market policies, its willingness to abandon strategic weapons projects and submit to international nuclear and missile technology safeguards are genuinely appreciated in Washington.

The US is anxious to encourage Argentina as an example of good behaviour for other developing countries. The Clinton administration has regularly mentioned Argentina - along with Chile and Venezuela - as being prime candidates for accession to the North American Free Trade Agreement which may be ratified this year between the US, Canada and Mexico.

Argentina's Foreign Ministry is euphoric over the warmth of relations with Washington. One official said: "Mexico has entered the North American orbit and therefore has lost value as a Latin interlocutor."

The US needs a valid interlocutor and it has made its choice. Argentina is democratic, the economy is booming and [we] have enormous influence in the hemisphere."

Some observers in Buenos Aires think this may be going too far. Mr Carlos Escude, a former government adviser, warned: "The US has taken the substance of Menem's policies seriously. Many of his policies cannot be easily reversed. But we must keep clear that Argentina is not an important country for the US. Not only are we distant, but we have a competing economy and have less to offer than Mexico, Brazil or Venezuela."

Washington has already disbursed Buenos Aires of any illusions that it can expect big trade privileges. Last week, the US announced countervailing duties on Argentine steel

exports and said it was increasing its exports of subsidised grains - a market in which Argentina competes with the US.

Trade will figure high on the agenda and inevitably, dialogue will be one-sided. The US will demand passage of patent and intellectual property legislation and removal of non-tariff trade barriers.

Argentina will ask the US to stop exporting subsidised grains. Agricultural exports account for 70 per cent of Argentina's export revenues. It will also ask for better access to US markets for manufactured and agricultural products like leather.

The Argentine president will also repeat demands that Washington keep its promises to sell two squadrons of second-hand A4 Skyhawk fighter bombers.

Axe hangs over military bases

By George Graham in Washington

AN INDEPENDENT commission finished work at the weekend on a list of US military bases to be closed to bring the Pentagon's facilities into line with its force structure.

The commission proposes shutting some of the US's largest and oldest naval bases, such as the Charleston naval station and shipyard in South Carolina and the Alameda naval air station and Mare Island shipyard in San Francisco bay.

The commission was originally established because Congress found it so difficult to shut any of the country's military bases - one of the main mechanisms through which US government money is pumped into the constituencies of powerful legislators.

The commission, supposedly more hard-hearted and less emotional than Congress, has spent weeks mulling over an original list of base closures submitted by the Pentagon. But individual members of the commission - chaired by Mr James Courter, a former congressman - often found the process tough; one commis-

sioner found himself voting to close the naval base in whose chapel he was married.

The list of bases to be closed must now be approved by President Bill Clinton and Congress, but the commission's recommendations cannot be tinkered with. The US has already shut more than 700 military installations overseas, mostly in Europe.

The US Navy will undergo the most radical changes as a result of the proposed base closures. The shutdown of most of the Charleston facilities will leave it concentrated in one big shipyard on each coast - San Diego in California and Norfolk in Virginia.

The commission agreed for the most part with the Navy's own recommendations, after considering and rejecting the possibility of closing Norfolk instead of Charleston.

Both Norfolk and San Diego will, however, lose jobs with the closure of training and aircraft maintenance depots.

Studies show that communities have in the past often been able to create more jobs than they lost by converting bases to civil airports or industrial parks.

Tate & Lyle plant locks out workers

By Maggie Urry in London and Nikl Tait in New York

A E STALEY, the US subsidiary of Britain's Tate & Lyle, has locked out workers at its Decatur, Illinois, corn-milling plant, where a contract dispute with about 800 members of the Allied Industrial Workers' Union has been continuing since September.

Tate said that management "has been forced to begin a lockout of hourly employees" after "environmental problems arising from the union's in-plant strategy". The company alleged that workers had been putting waste from the process into the drainage system, causing problems for the local sewerage authority.

"That's just an accusation," retorted the AIW. It claims that, with regular employees working to rule, management failed to maintain environmental standards.

The lockout brings to a head a simmering dispute over a new contract at the plant, which the AIW rejects and which management has attempted to impose unilaterally.

An earlier lockout at the plant ended within 24 hours, but this time both sides were expecting a long fight. Tate said production was being maintained by salaried staff, although there was speculation that it planned to bring in temporary replacement workers. The union, meanwhile, plans a series of demonstrations, and is renewing calls for a boycott of Tate's Domino brand sugar.

The Staley dispute has attracted widespread attention, partly because it is near Peoria, where unions and management at Caterpillar fought a furious labour battle last year. Over the weekend workers formed a chain between Staley and Caterpillar plants.



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NEWS: INTERNATIONAL

Japanese parties promise more of the same

Recent political upheavals may prove to be just cosmetic, writes Charles Leadbeater

JAPAN'S socialist opposition parties, rather than the ruling Liberal Democratic party, could emerge as the big losers from the country's political turmoil. The main gainers will be a new breed of conservative parties, chief among them the recently formed Japan New party, which will draw away independent voters in urban areas who have reluctantly voted socialist in the past.

The emergence of modernising conservative parties, in part formed by splits in the LDP's ranks, may put a cap on the ruling party's vote in urban areas, but LDP support will not collapse.

Those are the main messages of closely watched Tokyo metropolitan elections over the weekend, which suggest the 18-month old JNP could hold the balance of power after the general election due on July 18.

The JNP, which ran 22 candidates in the Tokyo assembly elections, won 20 seats, an

increase of 18. The Social Democratic party, the main opposition party, lost 18 of its 32 seats, while the LDP increased its standing by two seats to 44. The question is will the JNP be more than just a passing fashion?

Its articulate founder, the 55-year old Mr Morihiko Hosokawa, says he aims for a "power shift" in Japanese politics. He admits the new party will be stifled if it does not succeed quickly. He explains:

"We have a year. If our party does not make a secure footing within a power shift our popularity will drop."

Yet even if the JNP retains its popularity it is difficult to predict its influence on Japanese policy, largely because Mr Hosokawa has refrained from specific commitments. His aristocratic background is far from revolutionary. His family have been lords of a feudal clan for more than 600 years. When he entered politics in 1971 his

haughtiness won him the nickname Lord Hosokawa. He served in senior positions for the LDP before becoming governor of his native Kumamoto prefecture in 1983. He resigned in 1991 when it seemed the LDP would support him to become governor of Tokyo. The LDP did not deliver and the subsequent launch of the JNP is widely thought to reflect his personal bitterness rather than fundamental policy disagreements with the LDP.

The list means it is almost certain that the party will not win the 275 seats it held before the lower house of the parliament was dissolved 10 days ago and 48 LDP lower house members defected to set up rival parties or to run as independents.

Indeed, he recently told an magazine interviewer that Mr Kichiro Miyazawa, prime minister, was someone with whom he could form a coalition government.

Nor is Mr Hosokawa entirely free from hints of scandal. He has admitted accepting political donations from the Sagawa Kyubin transport group, which has become a byword for political corruption in Japan.

In spite of this, Mr Hosokawa has managed to create a clean image for the JNP which attracts younger voters.

The JNP's success has not just exposed the socialist's vulnerability and the limits to the LDP's support in urban areas. It also poses a dilemma for Mr Tsutomu Hata, the leader of Shinsuisei, the 44-strong group which defected from the LDP last week in the name of political reform.

Mr Hata moved swiftly to ally with the Social Democratic party. But JNP's success has made the socialist opposition

seem weak and backward-looking, qualities which the reformists in Shinsuisei want to avoid association with. Mr Hata's alliance with the socialists seems to many voters to smack of old-fashioned opportunism rather than radical reformism.

For all the recent upheaval, which started with Mr Miyazawa's defeat in a no-confidence motion, one thing has not changed: even the reformers are so afraid of antagonising special interest groups that they refrain from proposing clear and potentially controversial policies. There has been a huge upheaval in party labels, but not in policies.

As a senior Finance Ministry official explained: "The extent of the change has been overestimated. The parties are changing but unless this produces different policies for the government there will be little change and at the moment no one is offering any new policies."

There is already a substantial base of trade and investment relations to build on. Figures from the department of customs and excise show that in 1992 38.5 per cent, \$46bn (\$9.5bn) of a total \$119.4bn visible trade, was with Europe. This compares with 34 per cent in 1986, before sanctions were implemented in earnest.

European countries also account for most of the foreign investment in South Africa. The most recent available figures from the Reserve Bank (end 1992) show that of the cumulative \$70bn foreign investment in the country by individuals and corporations, about 50 per cent came from Europe.

The EC is also a significant donor to South Africa. The 1993 EC aid budget to South Africa is \$500m (\$70.7m), its largest budget in Africa.

Diplomatic links between South Africa and the EC are less developed. There is no formal diplomatic treaty and the EC is not formally present in Pretoria other than to administer its aid programme. Upgrading these links is important to South Africa, however, as the imprimatur of full diplomatic relations will improve the climate for trade and investment.

Recent years have seen increasing efforts at diversification, mostly eastwards, of South Africa's trading links. Thus 20 per cent of South Africa's total trade in 1992 was with Asia, compared with 14.7 per cent in 1986. Taiwan has risen from nowhere to be one of South Africa's top 10 trading partners.

Among South Africa's priorities in talks with Brussels will be what sort of trade preferences it should seek from the EC, which could affect 20 per cent of exports, most notably those from labour-intensive agriculture.

The extent of preferences will depend on what sort of trading status South Africa is granted. Although a per capita annual income of about \$2,300 ranks it as an upper middle-income developing country, other indicators - such as infant mortality, literacy, and reliance on a few commodity exports - are associated more with developing countries.

At the conference yesterday Mr Chris Stals, governor of the South African Reserve (central bank), said South Africa

should consider seeking developing country status. "I do not think that will decrease our credibility, but it will help us to develop the country much faster," he said.

His remarks, which were made in a personal capacity, echo the view on this issue held among others by Mr Nelson Mandela, African National Congress president.

At recent Gatt discussions in Geneva, however, Japan and the US gave notice that they would not support South Africa being given developing country status. It was advised to seek "economy in transition" status, such as has been given to various east European

countries, which offers similar benefits granted to developing countries, but on a less permanent basis.

Given this background, South Africa will probably try to negotiate some specially tailored package of preferences with the EC rather than try and join the Lomé Convention, a trade concession deal between a grouping of developing countries and industrialised countries.

The latter route would cause all sorts of complications, as Lomé's existing 80 members, all of whom are smaller and less developed than South Africa, would understandably oppose granting benefits to South Africa which, to some extent, would come at their expense. Included in this group are all of South Africa's neighbours.

The EC has already made clear that its policy towards South Africa will be premised on viewing South Africa as part of the southern Africa region.

Although there are growing ties between South Africa and its neighbours, the issue of how to integrate it into regional structures, such as the Southern African Development Community (SADC) and the Preferential Trade Area (PTA) is fraught with excessive expectations of what South Africa can do for the rest of the region and fears that it will dominate the others. South Africa accounts for about 75 per cent of regional gross domestic product.

Although the shape of future South Africa/EC relations lies mostly in the hands of Brussels - where the extent of any concessions will be decided - their success will be determined in Pretoria. For South Africa's future will ultimately turn on whether its politicians can create a favourable climate for investment. If they fail in that, the rest will count for little.

South Africa and EC begin reconciliation

Philip Gawith on the shaping of post-sanctions relations

AS SOUTH Africa moves into the post-sanctions era, aid, trade and political relations are being shaped by a crucial partner - the European Community.

At a conference under way in Brussels both the European Commission and the South African government are laying out their stances.

Notwithstanding the tortuous progress of constitutional negotiations, Community officials accept that a new South Africa is emerging, and they are determined to be an important player in the post-apartheid process.

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Action to cut surplus 'would stoke up inflation'

By Charles Leadbeater in Tokyo

ANY ATTEMPT to meet demands from Washington for a rapid reduction in Japan's current account surplus would be unsustainable, as it would stoke up inflation in Japan, a senior Bank of Japan official warned yesterday.

The official warned that a large part of the current account surplus was structural and so would not be rapidly reduced by higher growth in

Japan to suck in imports. An attempt to cut this structural surplus by using macro-economic policies would simply fuel inflation, the BoJ official explained.

His comments imply that the Bank of Japan would probably tighten monetary policy by raising interest rates if it thought public spending was being relaxed too far to meet US demands for higher growth.

His comments came after Mr Lawrence Summers, the US treasury

undersecretary for international affairs, called in a speech to Japanese business leaders on Friday for Japan to cut the surplus to about 1.5 per cent of gross national product (GNP) over the next three years.

The surplus is expected to reach about \$150bn (\$102bn) this year, 3.5 per cent of gross national product. The Bank of Japan official said: "If we stimulate the economy to cut the surplus to 1.5 per cent of GNP in the short run that would have a very

adverse impact on prices. So we have to be very careful."

He added: "A rapid reduction in the surplus would be in no one's interest."

The official said a large part of the surplus was structural, in that it reflected the high level of saving for retirement pensions, as Japanese society is ageing rapidly.

The remainder was cyclical, a reflection of the slowdown in Japan's economy and its demand for imports.

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Attack deepens Baghdad mood of pessimism

By James Whittington in Baghdad

OUTSIDE one of the Baghdad houses flattened by stray US cruise missiles in the weekend attack on Iraq's intelligence agency, rubble was yesterday being used to fill a crater about 10 metres deep, while scraps of the culpable missile were carefully placed on a table outside for all to see.

Predictably the focus for the Iraqi government and its people is the civilian damage and casualties caused in the up-market Mansour district. At least three missiles careened off target in the residential area, killing six and wounding many others.

The air strike came as a surprise to most ordinary Iraqis but according to one of the few remaining western ambassadors in Baghdad, this was not the case for the Iraqi government.

US reconnaissance aircraft had been observed over the capital for two days before the attack. The Iraqi regime had also expected some kind of reprisal to be linked to the alleged plot to assassinate Mr George Bush on a visit to Kuwait in April. Although the Iraqis deny any involvement in the Kuwaiti-uncovered conspiracy, they realised early on what the accusations might lead to, the ambassador said.

The intelligence agency headquarters itself has been sealed off but the view from nearby suggests that at least two of the main buildings are beyond repair.

One side of the central 10-storey block of offices is on the verge of collapse, the floors forming a concertina. Next door, a six-storey building has had most of its roof blown away. But a nearby newly-built telecommunications tower remains intact.

Sensitivity of the site is underlined by the heavy military presence surrounding the buildings. Iraq's secret service, or Mukhabarat, is one of the most feared instruments of President Saddam Hussein's power.

After demonstrations and a state funeral for the civilian

dead, yesterday was calm as people got on with surviving under burdensome economic sanctions.

Even the local press curtailed its usual bombastic denunciation of the Americans and their president which was the norm during the Bush years. Although a number of papers accused Washington of "forcing its hegemony over the region by criminal acts of terrorism", there were no savage personal attacks on President Bill Clinton.

But talk of western double standards compared to the situation in the former Yugoslavia is common. And some say that Mr Clinton is using Iraq to show that he does possess some muscle when it comes to foreign policy. But hopelessness and apathy prevail. "The people's feelings are dead. They've suffered too much," one Iraqi explained.

Foreign diplomats go further. They say that since Mr Clinton took power they have noticed a greater sense of pessimism and despair among the Iraqis. Many had hoped in vain that there would be an easing of sanctions.

Apart from this, there is one factor which the Iraqis find more difficult to swallow than anything else. That is the fact that the figure of George Bush still seems to be an influential factor in the future prospects of the country.

A potent, and sarcastic, symbol of this recognition can be seen at the entrance of the luxurious al-Rasheed hotel. The hotel lobby was hit by a cruise missile during a US attack on a nuclear installation in a suburb of Baghdad in January during the last few days of Mr Bush's presidency. As part of the hotel's rehabilitation programme the Iraqis have painted on the gleaming tiles outside the front door a stark portrait of the former US president which is trodden on daily by hundreds of Iraqis and other hotel guests.

Such "therapy", however, is unlikely to heal the increasing likelihood that Iraq will remain a pariah state for a long time to come.



Narasimha Rao: visit to China in September

India and China in border deal

By Shiraz Siddiqui in New Delhi

INDIA and China yesterday agreed to open an additional border trading post at Shipkila in the northern Indian state of Himachal Pradesh, and agreed further confidence-building measures, such as increased transparency about the location of military positions, in order to maintain peace.

The agreement was announced by Mr J N Dixit, the Indian foreign secretary, on the concluding day of the India-China joint working group talks between him and Mr Tang Jiaxuan, Chinese vice foreign minister, and senior officials from the defence ministries of both countries.

At a news conference in New Delhi, Mr Dixit admitted that India and China had "a difference of views" on the signing of the nuclear non-proliferation treaty. When India voiced concern about the supply of Chinese missiles to Pakistan, the Chinese delegation held that Beijing's policy of arms sales was not directed against India, and said the quantity of arms supplied to Islamabad had been "small".

Mr P V Narasimha Rao, the Indian prime minister, will visit China in the first week of September for further bilateral talks.

Eritrea hits at OAU's 'failure'

By Shiraz Siddiqui in New Delhi

ERITREA, Africa's newest independent state, slammed the opening session of an Organisation of African Unity summit yesterday by declaring that the OAU had been an utter failure for 30 years, Renter reports from Cairo.

"The sad fact remains that the OAU has become a nominal organisation that has failed to deliver on its proclaimed objectives and commitments," Eritrean President Isayas Afewerki told a hushed conference hall.

"Although the OAU has often championed the lofty ideals of unity, co-operation, economic development, human rights and other worthy objectives, it has failed to seriously work towards their concrete realisation."

"Thirty years after the foundation of this organisation, our continent remains affected by growing poverty and backwardness."

"The African continent is today a marginalised actor in global politics and the world economic order," he said.

"Africa is not a place where its citizens can walk with raised heads but a continent scorned by all its partners, a continent that seems to produce endlessly the wrong manuals for economic development, democratisation and political management," Mr Afewerki declared.

Debt stalks Indonesia donors

William Keeling on the problems of a leading aid recipient

INDONESIA'S international donors, who began their annual three-day meeting in Paris yesterday, might be forgiven for withholding their pens for a moment before signing away an expected \$6m in aid. While Indonesia has a strong record of economic growth, the pace of liberalisation has slowed and new impediments to prosperity have emerged.

Among the world's largest recipients of aid, the country has been bailed by the World Bank and the Asian Development Bank as their star pupil. Moving from an oil-based economy in the early 1980s, Indonesia has used its cheap labour and abundant natural resources to develop an array of labour-intensive export industries.

The growth in non-oil exports, which last year totalled \$21.9bn (\$14.6bn), has averaged 15 per cent over the past five years, with 26 per cent annual growth in manufactures, such as textiles, shoes and timber products. Donors expect manufacturing to rise from 16 per cent of gross domestic product now to 23 per cent by the year 2000.

The government has also reined back a current account deficit of \$4.3bn in 1991-92 to an estimated \$2.9bn in 1992-93.

Public and private foreign debt grew nearly 9 per cent last year to about \$87bn - resulting in a 31 per cent debt service ratio - but as one donor executive explains, "next year we see a considerable slowing in Indonesia's absolute debt."

Concerns surround the domestic banking sector, however, and there is a fear that many of Indonesia's conglomerates are concealing a muddle of debt in their accounts.

Unlikely to be participating in Indonesia's export-drive this year are more than 300 businessmen on whom the government slapped a six-month travel ban last week. Government officials say the businessmen are each at least Rp250m (\$80,000) in default to the state banks and state companies.

They add that the ban is coincidental with the leaking of an alleged list of the state banks' worst corporate debtors compiled by the monetary authorities. The list, not yet verified by government officials, shows 26 companies - many politically well-connected, including three led by relatives of President Suharto - not servicing loans totalling Rp6,900m.

If accurate, the list would confirm the worst estimates of the banking sector's non-performing loans. The sector's

assets total about Rp130,000m, split almost evenly between state and private banks. The government line is that non-performing loans total about Rp6,000m, of which Rp3,500m are considered unrecoverable.

A World Bank report last month, however, stated that "loan portfolio quality has deteriorated sharply since 1989, with conservative estimates that classified (non-performing) loans represented about 15 per cent of all bank loans in late 1992" or closer to Rp20,000m.

The travel ban may be a welcome sign of the government's determination to right the sector's wrongs. It would also go some way to placating donors frustrated by the government's apparent reluctance in the past two years to maintain the pace of economic liberalisation.

A deregulation package earlier this month disappointed economists, making marginal reductions in the level of tariffs and opening up minor sectors to foreign investors.

As the World Bank report made clear, with more than 9,200 categories, Indonesia's tariff system remains too complex and "non-tariff barriers and effective rates of protection are high."

Donors believe there is increasing collusion between importers and customs officials to evade tariffs. There has been a decline in imports undergoing pre-shipment inspection (to which all shipments above a value of \$5,000 are subject) from 67 per cent five years ago to just 47 per cent last year.

Not only is the government losing revenue, but economists argue tariffs and import controls are stifling potential export industries. For instance, processed food, despite Indonesia's broad agricultural base, constituted less than 2 per cent of

US warns of Textile industry attacks 'cynical' tariff plan threat to Japan links

By Charles Leadbeater
in Tokyo

THE US has warned Japan that their economic relationship could become increasingly fraught, straining their security alliance, unless Japan responds to Washington's proposals for a framework for further trade talks.

A senior US administration official, speaking after two days of talks in Tokyo ended without agreement, indicated that the US would start to take a firmer approach, and warned Japan that the entire relationship was at stake.

He said: "The relationship as it stands is corroded. The corrosive effects of limited market access and the corrosive effects of Japan's large current account surplus will exacerbate an already difficult bilateral relationship."

The official was reflecting mounting frustration with Japan's refusal to accept numerical measures of the openness of its market.

He said the issue was not whether the US would threaten to use sanctions in particular areas: "The real issue is the long-term quality of the relationship."

It is almost certain that the

US and Japan will not meet the original goal set by President Bill Clinton and Prime Minister Kiichi Miyazawa at their April summit, that the two leaders should initial the framework agreement at a second summit in Tokyo next week.

Two days of negotiations in Tokyo ended last night with the US team exhausted and Japan vehemently opposed to targets for opening the Japanese market.

The two sides have little disagreement over the five baskets of issues which the US has proposed for discussion, covering areas such as trade in vehicle parts and supercomputers as well as macro-economic imbalances.

Japan is opposed to a specific target for a swift reduction of the current account surplus. But the difference between the two sides on this issue is mainly one of how quickly the surplus is reduced. The US wants a reduction from about 3.5 per cent of gross national product to between 1 and 2 per cent of GNP within three years. The Japanese believe that would be too fast.

The main sticking point, however, remains the role of numerical targets.

THE US textile industry, a key and unwilling participant in the Uruguay Round, is denouncing a reported European Community proposal to cut US and European textile tariffs to zero as a "cynical and transparent attempt to divert blame for the impasse in the negotiations to the US", writes Nancy Dunne in Washington.

Mr Carlos Moore, executive director of the American Textile Manufacturers Institute, said the EC was reported to be backing elimination of textile tariffs in both the US and Europe and a 50 per cent cut in all apparel tariffs. "This is a ploy, because we have spoken with our counterparts in

US textiles and clothing imports have taken the sector trade deficit to a high of \$9bn (\$6bn) for the first four months of 1993, writes Daniel Green. It now accounts for almost a quarter of the total US trade deficit.

Between January and April the US

Europe and they oppose what the EC has put on the table," Mr Moore said.

A phasing out of textile tariffs would go well beyond the already steep cuts reportedly backed by Mrs Carla Hills, the former US trade representative, who "agreed on some body of tariff cuts by 50 per cent", he said, adding that industry officials had con-

imported \$12.5bn worth of textiles and clothing, an increase of almost 8 per cent over the 1992 period. In April, when the overall trade deficit fell, the textiles and clothing deficit rose 13 per cent.

Mr Henry Truslow, president of the American Textile Manufacturers

Institute, blames Far Eastern countries which "continue to close their markets to our goods". He also warned US Gatt negotiators that "the most perilous threat to our industry is the Dunkel draft" - the latest plan to conclude the Uruguay Round.

Round.

authority - due to pass this week - Mr Kantor will feel considerably less constrained about making concessions on textiles.

However, the Senate finance committee last week sent a letter to Mr Clinton restating Congress' negotiating objective for the round. This included a request to negotiate tariff cuts only "where our private sector

favours such an action and significant trading partners concur".

Mr Moore seemed confident Mr Kantor would not call on the industry to make additional contributions to the round's success.

"Kantor is very concerned about the damage to this economy if an enormous number of textile and apparel jobs are lost. I don't think he finds enormous employment benefits in reducing low tariffs in Europe to zero," he said.

"It could cost us more than 1m jobs. Does the US gain 1m jobs in semiconductors and pharmaceuticals? Not hardly."

State sector leads Singapore in the scramble for China

外商投资
Foreign Investment

Foreign Investment

SINGAPORE is both winning and losing the race to invest in China. The island is successfully carving out a niche for itself as China's leading adviser in many areas. It is managing multi-million dollar infrastructure projects and advising China on economic and financial matters.

But so far it has bitten off only a small slice of the China investment cake.

According to official Chinese figures, Singapore companies became involved in more than 700 projects in China in 1992, with a total value of US\$997m (\$894m).

The figures are small compared with those of Hong Kong and Taiwan. Last year alone Taiwan is estimated to have invested \$5bn in China.

Singapore's economic success has been built on the twin pillars of foreign multinationals and efficiently run, powerful, state companies. Singapore's private sector, grown fat on profits at home, has only recently started to expand overseas.

The focus is on infrastructure projects management and on advice, writes Kieran Cooke

It is the Singapore government rather than the private sector which is leading the rush to China. Two recent deals demonstrate the Singapore approach:

● In mid-May the Singapore authorities and China signed a provisional agreement to develop a 70 sq km industrial township in Suzhou, near Shanghai. Called "Singapore II" by the Singaporean press, the township will be built with Singapore's integrated planning approach.

Chinese officials will be seconded to Singapore government departments and taught the island republic's planning methods. Singapore managers will oversee work on the project, organising an expected \$20bn of investments in the new town.

Mr Lee Kuan Yew, Singapore's senior minister, played a key role in the Suzhou deal. Mr Lee says Singapore will not only build up goodwill through the project, it will also make the connections (*guanxi*) so necessary to winning further

contracts.

"If we transfer this asset over seven to 10 years, it will be useful to them and in the process we will get to know them well at different levels... That's the trade-off," says Mr Lee.

● Last December two state-controlled Singapore companies, Singapore Technologies Industrial and Jurong Environmental Engineering, entered into agreements with the Chinese authorities to help develop and market a 5,000ha commercial, industrial and residential complex in Fujian province.

The first phase of the scheme will cost about \$185m. Again the hope is that in the course of the project, Singapore companies will win lucrative contracts.

Similar deals have been signed for a variety of other schemes, involving airport planning, road construction, and property development.

China has been tapping Singapore expertise in other fields. More than 200 Chinese delega-

tions have visited Singapore in the past year.

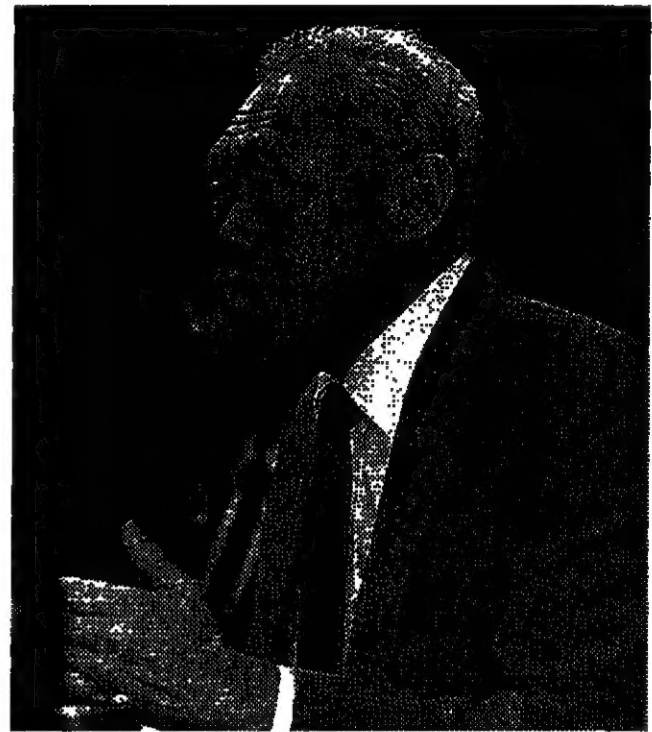
In some respects Singapore represents a model for China's planners. It is an open and successful market economy within a tightly controlled, centralised political system.

Mr Goh Keng Swee, a former Singapore finance minister, has been acting as an economic adviser to China since 1985. Mr Goh played a central role in Singapore's planning process in the 1960s and 1970s, setting up the island republic's Economic Development Board, the Monetary Authority of Singapore and other key institutions.

Bankers say it is clear that the MAS is playing an important role advising China's central bank, the People's Bank of China.

The Singapore government is investing in companies with close China connections. It recently took a 12.5 per cent stake in New China Hong Kong Group, a company based in the colony, said to have close links with the Chinese leadership.

Mr Lee and other Singapore leaders say the government cannot always be expected to take the lead in establishing China contacts. They chastise Singapore's business commu-



Lee Kuan Yew played a key role in the Suzhou deal

US may challenge satellite contract

By William Keeling in Jakarta

GENERAL Dynamics of the US may dispute the award of a contract last week to Ariane-space of Europe to launch Indonesia's Palapa C-1 satellite system in 1995.

The award of the contract, worth an estimated \$180m (\$107m), by the private Indonesian company Satelindo, took industry officials by surprise. It will be the first Indonesian

satellite not launched by a US company.

Dr Clifton R. Wharton, US deputy secretary of state, visiting Jakarta, said yesterday that General Dynamics had met an Indonesian government minister to discuss the case. He stopped short of accusing Ariane-space of using unfair means to win the deal but said the US was discussing with Indonesia the need for business "transparency".

London Buses - the road to privatisation



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NEWS: UK

● Bombing of Baghdad undermined UN, says opposition ● Government defends 'justified' action

Labour attacks support for US air strike

By Alison Smith

BRITAIN'S opposition Labour party yesterday launched a fierce attack on the British government's backing for the US bombing of Baghdad, challenging its basis in international law and saying that it should never have taken place.

The cross-party consensus in the House of Commons on the government's approach to Iraq, which survived through the Gulf war, broke down yesterday as Mr George Robertson, Labour's foreign affairs spokes-

man, condemned the US strike as "dubious in legality, questionable in morality, haphazard in its military impact and potentially devastating in diplomacy".

The fracturing of opinion was underlined by the fact that some Tory MPs joined opposition parties in expressing fears about what the attack meant for the future role of the United Nations and for relations with Arab regimes.

But Mr Douglas Hurd, the foreign secretary, insisted the response to the failed plot to

assassinate former US president George Bush was justified and proportionate. It had to be seen in the context of Iraq's pattern of attempted defiance and obstruction of the international community and its sponsoring of state terrorism.

"Only through firmness can Iraq be persuaded to conform to the standards of behaviour required of it by the international community," he said.

Mr Hurd conceded the risk - raised by Mr Cyril Townsend, a leading figure in the Conservative Middle East Council - that

the attack would strengthen the position of Islamic extremists, but believed that as on previous occasions, Arab critics in the coalition would feel safer and more satisfied that the US had been prepared to show leadership.

The main charge from the opposition was that the attack had damaged the UN and hopes of a post-cold war world order, since it did not conform to international law. It could not properly be based on article 51 of the UN charter, they said, since it was in

response to a failed assassination attempt which had occurred months ago.

Sir David Steel, the Liberal Democrat foreign affairs spokesman, said the article was intended for use when there had been an attack on a UN member nation, until the Security Council could act to restore peace.

But Mr Hurd argued that it allowed force to be used in self-defence against threats to a country's nationals, and that Iraq's support for state terrorism meant there was a con-

stant threat of further attacks. He urged the other parties not to adopt the rule that specific mandates had to be sought from the UN when member nations were acting in self-defence, since this would lead to a "dangerous state of paralysis".

Responding to MPs' concern about the three Britons held in prison in Iraq, Mr Hurd insisted that the government was doing all it could to secure their release.

Joe Rogaly, Page 12

Overseas utilities may be owed £5bn if N-plant delayed

By Bronwen Maddox and David Owen

COMPENSATION to overseas power utilities could amount to £5bn if the UK abandoned Thorp, the controversial nuclear reprocessing plant at Sellafield, MPs were told yesterday.

But as the government threw its weight behind the £2.8bn plant in yesterday's House of Commons debate, it also announced a further round of public consultation on Thorp, delaying a final decision on its future until late autumn.

The government's assessment could be complicated by the publication yesterday of a long-awaited report from a government advisory committee which argues that British Nuclear Fuels has not adequately explained its plans to store foreign nuclear waste in the UK permanently.

The Radioactive Waste Management Advisory Committee said there were many questions still to be answered about BNF's proposed policy of "substitution". Under this plan, bulky low-level and intermediate-level waste will be stored permanently in Britain while BNF would return to customers high-level waste equivalent in terms of radioactivity.

"The profitability of Thorp would be considerably enhanced if substitution were to be accepted," the report says.

If the government followed the committee's recommendations, that could add months more to a debate about licensing the plant. Dubbed Britain's biggest white elephant by environmentalists, the plant is waiting for a licence from the Department of the Environment to start operation. The company has warned that further delay could force it to shed staff, to help cut costs of £2.4m a week.

Mr Tim Eggar, energy minister, attacked a Liberal Democrat proposal for a fuller public inquiry into Thorp, saying it would lead to "a loss of confidence" by overseas investors

who have funded much of the plant's construction. A number of Thorp's customers had "shown interest" in signing additional contracts beyond the initial 10 years, he suggested.

Mr Simon Hughes, Liberal Democrat environment spokesman, said there was growing international concern about the proliferation of the uranium and plutonium produced by reprocessing.

The government's proposed consultation, lasting 10 weeks, will begin in late July with the publication of a report setting out the case for the plant. The government received legal advice last month that it would run the risk of facing judicial review, prompted by legal action from pressure groups if it did not consider wider issues raised by the plant.

Mr Chris Smith, a Labour environment spokesman, accused the government of prejudging its own consultation. Ministers were saying "we have made up our mind but we are going to consult because legally we have to be seen to do so", he said.

Mr John Gummer, environment secretary, said that the public consultation, the second on the plant, would look at the wider economic and political justification for it.

Environmentalists, however, had been adequately addressed by the pollution inspectorate's report on the first public consultation, he said.

Thorp is designed to extract reusable uranium and plutonium from used or spent nuclear fuel, leaving a smaller amount of true waste. Under its contracts, BNF can return all the reprocessed material to foreign customers.

The committee is concerned that BNF has not yet agreed the details of substitution with its foreign customers, mainly Japanese and German nuclear power utilities, who make up two thirds of Thorp's order book for its first 10 years of operation.

BR faces criticism on accounts move

By Richard Tomkins, Transport Correspondent

BRITISH Rail is bracing itself for a hostile reaction to an accounting move that will benefit its profit and loss account by more than £100m when it publishes its annual results tomorrow.

Critics are likely to claim that the figures have been massaged in an attempt to stimulate private sector interest in the privatisation of the railways, due to start next year.

BR will defend itself by claiming that the move is a delayed response to a long-standing government directive requiring it to bring its accounts into line with normal commercial practice.

The most significant effect will be to produce a boost in operating profits of nearly \$90m for InterCity, one of the most attractive parts of its business. In the year to March 1992, InterCity reported a profit of £2m. This is understood to have been restated to show a profit of £91m.

In the latest year, ending March 1993, recession was expected to have taken InterCity heavily into loss. Instead, the £90m boost from the change in accounting policies

is expected to leave it very substantially in profit. Overall, BR will be £120m better off by the move, reducing last year's pre-tax losses of £145m to a loss of just £25m. In the year just ended, the effect is expected to reduce losses of between £250m and £300m to a loss of £170m.

Previously, infrastructure renewals, such as track replacement, were counted as costs in the year in which they were incurred, and charged to the profit and loss account.

Under the new policy, infrastructure spending will be counted as capital investment and charged to the balance sheet. The only cost to be charged against the profit and loss account will be an annual charge for depreciation calculated over the lifetime of the asset concerned.

A further boost will come from a change in the treatment of grants for capital investment. Instead of being written off in the year in which they are received, these will be released to the profit and loss account over the lifetime of the investment, partly offsetting the depreciation charge.

BR said it was "unfortunate" that the move had coincided with privatisation, but the two were unrelated.

Officials justified Iraq exports despite guidelines

By Jimmy Burns

CIVIL servants across three Whitehall departments secretly justified the export of machine tools to Iraq in breach of the government's own publicly declared guidelines, the Scott inquiry heard yesterday.

Documents presented to the inquiry showed that the officials told ministers that exports to Iraq did not breach the guidelines.

An internal memo written by Mr William Patey, a Foreign Office official who was chairman of the Whitehall Inter-Departmental Committee, for the junior foreign office minister Mr David Mellor, argued that if existing export licences for the machine tools were revoked, the government could face legal action from the companies concerned.

Yesterday, Mr Patey admitted to the inquiry that the Foreign Office had never taken legal advice on the issue. Instead he appears to have reflected the views of Department of Trade and Industry and Ministry of Defence officials within the IDC.

The memo added that the machinery in question was

"not technically defence related" and that not to carry out the contracts would mean Britain's foreign competitors stepping in.

Mr Patey told the inquiry that advice given by civil servants to ministers on the export of machine tools in January 1988 was "deficient" in that it glossed over the extent to which they might have contravened declared policy.

It emerged yesterday that the memo was written after the Foreign Office had apparently spent two months ignoring specific information it had received from the MI6 intelligence service that Iraq was building up its indigenous arms manufacturing capability after signing contracts with Matrix Churchill and other UK machine tool companies.

The government's guidelines restricted the export of defence related equipment that could significantly enhance the capability of both Iraq and Iran to exacerbate the Gulf conflict.

Mr Patey told the inquiry that not all intelligence information was immediately acted upon by the Foreign Office and that anyway this report on machine tools had "probably

been left in a cupboard" to await the aftermath of the Christmas holiday period.

Documents referred to yesterday show the selective use that was made within Whitehall of additional information made available to the Foreign Office, DTI, and MoD officials. This was that one of the machine tool companies, Matrix Churchill, was being encouraged to trade with Iraq as a way of providing intelligence. The bulk of these documents were released after the collapse of the controversial trial last November of three former Matrix Churchill executives which led to the setting up of Lord Justice Scott inquiry.

Lord Justice Scott had made clear that the main focus of his inquiry is the extent of government knowledge or complicity in breach of guidelines or export control legislation. Lord Justice Scott yesterday asked Mr Patey: "Let's grab the nettle. Was allowing these machine tools exports consistent with the government's guidelines?" Mr Patey replied: "I do not think they were."

The inquiry continues tomorrow.

Britain in brief



Coal union chief issues party threat

Mr Arthur Scargill, president of the National Union of Mineworkers, has warned that unless the opposition Labour Party abandoned its one member one vote reforms some trade unions may set up their own political party.

The NUM president was speaking at his union's annual conference in Scarborough, attended by about 100 delegates.

Most other trade unions - even those opposed to the reforms proposed by Mr John Smith, Labour leader - quickly distanced themselves from the remarks of the NUM president.

Hanson faces pit opposition

The Trades Union Congress, the umbrella group for most UK unions, said it was opposed to any takeover of privatised pits by Hanson, the Anglo-US conglomerate. The TUC also said it would be mounting a campaign of "political and social pressure" to draw attention to action in the US by the United Mine Workers of America and Canada. UMW is striking in the US against the Hanson subsidiary, Peabody, over job security.

Expansion in TV channels

The UK could have as many as 100 television channels without the need for cable or satellite by using digital technology, the Independent Television Commission said.

Such a large number would only be possible, however, if digital broadcasts from existing transmitters replaced the present PAL broadcasts of the four national television channels. The first full use of digital in Europe is likely to be by FilmNet, the satellite company broadcasting pay-television to the Benelux countries.

City watchdog fights new rules

The Securities and Investments Board, the City's chief watchdog, has joined forces

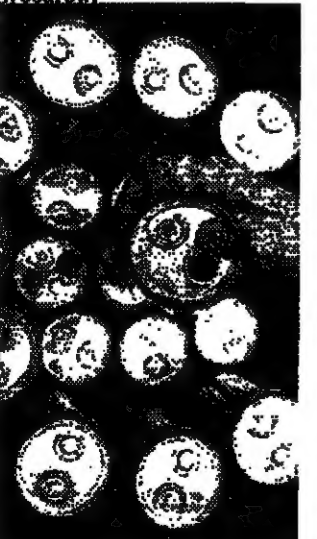
with the two self-regulatory bodies for the life insurance industry to oppose tough new disclosure rules proposed by the Office of Fair Trading.

The move appears to be a retreat by the SIB's chairman, Mr Andrew Large, who had earlier said he favours requiring life insurance companies to tell prospective customers more about the products they buy.

Transit project put in doubt

Plans for a rapid transit system in central England fell into disorder when the board of Taylor Woodrow, one of the two companies selected to develop and run the project, failed to endorse a contract agreed and signed by its negotiators on June 30.

Taylor Woodrow and Assidue Transport, the Italian rail equipment giant, in a consortium called Centram, had been selected to construct and operate Midland Metro Line One, a light railway to run between Birmingham and Wolverhampton. A letter from Centram, dated June 26, undertook to provide board approval for the detailed terms of the development and operations contracts by June 28. This approval arrived from Assidue, but not from Taylor Woodrow.



CLASH of the cans: Ecotop, an all-steel fizzy drinks can with a novel push-button opening system, was launched yesterday. J. Sainsbury, the food retailer, is the first UK company to use the can, developed by British Steel Tiplate, Hogovens of the Netherlands, and Germany's Rasselstein.

To open the can, consumers press two buttons - a smaller one to release the pressure inside the can, then a larger one to reveal a hole for drinking or pouring. The launch marks a new phase in the battle for supremacy between steel and aluminium.

Court told of RSI warning

Reuters news agency, the employers of a journalist who lost his job after developing repetitive strain injury (RSI), had been warned beforehand of the health risks of new computer technology, the High Court was told yesterday.

However, Reuters did nothing about the problem until Mr Rafiq Mugal began suffering from RSI, the court heard.

Mr Mugal is suing his former employers for compensation in a test case which could have widespread implications for other journalists and users of computer keyboards. Reuters denies liability. The hearing continues.

Workers face sick pay cuts

Cuts in pay for employees who take time off because they are sick are being considered by nearly one in five companies, according to a survey of personnel managers in 500 organisations published today.

Banking, finance and public service sector organisations are most likely to be considering cutting sick-pay schemes, with 26 per cent saying that they might reduce benefits within the next two years, found the survey conducted by the magazine Personnel Today.

Banks back loan scheme

UK banks said they expected the reformed version of the government's Loan Guarantee Scheme to attract greater interest from both borrowers and lenders when it is launched in its new form this week.

The British Bankers' Association said that the new scheme, which extends the maximum loan for existing businesses from £100,000 to £250,000 would probably be attractive to firms trying to obtain debt to trade into recovery.

Doctors relax fund opposition

The British Medical Association, the union representing most medical doctors, has decided to relax its opposition to fund-holding by family practitioners, the single most controversial aspect of the government's reforms of the state-run National Health Service.

Fund-holders have budgets from which they purchase hospital and other care on behalf of their patients.



GOVERNMENT ministers are hostile to plans to restrict access to parts of the City of London in an effort to prevent the further bombing attacks by the Irish Republican Army, writes Paul Abrahams.

The plans, proposed by the Corporation of London - the local authority for the City - would probably require legislation and government support to reach the statute book. The scheme, announced in outline earlier this month, involves banning non-essential traffic from about a third of the City. The boundaries have not yet been determined, but would be likely to include only the heart of the City, covering the area around the Bank of England, the Stock Exchange, Mansion House and NatWest Tower.

The area would be divided into five zones. Each would have access through a single entrance staffed by guards. There would be several exits along one-way streets. Only two entrances would be available at night. The proposals follow two IRA bombings in the last 14 months that killed four people and caused hundreds of millions of pounds of damage.

Wary oil industry looks to new frontier

Offshore oil, one of Britain's most important natural resources, is prompting exploration by companies in less traditional areas around UK waters.

The trend, confirmed recently by Mr Tim Eggar, energy minister, when he awarded the latest oil exploration licences, comes as the North Sea and the southern gas basin reach maturity - they have been so heavily explored, companies do not expect to make important discoveries there.

The oil industry is focusing more exploration in waters to the west and the south. This has seen companies looking west of Shetland, in the Irish channel off Wales.

Mr Eggar said: "I think we are on the verge of proving up a major new oil province which is significant for the future of the industry and UK oil production."

The government has strong hopes for the west of Shetland area, where several discoveries have been made. "It is yet

Deborah Hargreaves assesses the impact of high costs and severe weather on offshore exploration

fields while existing fields face a 50 per cent rate. This gives an added incentive to explore in "frontier" waters.

Many of these "new" areas have been explored before. The Clair field - estimated to contain 30m barrels of oil - was discovered west of Shetland 20 years ago. That discovery has never been exploited because of geological and technological problems.

Improvements in technology for appraising and exploiting oil discoveries could make some of these marginal areas viable for the first time. But it could be well into the next century before oil starts flowing from the west of Shetland region although other areas could yield oil sooner.

A further obstacle has been raised by environmental groups are threatening to challenge the government's award of licences in sensitive areas

such as Cardigan Bay at an EC level. They say the licences could infringe EC environmental directives.

The difficulties west of Shetland waters are even greater. Deep water and severe weather make the area one of the harshest in the world.

The ocean west of Shetland can be up to 6,000 feet deep whereas the North Sea is in water 600 feet deep. The weather is bad and companies are unable to gather seismic data in winter. In addition, the lack of basic infrastructure adds to the cost of development and production. British Petroleum made an important discovery of oil west of Shetland in March, which could cost £20m to develop.

"You might be able to use a

floating production system to extract the oil and then collect it in tankers," said Ms Caroline Noble, industry analyst at Wood Mackenzie in Edinburgh. "But the weather is so bad, you probably wouldn't be able to use it all year round."

BP is conducting its largest ever offshore seismic programme in waters west of Shetland at a cost of \$9.4m and hopes to drill another well before the end of the year.

Mr Hardman points out that Amerada drilled 15 wells in this area before it made a discovery. Amerada plans to drill a couple more wells before it decides whether the discovery can be exploited commercially. A group of companies is looking again at the Clair discovery in the hope of establishing a development programme for that towards the end of the decade. But the complexity of the field means that only 150m barrels from the 3m in place could be extracted.

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Joining the extended family

Judy Dempsey and David Waller examine the varying fortunes of the German Mittelstand

A school reunion of ideas

What does a Franco-Polish joint venture in waste disposal have in common with a British-Belgian marketing alliance in translation services?

The answer is that the entrepreneurs behind both initiatives were participants in the 1992 Euroleaders programme, an annual three-to-four-week project funded by the European Commission which provides practical help and training to 20-25 innovative companies.

Euroleaders was designed to equip small and medium-sized businesses with the skills to operate on the European stage. But as Giles Trentham, managing director of the London-based translation company Wordbank, says, it is often the cross-border contacts developed on the course which can be most valuable.

Inspired by his experience, Trentham has established the Euroleaders club, a network of alumni which holds its first reunion in London this weekend. His vision is of a 250-strong group in five to 10 years' time.

The two tangible examples of co-operation are Wordbank's own alliance, to promote its translation service to international companies based in Belgium, and the Franco-Polish venture aimed at converting rubbish into fertiliser. The latter requires about \$500,000, expected to come from local government sources in Poland and the EC.

The 1993 Euroleaders programme, sponsored by PA Consulting, KPMG, Publicis, C&A and the Financial Times, attracted more than 1,000 applicants. Two sessions have already been completed in Belgium and Italy, with preparation of a business plan on the agenda for the final meeting in Brussels in September.

EC officials hope to run two programmes in 1994.

Tim Dickson

Information on the programme can be obtained from the Euroleaders Secretariat, EBN, Avenue de Tervuren 188A, Brussels B-1150. Details on the club from Giles Trentham, 101 Talbot Road, London W11 2AT.



ers is underlined by Heiner Hölzemann, manager of a chemical and gas containers plant in Fürstentum, Brandenburg, owned by the west German Krüger group.

"When we bought the plant from the Treuhänder [the agency charged with restructuring and privatising eastern German industry], we made a decision to concentrate on the local region first, otherwise transport costs would swallow up our turnover." The plant employs 421 people and had a turnover of DM550m in 1992.

But Hölzemann knows he has to look further afield "otherwise we would reach a saturation point at a very early stage. Being so close to the Polish border we are in an ideal location. This firm has contacts with the region before 1989. We are now beginning to re-establish them. Don't forget that Russians will be building gas pipelines. There will be a need for our liquid and gas containers. We have to look to the long term."

Despite the energy and commitment of managers like Hölzemann, eastern Germany's Mittelstand continues to be inhibited by poor infrastructure, the high level of risk and uncompetitive practices. "The infrastructure is improving," Hölzemann says. "When we first came here, there were no phones, no decent meeting rooms, no accounts. You have to start from scratch."

A bigger worry perhaps is the east's competitiveness. Reid points out that partnership between industry, the banks, the states, and the unions has been slow to emerge. Had such a partnership existed immediately after unification in

1990, eastern Germany's labour costs might have provided one of the engines for recovery. But the decision by IG Metall, the country's powerful engineering union, and the employers to equalise eastern and western wages by 1995 has meant that in the short term at least the five new states are no sanctuary for low labour costs.

Deutsche Bank, which, through two of its holdings, Deutsche Industrie-Holding and Deutsche Beteiligungsgesellschaft, has invested DM140m in the Mittelstand in eastern Germany, has added its critical voice to industrial policy in the region. It deplores the degree of subsidies given to those enterprises still managed by the Treuhänder.

"It will slow up the competitiveness of eastern German industry and the Mittelstand," says George Krupp, a Deutsche Bank board member. He argues that plans to establish a Treuhänder-managed industrial core of companies that cannot yet be privatised will act as a brake on the development of the Mittelstand. Some Mittelstand managers even complain of dumping.

"Sometimes I feel that if we do not win an order it is because Treuhänder-owned firms can offer far cheaper prices," says Peter Streckmann, technical director of the Krüger plant.

Yet managers like Becker and Hölzemann are still prepared to buckle down and compete in eastern Germany. "I suppose we are here because we believe in unification and want it to succeed," Becker says. "It has to, hasn't it?"

JD

whereas in the UK investment ground to a halt.

"Many Mittelstand companies are taking advantage of the downturn to push through rationalisation measures which they could not have contemplated in better times," he says. "Profits may go down this year but not dramatically so - and when the upturn comes, the companies will emerge leaner, fitter and more competitive than ever before."

DW

"Der deutsche Mittelstand und seine Wettbewerbsfähigkeit ist available from 31 (Deutschland) Gesellschaft für Industrieentwicklung mbH, Bockenheimer Landstrasse 55, 6000 Frankfurt am Main 1. Tel Frankfurt (69) 71-0000-36; Fax (69) 71-0000-33.

Western firms get leaner and fitter

Not surprisingly, in the country's worst recession since the second world war, Germany's Mittelstand companies are suffering. But according to the head of Germany's largest independent venture capital firm, they are not necessarily doing as badly as their bigger, stock-market quoted competitors.

"It is my impression that 50 per cent of the Mittelstand has not felt the impact of the recession at all," says Thomas Schlytter-Henrichsen, joint managing director of the German arm of 3i, the UK venture capital firm. "In fact many companies have record order-books."

Germany has 15,000 companies with turnovers of between DM20 and DM200m and only 666 quoted

cent of eastern Germany's output was exported eastwards. Today, such exports hardly exist.

"When the Mittelstand in western Germany re-emerged after 1945, these companies could anchor themselves to an expanding industrial base," says Richard Reid, an economist at Union Bank of Switzerland in Frankfurt. "Eastern Ger-

many does not have that advantage." That said, green-field plants - such as Opel's car manufacturing operation at Eisenach or the large recycling plant that Enso Gutheil, the Finnish paper manufacturer, will build near Leipzig - should eventually fill the gap.

The importance of local custom-

traditional stronghold of German manufacturing industry, companies are under intense competitive pressure from lower-cost Japanese rivals - and an overall slump in world demand for capital goods.

It has been suggested that Baden-Württemberg, a state in the south-west of Germany where there is a large concentration of family businesses in both stricken sectors, will be the German "crisis-region" of the 1990s.

But according to Schlytter-Henrichsen, the gloom is far from universal, especially in service-sector companies and

those involved in the construction industry, either directly or as suppliers. Here, profits are continuing to rise from last year's record levels.

A survey of 201 Mittelstand companies published recently by 3i shows 30 per cent of companies expect profits to climb again this year and another 32 per cent anticipate levels similar to last year.

An overwhelming majority - 81 per cent - plans to rationalise as a way of dealing with mounting costs. The companies think this preferable to setting up plants in

countries with lower wage costs. This rationalisation will not necessarily be at the expense of the workforce - 60 per cent plan to keep staff numbers at current levels or to expand. And 45 per cent intend to maintain capital investment at the same high level as last year.

"This is the big difference between the way German medium-sized companies and UK companies of similar size have reacted to recession," Schlytter-Henrichsen says. "German companies are still investing - albeit at a lower level

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FINANCIAL TIMES

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on Wednesday evening, 14 July 1993
Livingstone Fisher and the Financial Times invite you to a free evening seminar.

The MBO of Gardner Merchant from Fortis in January 1993, for \$402 million underlines the opportunities for successfully achieving management buy-outs: both large and small.

This seminar has been designed especially for managing directors and finance directors wishing either to sell a business to management or to pursue a MBO.

The topics to be covered are:
• THE GARDNER MERCHANT DEAL - by Garry Hawkes, Chief Executive of Gardner Merchant Services Group
• THE CORPORATE FINANCE ISSUES - by Barrie Pearson, Executive Chairman of Livingstone Fisher
• THE LEGAL ISSUES - by Andrew Sherrill, Partner of Ditts Lupton Broadhead

The seminar will be held at the Financial Times, No. 1 Southwark Bridge, London, SE1. Light refreshments will be served from 6.15pm; seminar 7.00pm to 9.00pm. Places at the seminar are strictly limited, and available to managing directors and finance directors of quoted groups or substantial private businesses, as well as their subsidiaries and divisions.

To ensure confidentiality, company names will not be given on either the delegate list or on personal name badges.

If you wish to attend this free seminar please write or fax to: Ann Wilson, Livingstone Fisher Plc, 11-15 Wilton Road, London, NW1 2ER. Fax: 071 980 4900.

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Debentures due 2005

In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 30th

June, 1993 to 30th July, 1993 has been fixed at 3.5% per annum. On 30th July, 1993 interest of U.S. \$2,708,333 per U.S. \$1,000

nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th July, 1993 will be determined on 28th July, 1993.

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BUSINESSES FOR SALE

Leyland DAF Limited (In Administrative Receivership)

Leyland Technical Centre St Helens Remanufacturing Division

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the following:-

Leyland Technical Centre

- Part of Leyland DAF Limited now available for separate sale following an MBO of the Truck Assembly business.
- One of the most technologically advanced vehicle testing facilities in the UK.
- Facilities include test tracks (high speed, durability and off-road); heating, cooling and ventilation; structural and electrical test; noise and vibration; semi-anechoic chamber; environmental test; and well equipped materials lab.
- Established instrumentation and calibration service.
- ISO 9001 Certification.
- Modern fully equipped workshops with manufacturing facilities including machine shop, sheet metal, boiler making and model making.
- Currently 51 employees - all highly capable and skilled people experienced in the full range of vehicle testing.
- Established customer base including contracts with certain of the leading European vehicle manufacturers.
- 150 acre site with single building comprising 148,300 sq. feet of testing and development area (including fixed test rig and manufacturing facilities) and 648 sq. metres of office accommodation.
- Located for easy access within UK and from Europe.

St Helens Remanufacturing Division

- Part of Leyland DAF Limited now available for separate sale.
- Involved in remanufacture and repair of all commercial vehicle engines, differentials and gearboxes.
- Highly committed and experienced workforce of 39 including skilled and semi-skilled fitters and engine testers.
- ISO 9002 Certification.
- Facilities include washing and cleaning equipment and five engine test beds.
- Turnover in excess of £2m.
- Freehold premises comprising 31,000 sq. feet workshop/offices in 3.28 acres of land.
- Located within four miles of M6 (junctions 23/24).

For further information please contact:-

Anne O'Keefe or Alastair Walker,
Arthur Andersen,
Bank House,
9 Charlotte Street,
Manchester M1 4EU.
Tel: 061 200 0277. Fax: 061 200 0343.

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Starwest Group (In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the Starwest Group, including:

- Starwest Investment Holdings - Development properties in the South East.
- W H Houldershaw - General Printers and bookbinders in Rayleigh near Southend.
- Langley Garden Centre - Garden Centre, Langley near Slough.
- Octad - Manufacturer of all terrain vehicles in Poole.

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(In Administrative Receivership)

The Joint Administrative Receivers, Ralph S. Preece and Angus M. Martin, offer for sale, either as a whole or individually, the business and assets of the above named company.

- The trade of the company comprises the operation and management of public houses, theme bars and discotheques.
- Three freehold premises located at Eckington, near Sheffield; Hebburn and South Shields, Tyne and Wear.
- Two long leasehold premises in Manchester.
- Nine leasehold premises located in Sheffield, Bradford, Leeds and Halifax.
- Turnover approximately £2.5 million for the year ended 31 December 1992.

For further information please contact either Sean Hale or Richard Daszkiewicz at the address below.

10-12 East Parade, Leeds LS1 2AJ.
Tel: 0532 439021. Fax: 0532 448942.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Touche Ross

Karri Limited t/a St. Christophers

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company.

- Turnover in last financial year approx. £17m.
- 6 locations in Hampshire, including substantial freehold and leasehold properties extensively refurbished in 1992.
- 5 franchises (transfer subject to dealer approval).
- Skilled workforce of 90 employees.

Interested parties should contact H. Wilks, the Joint Administrative Receiver, or Craig Aitchison at the address below.

Mountbatten House, 1 Grosvenor Square, Southampton SO1 0XU.
Tel: 0703 334124. Fax: 0703 330948.

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LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
P. MONAGHAN FCA, & K. D. GOODMAN FCA
IN THE MATTER OF

SUPERPOWER ENGINEERING SYSTEM LIMITED

The joint Administrative Receivers offer for sale the assets and goodwill of this well established Precision Engineering Company for the Automotive Industry.

The company operates from freehold premises in Bicester Oxon.

Turnover for the last twelve months was approximately £1 million.

Further enquiries should be addressed to the office of:
Leonard Curtis and Co. Chartered Accountants
30 Eastbourne Terrace London W2 6LF Tel: 071-262 7700 Fax: 071-723 6059

GREEK EXPORTS S.A. INVITATION

For the submission of Declarations of Interest for the purchase of the Assets of "GENERAL SUPPLYING (MANUFACTURING) S.A. ELECTRICAL & TELECOMMUNICATIONS MATERIAL INDUSTRY, PLASTICS INDUSTRY".

Within the framework of the government's privatisation policy on the basis of Law 3009/91, GREEK EXPORTS S.A., based in Athens (17 Parnassos Street) and a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (E.T.B.A. S.A.), has been appointed liquidator by Athens Court of Appeal Order No. 3089/94-95 and intends to sell, with the procedure described in article 46 of Law 1892/1990 as supplemented by article 14 of Law 2009/1991, the entire assets of "GENERAL SUPPLYING (MANUFACTURING) S.A. ELECTRICAL & TELECOMMUNICATIONS MATERIAL INDUSTRY, PLASTICS INDUSTRY", based in Athens, and in which E.T.B.A. S.A. is a major shareholder.

"GENERAL SUPPLYING (MANUFACTURING) S.A." was founded in 1974 (PEK No 177051-8-74) and is engaged mainly in the manufacturing of electrical material of all kinds, low, middle and high voltage, as well as all kinds of telecommunications and domestic electrical material.

The production installations of the company are situated in Oropos in the prefecture of Boeotia, on the provincial road to Dikot. The factory has been built on a self-owned plot of land of 18,285 m² in area. In the above-mentioned plot there is a three-story building, consisting of a ground floor, a first floor, a second floor, and a mezzanine apartment on the roof.

The land servicable area of these services comes to 5,493 m² and its volume to 24,343 m³. Besides the main building, there are also small secondary constructions, covering a total of 490 m² in area, and 2,002 m³ in volume. Furthermore, the company owns an office of 115.80 m² in area, at 25 Stoussas Street in Athens, where it is based.

FINANCIAL DATA (in thousands drs)				
	1989	1990	1991	1992
Total Assets	1,452,705	1,835,273	2,026,699	1,680,782
Total Sales	743,820	1,101,172	1,040,206	678,082

(Note: The above figures derive from published balance sheets.)

PRIVATISATION PROCEDURE

- Within twenty (20) calendar days from publication of the present invitation, interested buyers must submit a non-binding written declaration of interest.
- Prospective buyers, after giving a written guarantee of confidentiality, can obtain an Offering Memorandum and have access to other information concerning the company for sale.
- The announcement of the final results for the highest bidder will be published within the prescribed time limits in the same newspaper.

For additional information, please contact:

- The legal office of E.T.B.A. S.A., Directorate of Public Holdings, 87 Syngrou Ave (2nd floor), Athens. Tel. 30-1-92.94.395 and 30-1-92.94.386
- Greek Export S.A., 17 Parnassos Street (1st floor), Athens. Tel. 30-1-92.43.111 to 5

BUSINESS FOR SALE GARNANT CONCRETE WORKS LIMITED - IN ADMINISTRATIVE RECEIVERSHIP

The Administrative Receiver offers for sale the long established manufacturing business of concrete products based at Garnant, Near Amlwch, Dyfed, as a going concern.

The assets comprise:- Freehold Land & Buildings, Plant & Machinery, Motor Vehicles, Stock in Trade, Goodwill

Audited financial statements are available to 31st March 1993.

For full details please contact: Staines Jones, 63 Walter Road, Swansea, SA1 4PT Tel: 0792 654607 Fax: 0792 644491

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Please write, with profile of company Box
B1254, Financial Times, One Southwark
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Serving up more tennis

Visitors to this year's Wimbledon tennis championships can avoid some of the frustration involved in watching one match while hearing the roar of an excited crowd from the adjacent court.

The Inquiry Tennis Information Service will allow them to keep up with events around the grounds using a multimedia system combining television coverage, latest scores, match schedules and player profiles.

Designed by IBM in conjunction with Wimbledon officials and the BBC to give commentators instant access to statistics and historical information, Inquiry has this year been extended to the public.

A touch-screen terminal allows spectators to watch up to three live matches in windows on the screen. It also displays data including aces, double faults, forehand and backhand winners, net points earned and total points.

Historical information can be called up, too, showing players' track records and world rankings. Other options include a rundown on matches in progress with scores from all courts and a match schedule. Visitors can use this to plan their day by entering either the name of the player they want to watch or the courts to which they have access. Souvenir hunters can take away a print-out profiling and picturing their favourite players.

Further layers of sophistication being considered include a sound system which could pinpoint the ball to within 10mm and monitor players' accuracy in hitting just short of the service-line and baseline.

John Taylor, an IBM consultant in charge of the Wimbledon project, admits that the public is still slightly reluctant to use the system but says it has already found popularity among commentators, players and coaches who use it to analyse match play and assess competitors' strengths and weaknesses.

The Inquiry service available to commentators and players uses software from the Spanish company Micro Systems Logica. US sports specialists Information & Display Systems developed the software for the public system.

Sarah Underwood

When George Walker, a physician at the Dodge County Hospital in rural Georgia, sees a patient with a difficult case, he has an option not open to most other country doctors. Instead of sending his patient to a distant, more sophisticated medical centre, he and the patient can sit in front of a video camera for a teleconference-style consultation with a specialist 130 miles away at the Medical College of Georgia.

Dodge County Hospital and the MCG are participating in an experiment with telemedicine - the application of telecommunications technology to the practice of medicine. Although the technology has been known for years and is largely "off the shelf", according to Jay Sanders, chief of the MCG's Telemedicine Centre, its use for a variety of medical purposes is only now being fully explored. But experts say it could be an important answer to the question of how to raise the quality of healthcare in rural and other under-served areas, while at the same time reducing its cost.

"We really see a great future for this," says Dina Puskin, director of the Federal Office of Rural Health Policy in Washington. According to the US Health Resources and Services Administration, 35m Americans live in medically under-served areas. These areas fall to meet the criterion of one primary-care physician per 3,500 people or one per 3,000 people in high-need locations. Prisons and mental hospitals, where transport of patients can be costly and difficult, are also prime targets for telemedicine.

Puskin, who is also on the White House task force for healthcare reform led by Hillary Rodham Clinton, cautions, however, that while the federal government provides some funds for pilot projects in telemedicine, more experience would have to be gained before the system could be applied throughout the country.

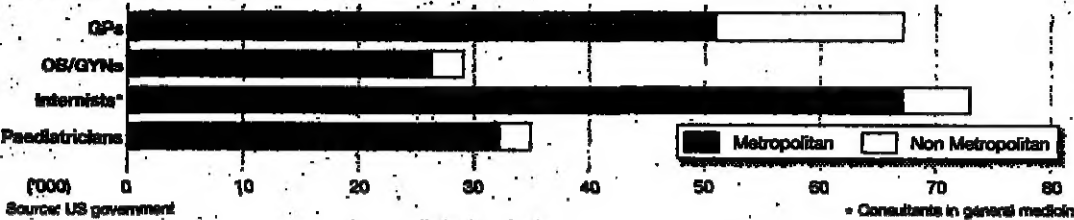
Georgia's \$350,000 (\$230,000) pilot programme, which began in September 1991 with state and private funding, is the most sophisticated use of telecommunications for healthcare in the US. It includes teleconferencing and upgraded medical devices such as an electronic stethoscope that magnifies the heartbeat or the sound of lungs breathing. Other diagnostic tools such as X-rays and ultrasound images can be transmitted to high-resolution monitors for study.

The MCG is even working with the Georgia Institute of Technology to develop an electronic hand that will simulate a physical examination. The patient's doctor would don a glove to perform an examination, while the specialist, miles away,

Consulting through telemedicine



Location of US primary-care physicians (1990)



Is there a doctor on the screen?

The use of telemedicine in remote communities is only now being fully explored, writes Barbara Harrison

would place his hand in a sensory generator and feel the same texture, force and temperature.

The speed and accuracy of digital transmission has helped boost telemedicine's possibilities, including conferring with specialists during surgery. Walker believes that for a rural physician and his patients "communication is the major thing" that telemedicine offers. "Patients love it," he says, because they are reassured they are being cared for properly and relieved they do not have to travel far from their families and friends for treatment. Walker adds that, for him, conferring with specialists has "been a valuable educational tool".

At least 11 other states either have telemedicine programmes or are about to begin them. Many of these are relatively limited pilot projects, but the information from this wider number of experiments should help answer some of the questions about telemedicine.

The primary one is cost. Sanders says it requires a maximum investment of about \$300,000 in equipment

for a hospital to establish a telemedicine hook-up. By his calculation, if telemedicine keeps one patient per day at the rural hospital instead of having him or her referred to another institution, the hospital's net cash flow increases by \$150,000 per year, making it possible to offset the investment in a relatively short time.

But Puskin points out that expensive obstacles can exist. Some rural areas may not yet have adequate telecommunication lines and creating such infrastructure is costly. She also says: "The financial equations will look better when the cost of equipment comes down - and the prices are coming down."

Another question for telemedicine is whether physicians will accept and use it. Sanders notes that doctors as a group have been relatively slow to use computers. And experts agree that there is little point in small community hospitals' investing in expensive technology if their doctors will not use it.

But some doctors have balked with good reason. They have been

forced to fight for reimbursement from insurance plans that refuse to recognise their telemedicine services. The insurers generally have been willing to cover radiology and pathology services because the transmitted images involved in those consultations are regarded as the same as looking at the real thing. Other types of consultations do not, however, meet an insurance requirement for the "laying on of hands" and have been ruled out.

While the American Medical Association has weighed in on the side of telemedicine to win doctor reimbursement, the issue is not yet resolved. But "it will be" and in the doctors' favour, says Ted Hartman, who directed a telemedicine programme in Texas and is now an executive with insurer Blue Cross Blue Shield of Texas. "It has to be because that's the way health care will be delivered."

Once reimbursement is approved by the federal Medicare programme, which insures healthcare for the elderly, private insurers "will fall into line," predicts Hartman.

Technically Speaking

Human limits on information age

By Hugo Dixon

DOES the age of information technology need a new economics? Yes, according to Michael Rothschild, a US high-tech management guru. The invention of microprocessors and fibre-optics capable, respectively, of processing and transmitting ever-increasing volumes of information means that the old metaphors we use to understand the economy are no longer appropriate.

During the industrial age it made sense to describe the economy as an engine and think of workers as cogs in a huge machine. In order to make the economy or a company work, all that was necessary was to press the right combination of buttons or pull the right levers.

But this mechanistic mind-set has outlived its usefulness, Rothschild argued in a lecture earlier this month at the Institute of Economic Affairs, the London free-market think-tank.

It is not just the central planners of the old Soviet bloc who have discovered this. Increasingly, managers of hierarchical organisations and politicians in the capitalist world are finding that their old techniques do not produce the predictable results they once did.

The explanation, according to Rothschild, is that the explosion of information means that it is no longer possible or desirable to control companies or economies mechanistically. His alternative approach, dubbed bionomics, is to view the economy as an ecosystem. Both are "vast decentralised information networks that no one planned and no one controls - enormously vibrant and always changing".

There are interesting parallels. The methods used for encoding information in DNA are similar to computer programming language. The food chain in biology is analogous to the value chain in the economy, with part of an organisation's products being consumed by other organisations and part returning in the form of profits to enable the organisation to "reproduce" and grow.

There are also parallels between the Darwinian process of evolution through specialisation and natural selection, and the way the economy mutates. Most importantly, the key to success in both biology and economics is learning through experience. This leads to the conclusion that managers and politicians should not seek to control behaviour through bureaucratic systems but to find ways to enable their organisations to learn faster from experience.

There is much appeal in this analogy. But whether it amounts to a new economics is doubtful. Adam Smith, back in the 18th century, explained how competitive markets resulted in the survival of the fittest.

This century, the Austrian economist Friedrich von Hayek stressed that free markets fostered experimentation, learning and dynamism because individuals were able to respond to information generated at a local level.

Moreover, Rothschild is perhaps a little too gung-ho about microprocessors, fibre-optics and other gizmos of the information age. These new technologies clearly have a part in improving productivity, but they are not the whole picture.

What matters is not so much crude information as judgment. Modern executives are already bombarded with junk mail, junk faxes and junk phone calls. However fast computers are able to process information, there will still be a constraint on how much information humans can digest.

Similarly, what matters is not so much cheap channels of communication as developing long-term relationships with suppliers, customers, employees and other stakeholders. The performance of Japanese and German economies has shown the value of such long-term relationships as compared with Anglo-American short-termism. However cheap it becomes to transmit information, there will still be constraints on the number of high-quality relationships humans can maintain.

Information technology can generate wealth, but only within the limits of human psychology.

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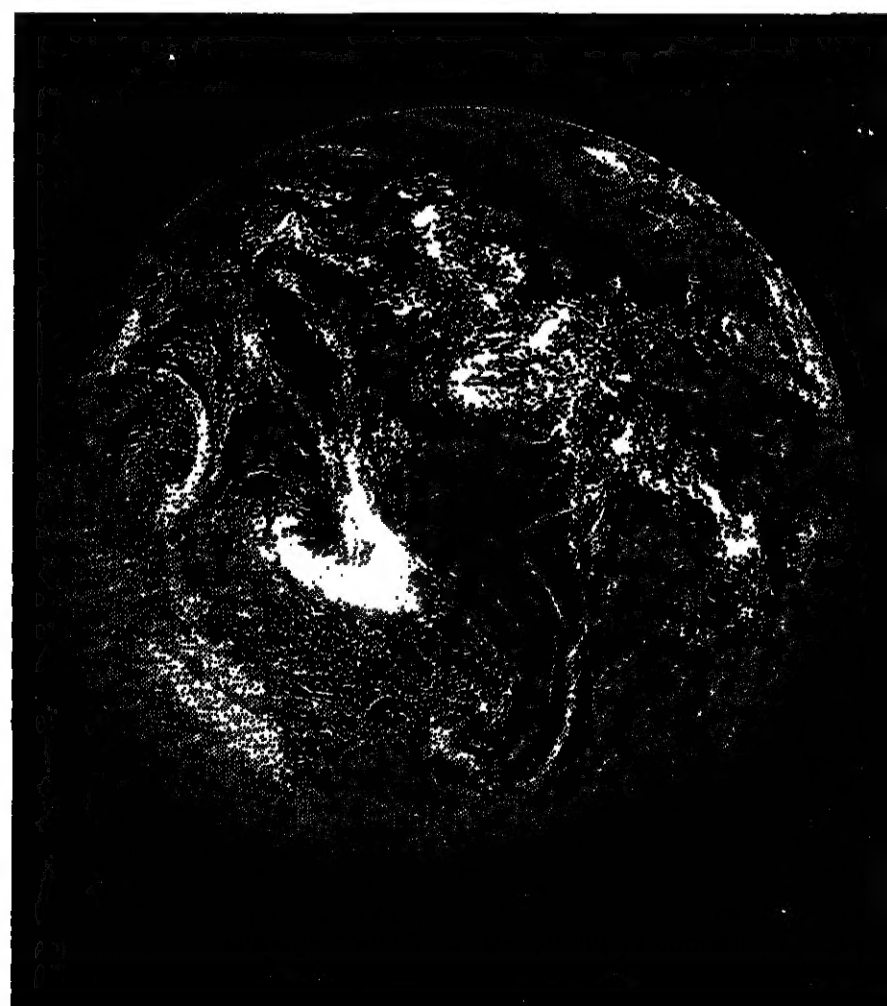
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KYOCERA

BUSINESS AND THE LAW

Tobacco warning rules clarified



The European Court of Justice last week clarified in two cases the scope of discretionary powers available to European Community states when fixing health warnings on cigarette packets and other tobacco products.

The first case related to British rules on the size of health warnings and their compatibility with EC law. Under the terms of the tobacco products directive, all cigarette packets for sale in the Community must carry health warnings which cover at least 4 per cent of the surface of the packet.

Under the UK's rules, brought into force to give effect to the directive, health warnings must cover 6 per cent of the surface of a packet. Cigarettes imported from other EC states are deemed to comply with UK law if the health warnings comply with the requirements adopted by the exporting country in implementing the directive.

The court was asked for a preliminary ruling on whether UK regulations were compatible with the directive. It said the directive laid down common rules for the labelling of tobacco products in the Community. Some rules gave states no discretion to impose stricter requirements; others allowed a degree of discretion. Such discretion was allowed in relation to health warnings. The directive set down a minimum surface area. EC member states were entitled to increase the area to be covered.

The court accepted that its decision, which was contrary to the earlier opinion of the advocates general, might lead to less favourable treatment for national products compared with imports, but it ruled that this was an unfortunate consequence of setting out only minimum requirements on the size of health warnings in the directive.

The second case involved Italian rules on health warnings. The Italian rules require manufacturers to put two health warnings on cigarette packets and require warnings covering at least 4 per cent of the surface for other tobacco products. The court said there was no discretion under the directive to

require more than one health warning.

The court said that as far as other tobacco products were concerned the directive set out different conditions than those for cigarettes. Health warnings simply had to be printed so that they were clearly legible and easily seen. There was no discretion for EC member states to impose more stringent requirements for warnings on other tobacco products.

C-11/92: R v Secretary of State for Health, ex parte Gallaghers, Imperial Tobacco and Rothmans International Tobacco (UK); C-22/91: Ministero delle Finanze v Philip Morris Belgium and others, ECJ 5CH, 22 June 1993.

Danish public procurement contract breached EC law. Nearly four years after the case was first lodged with the European Court, judgment was given last week on the public procurement contract for the construction of the bridge across the Grand Belt, which divides Denmark in two.

The court found the contract was flawed in two respects. First, by insisting that construction companies were to use as high a percentage of Danish materials as possible, the state-owned company in charge of the project was found to be in breach of EC law.

The court said despite the removal of the clause in question, the tendering process had been tainted and that its removal at the last stage of the operation prior to signature was not sufficient to validate the breach.

Second, the court found the successful tender had not been made in conformity with the tender offer conditions. The fact that the company in charge of operations had even considered that tender breached the fundamental principle of equal treatment.

The court said it was irrelevant that the EC directive on public procurement did not specifically mention the right to equal treatment for tenderers, as the obligation to respect the principle corresponded with the directive's very essence.

C-243/90: Commisssion v Denmark, ECJ FC, 22 June 1993.

BRICE COURT CHAMBERS, BRUSSELS

A long-awaited US Supreme Court decision in an insurance antitrust case was delivered yesterday but it has failed to provide the hoped-for guidance to foreign governments and businesses on the extraterritorial reach of US regulatory law.

The case involved complaints filed by 19 US states alleging that the defendants - four US primary insurers, two US trade associations, a US reinsurance broker and Lloyd's of London reinsurers - had violated the Sherman Act, America's main piece of antitrust legislation.

The defendants were accused of a conspiracy over a three-year period from 1984 to 1987 aimed at forcing certain other US primary insurers to change the terms of their standard commercial general liability insurance policies to conform with the policies the defendants wanted to sell.

The US district court dismissed the actions holding that the defendants were entitled to antitrust immunity under the terms of the McCarran-Ferguson Act which exempts from federal regulation "the business of insurance" except "to the extent that such business is not regulated by state law."

The 9th Circuit Court of Appeals reversed the district court decision, ruling that although the conduct involved was clearly "the business of insurance" the foreign reinsurers

The court had to address the question of the appropriate extraterritorial reach of US antitrust laws

at Lloyd's did not fall within the exemption because their activities could not be "regulated by state law," and that the US insurers had forfeited their exemption because they had conspired with the non-exempt British insurers.

The circuit court also rejected the district court's conclusion that the principle of international comity barred it from exercising jurisdiction under the Sherman Act in relation to the claims against the London reinsurers.

The principle of international comity provides that where two countries' jurisdictions are in conflict, each country must examine its own and the other country's interest in exercising jurisdiction and defer where the other country's interest is clearly greater.

At one level the case was extremely important to US businesses nearly all of which are required to carry commercial general liability insurance.

At another level, however, the

Long arm of American law

Robert Rice on a US antitrust case with worldwide implications

case had just as much significance for European businesses and governments. In deciding whether the US courts had jurisdiction over the involvement of Lloyd's underwriters in the alleged anti-competitive conduct, it was hoped the Supreme Court would address the vexed question of the appropriate extraterritorial reach of US antitrust laws.

Yesterday the court concluded that the Sherman Act did apply to the conduct complained of and that the US courts did have jurisdiction over the Lloyd's reinsurers.

But by confining its decision to the particular facts of this case and ruling that there was no conflict between US and British jurisdiction (because Britain does not regulate the kind of conduct complained of) the court failed to provide the fundamental statement of the law on the extraterritorial application of US antitrust laws which businesses and governments on both sides of the Atlantic had been hoping for.

According to Mr Gary Born, a partner with US law firm Wilmer Cutler & Pickering, the extraterritorial application of US laws has long produced significant diplomatic frictions between the US and its trading partners. This is not only true of antitrust laws but also of export controls and securities laws as well.

The extraterritorial application of US laws also aroused substantial concern in the international business community, he says. "Extraterritorial applications of national laws often create substantial uncertainty and the risk of conflicting legal requirements. This chills international commerce and investment and can sometimes impose considerable injustice on private parties caught between national legal regimes."

For almost 200 years up to the second world war US courts relied on what became known as a "presumption of territoriality" to determine the reach of federal legislation. Unless there was a clear indication from Congress that a statute should apply outside US territory, federal legislation would be presumed to apply only to conduct within US territory.

After the war, the basic rule changed. In the *Alcoa* case of 1945, the



Lloyd's defendant

Supreme Court adopted what became known as an "effects test" for determining the extraterritorial application of the US antitrust laws. Abandoning strict adherence to the presumption of territoriality, the court said that in future the antitrust laws would apply not merely to anti-competitive conduct on US territory but also to conduct outside US borders that has "effects" in US territory or on US commerce.

This remained the law until 1976 when, in a case called *Timberlane*, the 9th Circuit Court of Appeals placed a restriction on the *Alcoa* "effects test" which had been heavily criticised because it allowed expansive extraterritorial application of US law.

The court tempered the effects

doctrine by adding a so-called "rule of reason" which equated broadly with principles of international comity. The rule of reason provided that US law would not be applied extraterritorially to foreign conduct if the balance of foreign interests in exercising jurisdiction outweighed US interests.

Given the history of the extraterritorial application of US regulatory statutes since 1945, most observers would expect to have expected the court to follow *Timberlane* or adopt some modification of the *Alcoa* effects test in the present case. In 1991, however, the court resurrected the presumption of territoriality in three cases, the most significant of which was the *Aranco* case, in which the court ruled that US anti-discrimination laws did not extend to discrimination against workers outside the US.

That decision left the precise extent of the extraterritorial application of US laws uncertain and business and governments were looking to the court in the present case to clarify the position.

"The court's decision on the extraterritoriality is unsatisfactory and very disappointing," says Mr Born.

First, the court refused to address directly the question whether the *Timberlane* rule of reason or principles of international comity restrain the extraterritorial reach of US antitrust laws. That will perpetuate the uncertainty which confronts international businesses and their legal advisers, he says.

Second, the court said that assuming that principles of comity do apply in the antitrust sphere, comity only applied where a direct legal conflict between US and foreign laws existed. That is an exceedingly narrow and probably unsound view, Mr Born says.

Few foreign states and businesses will be happy with the court's unanimous conclusion that the antitrust laws have extraterritorial application. The only conceivable silver lining, Mr Born says, is that Justice Souter's majority opinion can be read to suggest that the antitrust laws apply extraterritorially only where foreign conduct "was meant to produce and did in fact produce some substantial effect in the US". That standard, if rigorously enforced in the lower courts, could provide limits to the extraterritorial reach of US law that some foreign observers might find acceptable.

In general, he adds, the court's opinion is badly out of step with contemporary understanding of what comity requires. "It is a result which will cause no little distress to both international businesses and the international legal community."

LEGAL BRIEFS



Mareva injunction ruling defines SIB's powers

The UK's Securities and Investments Board does not have to give

cross-judgments in damages in relation to Mareva injunctions granted to support claims for restitution and compensation, the High Court has ruled. Mareva injunctions are granted to prevent defendants removing their assets from the jurisdiction of UK courts in order to avoid a judgment.

The ruling in *SIB's action against Mr Ian Lloyd-Wright*, an offshore investment salesman, is widely seen as a significant definition of SIB's powers. It is the first occasion the issue has been fully argued in court.

SIB has been granted a number of injunctions restraining the movement of Mr Lloyd-Wright's assets, including one enforcing a worldwide Mareva.

Mr Justice Morritt said the Mareva was a remedy provided by statute for the benefit of the public at large or those who had suffered from infringements of the Financial Services Act. It was as much a matter of law enforcement as the granting of an interlocutory injunction, so a cross-judgment in damages was not required.

Predatory pricing

A US Supreme Court ruling last week will make it harder for American companies to win legal actions alleging predatory pricing by a competitor designed to drive them out of the market.

By six votes to three, the court rejected a plea by cigarette maker Brooke Group for reinstatement of a \$150m award against Brown & Williamson Tobacco, part of BAT Industries. Brown & Williamson had been accused of unfair price-cutting in an attempt to drive Brooke out of the market for generic cigarettes.

PEOPLE

Old hands at James Fisher's helm

James Fisher, which controls one of Britain's biggest short-sea shipping fleets, has brought a couple of the shipping industry's elder statesmen out of lay-up to help guide it through current harsh trading conditions.

Sir David Hardy, 82, a former finance director of Ocean Transport, and Sir David Thomson, 53, a former joint managing director of the family-owned Ben Line, have been appointed non-executive directors of James Fisher and Sons.

The Cumbria-based group, which is still controlled by

descendants of the founding families, has a fleet of around 30 ships and has port operations in Newhaven, Heysham, Barrow and Whitehaven.

In addition to its own fleet the firm manages another 30 vessels, including the British Nuclear Fuels fleet, and has a reputation for running safe and dependable ships. However, this expertise has not insulated it from the downturn in the industry and its pre-tax profits have fallen from £4.3m in 1989 to £1.5m in 1992. Last year it cut its dividend.

John Hornby, Fisher's chair-

man and managing director, says that he had wanted directors who had shipping experience but did not work for the competition. "We are at the specialist end of a very small industry," says Mr Hornby who doesn't believe that non-execs drawn from the general business world would be much help.

Sir David Hardy, who sits on the board of Hanson and numerous other companies, resigned from Ocean Transport more than a decade ago, and Sir David Thomson quit Ben Line in 1989 after 28 years with the company.

The latter's appointment is particularly appropriate since he is understood to have left Ben Line after a disagreement over what used to be one of the great names of the British shipping industry. Since he left, Ben Line has withdrawn from mainline shipping. Meanwhile, his brother, William Thomson, also left Ben Line and is now running Edinburgh Tankers.

Three Fisher directors - Mike Shields, Mike Tyrrell and Terry Rhyll - are stepping down from the board but will remain as executive directors.

Financial moves

Yoshikazu Tamaki has been appointed by FUJI BANK as general manager of its London branch in succession to Keisuke Yoshitomi.

Sir Michael Bunbury has been appointed to the Council of the DUCHY OF LANCASTER.

Mark Andrews, lending director of Granville Trust, the private banking subsidiary, has been appointed a director of GRANVILLE HOLDINGS.

Patrick Butler has been appointed by CREDIT-STAL as deputy chief executive of its London branch. He continues as head of capital markets.

John Masters has been appointed head of trading in THE ROYAL BANK OF SCOTLAND's treasury and capital markets division. He was assistant general manager and treasurer for the State Bank of New South Wales in London.

John Fordham has joined the London office of ALEX. BROWN & SONS as director of European investment banking. He was previously md and joint head of corporate finance at Lloyd's Merchant Bank.

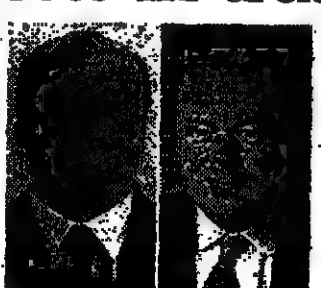
Richard Caws, a former senior partner of Debenham, Tewson & Chinnocks and former adviser to Goldman Sachs Property Group in London, has been appointed senior adviser to the BZW PROPERTY ADVISORY GROUP.

Paul Ward has been appointed by SALOMON BROTHERS as director of investment banking with responsibility for UK corporate coverage.

Capel invests in trusts traders

James Capel has chosen another area to begin making markets - investment trusts. It has recruited two traders, who have both recently left SG Warburg, a leading broker in the sector, from September.

A well known figure in the market for many years, Bill Cornish (pictured far right), 46, built up the investment trust team at jobbers Ackroyd and Smithers, which was bought by Warburgs in 1985. He left Warburgs this March.



David Cockbill (above left) is a former colleague of Cornish.

He had joined Ackroyd in 1978, and made markets in the sector between 1984 and 1992.

Unlike Warburg, which claims to make markets in all the 500 plus bits of paper (including warrants and so on) associated with the sector, Capel will "certainly not cover the whole world of investment trusts" according to Bob Benton, managing director of James Capel. Benton says he has not decided how much capital to allocate to the operation.

Davison departs

A "disappointed" Gerald Davison (right), the motor trade veteran who first made a name for himself knocking Honda's UK sales network into place as director of operations in the early 1980s, has departed as chairman of motor distributor Keep Trust.

The move follows Keep's sale by its Dublin-based parent group Fitzwillton to dealer T.Cowie for £40m. Davison took on the Keep job in 1990 on the basis that it would be built up and floated at an appropriate time - "so its disposal has been something of a disappointment."

Early warning that Fitzwillton was deciding to step out of motor business - its £500m turnover is provided largely by cash and carry, light manufacturing and luxury goods sales - came at the end of last year. At that time it sold off its Norfolk Finance car leasing subsidiary - chairman Gerald Davison - to US giant AT&T.



Davison, 50, who briefly stepped out of the motor trade in the mid-1980s to run Jersey's Evening Post publishing group, says he will be looking for "another challenge" in the not so distant future. He will not do so until he has finished the final polishing of his second book on Chinese art.

Calver retires

Ron Calver, 48, general manager of Norwich Union's UK life operations, is to leave the company after 10 years in that position.

Calver's duties will be covered by Phillip Scott, general manager (finance) and chief actuary, who took on the office vacated by the last NU director who took early retirement, Hugh Scurlfield.

Norwich Union's directors have their work cut out for them. In 1992, its board recorded a pre-tax loss of £18m, but took comfort from the fact that the loss was significantly smaller than that recorded in the two prior years. Also, it has made progress in improving its regulatory capital.

Meanwhile, NU, renowned for flexing its muscle as an institutional shareholder on matters such as directors' pay, is mulling how much it will pay to Calver for his early retirement. Scurlfield received £146,000 for loss of office last year.

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ART GUILD

AMSTERDAM

ANTWERP

BRUSSELS

LONDON

MILAN

PARIS

ROME

VIENNA

ZURICH

Recital

Harolyn Blackwell

Looks do matter, and the way they are used matters more. On Friday, the young soprano Harolyn Blackwell (best known here from Glyndebourne performances, notably as Clara in *Porgy and Bess*) made an immediate impression of dignity and glamour as she arrived on the Wigmore Hall platform. She is slim, black, erect, and she wore a scarlet bare-shouldered gown that matched her earrings and lipstick. Her physical relaxation while singing was perfect - neck and shoulders never disturbed by any quick intake of breath - and she created an image of utterly classical repose.

In some ways, she is a classical singer. Her vowels and consonants are perfectly married, her utterance is always precise, and she enters notes cleanly. Her phrasing is so finely judged that you soon sense her intelligence, but she never becomes precious or excessively contrived.

She does not, however, sound all that she looks. Her voice is not only small, it is also lightweight. She has no chest register to speak of, and her attack is restricted. Though she can swell a note gorgeously - the final note of *Norina's* scene from *Pasquale* was a beautiful crescendo - she can seldom ever take a note by force, and she lacks the brio to make *Norina's* "Conosco" aria bounce. It is a pretty voice that often reveals real loveliness, but it usually has a tremulous kind of vibrato that robs her singing of the kind of repose that makes her appearance so appealing.

No doubt she was nervous on Friday, but a singer with her experience should not be unduly alarmed by the Wigmore Hall. Yet twice a hairline crack appeared during a sudden vocal ascent, and raised a question about the basic firmness of her breathing. Her singing of a group of Rakhmaninov songs also suggested that she had learnt the Russian words by rote, with recurrent mispronunciations.

But none of these flaws spoils the amiable and touching feeling she created in everything she sang. Essentially, she is a Romantic, reflective and sensitive. Even when she cannot lay forth a full song with the calm command you feel she intends, she remains eloquent at every point, especially in recitative. Rakhmaninov is nearer the heart of her style, and she here she revealed more variety of colour. Likewise Strauss, who suits her yet better.

She closed with *Genius Child*, a recent song-cycle written for her by Ricky Ian Gordon (b.1956). The poems (by Langston Hughes) have no great importance, but Gordon has a real feeling for words, and for lyrical singing. His style here derives chiefly from Britten and Copland. I think the music has wider contrasts than Blackwell is able to reveal, but she was most at her most assured in it. In the falling lambs of *Prayer* (strong shades of Britten's *Egmont* to *Saint Cecilia*), the voice was at its best - fluent, communicative, moving affectingly between shadow and light. The spirituals she sang as her first two encores were no less fine.

Alastair Macaulay

Master pourer of thick paint

William Packer reviews the work of Ian Davenport

Those who hold, as so many do, that painting is dead, mean only that for them painting is now all but irrelevant within the context of current avant-garde preoccupation. And for them that is the only context that matters. Neither the actual qualities vested in the work itself, nor the profundity of the personal and general truths that it might propose, are to be summoned up in its justification, but only the degree to which it is currently engaged, innovative, ideal. Ask not: what is it? Ask only: where does it lead, what does it say?

There are exceptions, of course, for painters of a certain provenance, who make the right noises, strike the correct attitudes. But how curious it is that so often they turn out to be rather more old-fashioned and backward-looking than their more conventional peers, for all the seriousness and originality of their supposed enquiry. There is no truth like an old truth, and when a way or principle of painting comes round a second time, it comes not full of truth and grace - oh that it had such virtues in the first place - but as mere pastiche and decoration.

Ian Davenport is now 27. A product of the Goldsmiths' College, he was taken up on graduation, launched on his international gallery career, nominated for the Turner Prize. And I must say at once, on the evidence of this his second major West End show, that he is a better painter, *quasi* painter, than I had supposed, master of a refined if limited technique. His use of commercial household paints may give his future restorers nightmares, but the moment what he does with them it does very well.

The trouble is that, said what, what comes to mind is Gulliver's remark, when asked by his patron, Lady Beeder, what he thought of her own modest effort, that it is "rather like farting Annie Laurie through the key-hole - all very clever, but is it worth the trouble?" Davenport, like Jackson Pollock and Morris Louis before him, is a pourer, more Louis than Pollock. But here is nothing of those great, expansive sweeps and rushes of thin, seductive colour that so characterised the effortless 1960s. Davenport is much more methodical than that, his systems and processes clearly laid out, his angles set, his paint thick.

Richard Shome, in his catalogue note, tells us how it is done. "A small scaffold is placed next to the canvas which is positioned at a slight angle to the vertical. The paint is poured from a vessel with an adjustable head to regulate the breadth of each pour. Strict time is kept between the sequence of pours allowing the paint to find its way down and off the canvas..." Variations in timing establish the overall tempo of each work. Decisions include ground colour, width of run, gauging of overlap, where to begin each pour, choice of colour...

...Broad pours give a firmer, more solid structure...slender pours are more fragile...and wayward... This is all fairly conventional stuff - the process that declares itself, the image that discovers itself, the therapy that indulges itself. Painting these days, so the rubric has it, has to be about something, and this is painting about painting, about the disciplined accident, contrived intuition, the automatic gesture. This is no mere response to experience, or feeling, or the thing seen, you understand.

stand: this is serious study and investigation. And what we have at the end of it is a set of large, uniform canvases on which variegated stripes of thick pigment run from top to bottom, one overlaid upon another, now hidden, now peeping out, now fully on the surface. The colour is arbitrary and uninflected, so this can hardly be painting about colour. And it would be hard to say that it is about the handling of the paint, for there is no handling, the paint all too evidently left to shift for itself. The surface is as dull, or interesting, as commercial paint can make it. It is, as I have said, all very clever.

Quite where this leaves Davenport, other than going through the motions, is hard to say. The systematic engagement in the making of art is by now an established and honourable position, I only wish he were less mechanical and worthy in his approach to it, and the work less formulaic and predictable, more open perhaps to the opportunities for development and exploration - delicate, subtle and fleeting as they are - that even now chance puts in his way.

Seven British Painters is a summer gallery show from stock that shows the strength of figure-based painting in this country in the generation that has now reached later-middle, indeed in certain cases manifest old age. But age is not the point. Rather

it is that at its best, work of this kind has no less claim to be considered engaged, advanced, experimental and, if you like, truly avant-garde, than anything of Davenport and his contemporaries.

The artists are Bacon, Freud, Andrews, Auerbach, Kosoff, Kitaj and Hockney. Two or three substantial works by each artist are shown, some early, some more recent. There are things to recommend of each of them, but the earlier the more intriguing, and the less familiar the better. A Bacon study for a Pope of 1967, a highly wrought, deathly pale and sleeping made by Freud of 1960, a Kitaj conversation-piece of 1974 are all remarkable.

My own particular favourites in this company is the Michael Andrews of 1968, his first version of "The Colony Room" in Soho, with the writer, Bruce Bernard, in conversation with Francis Bacon and the formidable proprietress, Muriel Belcher, with Lucian Freud staring fixedly out at us, from the centre of the canvas. Unqualified by any photographic reference, it reminds us just how vigorous a painter of the figure composition, in the good old-fashioned sense, Andrews once was.

Ian Davenport: Waddington Galleries, 12 & 34 Cork Street W1, until July 3. Seven British Painters: Marlborough Fine Art, 6 Albemarle Street W1, until September 4



All very clever, but is it worth the trouble? Ian Davenport at work in his studio, 1993.

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My own particular favourites in

Obituary

Boris Christoff

The Bulgarian bass Boris Christoff has died in Rome at the age of 78. An imposing presence, a voice of granite, he strode the operatic stage with an authority that made him the ideal exponent of the roles of kings, emperors and older statesmen. In the Russian repertoire and Italian operas, especially those of Verdi, there was nobody to equal him in the decade immediately after the Second World War.

After studying as a student of law, which he never liked, he was heard by the King of Bulgaria and given funds to study in Rome with the baritone, Riccardo Stracciari. The war years interrupted his vocal tuition and he was eventually held in a German camp for displaced persons, but in 1946 he made his stage debut as Coline in Puccini's *La Bohème* at Reggio Calabria, an appearance from which he was never to look back. A bass voice as well-focused, as authoritative as his comes once a generation, if that.

His first performance of Musorgsky's *Boris Godunov* came in 1949 at Covent Garden. This was to be one of his two most celebrated portrayals, the other being Philip II in Verdi's *Don Carlos* (seen, most famously, in Visconti's 1958 production at the Royal Opera House). In both roles his personal magnetism was enormous, melodramatic almost in the Musorgsky, although his

ability to balance the implacable outward strength of these two characters with a sensitive feel for their inner weaknesses made them rounded portraits in the fullest sense.

It was as Boris Godunov that he made his American debut in 1956 in San Francisco. By this time his career had taken in most of the world's leading opera-houses in a repertoire that extended to the main Verdi bass roles, Wagner's King Mark, Hagen and Gurnemanz, Beethoven's Rocco, and many other parts in Russian operas. If most were dominating characters, that fitted his personality. One commentator remarked that he "laughs like Mephistopheles and orders a drink with the tone of voice of Boris the Tsar". Opera managers are said to have crossed him at their peril.

The voice itself served him well without fault or falling throughout his long career. Even in concert during the 1980s, it had lost none of its rock-hard steadiness. Recording have captured its quality to fine effect and will display for posterity the range of his artistic sympathies. His Philip II, in particular, sings with quiet contemplation as well as a fearsome roar, while showing a detailed understanding of the words. His complete set of Musorgsky's songs is the work of a devoted song recitalist.

Richard Fairman

June in Buffalo/Paul Griffiths

Velcro tap-dancing

Observances" grew as a four-movement symphony out of motive cells from the interrupted "Lacrimosa" that was Mozart's last creative effort, or how the concerto was similarly rivetted on a four-note pattern. But he is no Webern. The thrust, the boldness, the freedom and the colour are all American: his own description of himself as an abstract expressionist was close to the mark. Now how, he wondered, were these eager students he was talking to going to get on in a world increasingly set on instant gratification? Where was the place for the robust individual in, as he put it, the age of sleaze?

One answer is simple: safe in the ivory tower. The problem that faces such events as "June in Buffalo" is that, while ostensibly helping to train the next generation of composers, their real function is to bring on the next

generation of professors of composition. This is sad for the world outside, but probably not so damaging to those within university composition departments if, as at Buffalo, there is room for the oddball not only among students but on the staff.

Paul Elwood, a member of the Buffalo faculty, presented himself as "velcro tap-dance soloist" in his "Edgard Varèse in the Gobi Desert", a piece that managed to be at once funny, touching and atmospheric. Velcro tap-dancing creates noise when the velcro-soled shoe lifts off the carpet ground: with amplification the expert soloist is able, through executing hectic stomps and slow turns in Tai Chi style, to create vicious tears and exquisitely protracted squeezings. These were accompanied by piano and percussion sextet, the latter doubling as chanters, clappers and bird-

whistles in what was a deeply serious dada ceremony, by no means unfitting the composer held in homage. One wonders what size Varèse took in shoes.

The principal concert was devoted to just two 20-minute orchestral pieces, Felder's percussion concerto "Between" and Wuorinen's "Bamboula Squared", for orchestra with tape interventions suggesting some hybrid of honky-tonk piano, cymbalum and a few dozen stretched rubber bands. It was a typically spiky piece, with late Stravinsky in the background. Felder's music (a duet for flautist and computer, descending from piccolo screams to the cool dark of the bass flute, was also played during the festival) is more in the Carter area, though with an unashamed, zestful sense on simple intervals. Both pieces gave the Buffalo Philharmonic difficulties, but the eventual performances were compelling and often beautiful. Now the orchestra ought to take these works into their regular season, and develop the relationships formed with the two composers. But that is not the way we are going.

Courvoisier is asking FF£75,000 (about £2,900) for a very rare beauty and hygiene manual for ladies printed in Lyons in 1831. Only a handful of copies has survived 400 years' anxious consultation by women wanting to whiten their teeth with powdered stag's horn or erase their wrinkles with a mixture of white lilies and pale honey: for similar reasons of destruction through regular use, very old books of cooking recipes are extremely rare.

Not all the books at the fair are either so rare, so expensive or, indeed, so ancient. Paris dealers, Didier Lecomte and Denis Ouzane are among a handful of specialists in the world who handle illustrated 30th century books on art and architecture.

Nicholas Powell

Antiquarian booksellers gather in Paris

dance of raw material which is not siphoned off by auction houses as happens in Britain.

This year's president of the quinquennial SLAM, which runs the fair (Syndicat National de la Librairie Ancienne et Moderne) is dealer Dominique Courvoisier, whose bookshop is near the Luxembourg Gardens, on the Left Bank - the historic heart of the Paris book trade. This year, he said, with European frontiers open, dealers are particularly anxious to present a wide range of their best books (there are some 20,000 on show) to create a good image with the

public, convince them that books are affordable and generally break down their inhibitions about visiting bookshops.

According to Courvoisier, the days when the well-heeled collector patronised a single dealer are over. Nowadays, the increasing scarcity of books and bigger and better cataloguing mean that most collectors prefer to shop around. The Paris fair is expected to attract French, Italian, Belgian and German collectors, although Courvoisier says it is impossible to predict precisely who will turn up or what will sell.

INTERNATIONAL ARTS GUIDE

ANTWERP

Antwerp 93 continues with a Stravinsky and Brahms orchestral concert tonight at deSingel, an organ recital by Gustav Leonhardt on Fri at Onze Lieve Vrouwekathedraal and stage performances from Thurs till Sun by New Artists from Johannesburg (228 9300). There is a final performance on Fri of Flanders Opera's production of Manon Lescaut (233 8885).

AMSTERDAM

Muziektheater Tonight, tomorrow, Thurs, next Mon: Dutch National Ballet in Peter Wright's production of *Il Gisele*. Fri, Sat: choreographies by Toer van Schayk and Laurie Booth (625 5455). Concertgebouw Tonight: Zoltan Pesko conducts Radio Symphony Orchestra in works by Gorecki, Turtunen, Ives and Varesse. Tomorrow: Gard Albrecht conducts Royal Concertgebouw Orchestra

in Janacek and Schumann. Fri: Yuri Bashmet directs Radio Chamber Orchestra in Haydn, Reger, Mendelssohn and Bruckner. Sat: Bella Davidovich plays Schumann's Piano Concerto with Limburg Symphony Orchestra. Sun: Combattimento Consort with Tor Koopman. Next Mon: Hans Vonk conducts Radio Philharmonic Orchestra in Prokofiev and Tchaikovsky, with piano soloist John Browning (071 6345).

ATHENS

Odeon of Herodes Atticus Tonight and tomorrow: Ivan Fischer conducts London Philharmonic Orchestra, with soloists Leonidas Kavakos and Steven Isserlis. Thurs: Athens State Orchestra (322 1459). Epikouras Sat and Sun: Aristophanes' *Lysistrata*. July 10, 11: Euripides' *Medea*. Tickets are available daily at the Athens Festival box office (322 1459) or at Epikouras on Thurs, Fri and Sat (0753-22006).

CHICAGO

RAVINA FESTIVAL Tonight's concert is given by Harry Belafonte and the festival orchestra, followed tomorrow by Preservation Hall Jazz Band. David Zinnman conducts Chicago Symphony Orchestra on Thurs (Mozart, Liszt and Tchaikovsky). Fri (Ladov, Tchaikovsky and Rakhmaninov) and Sat (Brahms), with soloists including Misha Dichter, Sarah Chang and David Geringes. Thurs: Riccardo Muti directs a piano recital on Mon, followed next Tues by The Temptations and

The Four Tops. The festival runs till early September (Tel 312-728 4642 Fax 708-433 4582).

COPENHAGEN

The next two weeks of concerts at Tholfs Gardens are devoted to chamber music. Emerson Quartet plays a Beethoven cycle. Peter Schneider gives two Schubert song recitals, and there are concerts by Stockholm Chamber Orchestra, Drottningholm Baroque Ensemble and Soloists of the Moscow Conservatoire (3315 1012).

LONDON

THEATRE

● Sunset Boulevard: Andrew Lloyd Webber's new musical, directed by Trevor Nunn. Now in previews, opens July 12 (Adelphi 071-344 0055).

● Oleana: British premiere of David Mamet's powerful drama about sexual harassment and political correctness. Harold Pinter directs a cast led by David Suchet (Royal Court 071-730 1745).

● Separate Tables: Peter Bowles and Patricia Hodge star in Peter Hall's production of Terence Rattigan's play (Albery 071-867 1115).

● Much Ado About Nothing: Shakespeare's romantic comedy starring Janet McTeer and Mark Rylance. Previews from Thurs, opens July 6 (Queens 071-494 5040).

● COLESLUM Tonight's gala performance by Kirov Ballet opens a month-long season including the

first London performances of Lavrovsky's *Romeo and Juliet*, Konstantin Sergeyev's staging of *Sleeping Beauty*, plus Swan Lake, La Bayadere and Le Corsaire. Daily except Sun (071-836 3161).

Covent Garden This week's repertoire consists of *The Cunning Little Vixen* conducted by Bernard Haitink and *Attila* starring Samuel Ramey. July 6: revival of Don Giovanni. July 13: Eugene Onegin (071-240 1066).

Sadler's Wells Tango Para Dos, a tango troupe from Argentina, is in residence till July 10 (071-278 8818).

CONCERTS

South Bank Centre Tonight and Thurs: John Eliot Gardiner conducts concert performance of *Le nozze di Figaro*, with Bryn Terfel and Alison Hagley. Fri: Gardiner conducts members of English Baroque Soloists in works by Mozart. Sun: Oscar Peterson (071-928 8800).

Barbican Thurs: Valery Gergiev conducts RPO in Debussy and Musorgsky, with Sergei Leiferkus. Fri: Grieg 150th anniversary concert. Next Tues: royal gala with David Essex (071-638 8891).

City of London Festival The festival opens on Sun and runs till July 21 at various venues in the Square Mile. The programme includes performances by European Community Chamber Orchestra, London Mozart Players, Stéphane Grappelli and the Allan Price Band (071-248 4260).

MILAN

Teatro alla Scala Tomorrow, Fri, next Mon and Thurs: Riccardo Muti conducts the Strehler production

of *Falstaff*, with a cast led by Juan Pons. July 13: first of seven performances of *Tancrède* (7200 3744).

ROME

ROMAEUROPA

RomaEuropa, a two-week festival opens on July 5 and includes a strong dance programme, headed by experimental Belgian choreographer Anne Teresa De Keersmaeker, Nederlands Dans Theater and Jonathan Burrows Group. Rudolf Buchbinder and Georges Pludermacher give piano recitals, and visiting ensembles include Klangforum Wien and Zurich New Music Ensemble (4890 4024).

TURIN

Teatro Regio The Royal Ballet opens a two-week dance festival on July 7 with four performances featuring Kenneth MacMillan's *Mayerling* and Anthony Dowell's production of *Swan Lake*. Other guest companies include Les Ballets de Monte Carlo and La La La Human Steps (8815 241).

WASHINGTON

THEATRE

● Phantom of the Opera: Andrew Lloyd Webber's musical, directed by Harold Prince. Till Aug 28 (Kennedy Center Opera House 202-467 4600).

● Strindberg in Hollywood: Drury Pifer's poignant comedy in which the 19th century playwright gives his view of American morality today. Till July 18 (Woolly Mammoth

Theater 202-393 3839).

● Land Me a Tenor: a farce of operatic lunacy by Ken Ludwig. Opens next Tues, till Aug 1 (Olney Theater 301-924 3400).

● The Twilight of the Gods: Jonathan Tolins' witty family drama with moral, emotional and physical undercurrents. Till Aug 1 (Eisenhower Theater 202-467 4600).

● Five Guys Named Moe: musical celebration of the 1940s jazz musician Louis Jordan. Till July 18 (Ford's Theater 202-347 4833).

MUSIC

Blues Alley Jazz Supperclub Daily till Sun: vocalist Phyllis Hyman (1037 Wisconsin Ave, in the alley, 202-337 4141).

Memweather Post Pavilion

Tonight: Steve Miller. Thurs: Ricky Van Shelton and Joy White. July 8: José Carreras (301-982 1800).

Barns of Wolf Trap July 7-28: Wolf Trap Opera Company presents three performances each of *Il turco in Italia* and *La clemenza di Tito* (703-218 6500).

Oregon Ridge Baltimore Symphony Orchestra gives two popular concerts on Sat and Sun, followed by fireworks (410-783 8000).

ZURICH

Opernhaus Tonight and Fri: Ariadne auf Naxos. Tomorrow and Sat: Bob Wilson's production of Lohengrin.

Thurs and Sun evening: Carmen with Balssa. Sun morning: Rafael Frühbeck de Burgos conducts orchestral concert (282 0909).

Tonhalle Tomorrow: Pinchas Steinberg conducts Tonhalle Orchestra in works by Beethoven and Bartok, with violin soloist Eiko Furusawa (261 1600).

European Cable and Satellite Business TV

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MONDAY TO THURSDAY

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Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0630

Saturday Super Channel: Financial Times Reports 0930

Sky News: West of Moscow 1130; 2230

Sunday Super Channel: West of Moscow 1830

Super Channel: Financial Times Reports 1900

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Arts Guide

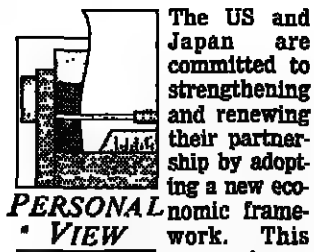
Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.



PERSONAL VIEW

The US and Japan are committed to strengthening their partnership by adopting a new economic framework. This approach recognises that strategic continuity in the relationship will require economic discontinuity - a fundamental change in Japan in the way economic integration is promoted and its benefits shared.

The US is concerned with two enduring features of Japan's relationship with the world economy. Japan has an imbalance problem - a chronic external surplus rooted in macroeconomic forces. And it has a penetration problem - a peculiar resistance to foreign goods, services and investment that cannot be explained by benign factors like geography, a modest endowment of natural resources, or the competitiveness of its producers.

Excessive current account surpluses are always a global problem, because they invite pressures for protection. In today's global economic environment where demand is limited, with America and Europe consolidating their fiscal positions and the world suffering below-par growth, Japan's growing external surpluses are particularly significant.

What the world needs from Japan now is a sustained period of domestic demand-led growth, making Japan a net provider of, rather than a net drain on, jobs elsewhere.

The extra demand that would be created by a return of the Japanese current account surplus to its historically average level of 1.4 per cent of gross national product would be enough to create more than \$60bn in additional exports from the rest of the world, which would translate into an extra 1m-2m jobs.

A reduction in the surplus of this magnitude is a prudent and realistic objective for the Japanese government. Indeed, a more ambitious objective of reducing the surplus from its 1990 level of 1.9 per cent of GNP was embraced by the Japanese government in 1991.

Fiscal expansion to spur domestic demand and reduce the current account surplus is consistent with Japan's long-run and short-run objectives.

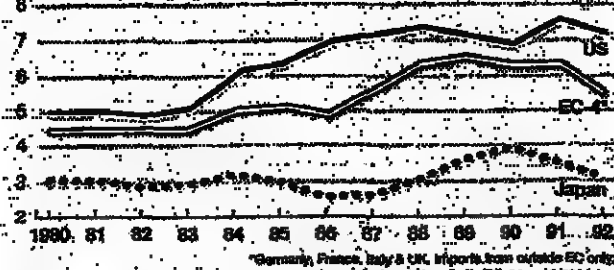
Japan still has by far the largest fiscal cushion in the Group of Seven leading industrial nations. Even after the last two stimulus packages,

Now is the time to spend

Japan must boost demand-led growth and open its markets

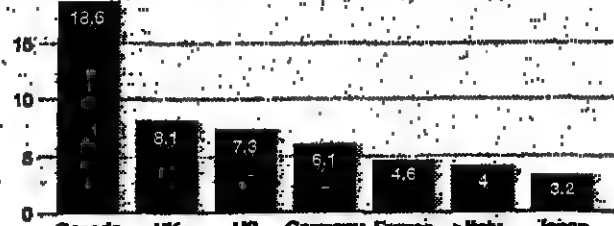
Japan: closed to competitors

Manufactured imports as ratio of GNP/GDP (%)



Source: Ministry of International Trade and Commerce, Japan; US Department of Commerce, US; UK Department of Trade, UK. Total manufactured imports by ECU-4 would be higher.

G7 manufactured imports (1992) as ratio of GNP/GDP (%)



Japan has a structural general government surplus, and the net stock of outstanding public debt is negligible in relation to GNP unlike the rest of the G7. Inflation is under control and excess capacity is growing.

Consumption-led growth fuelled by fiscal policy measures will not lead to asset price bubbles. The bubble economy in the late 1980s was not caused by too much growth in domestic demand; witness relatively stable inflation. It was caused by excessive liquidity and savings, which were the consequence of excessively tight fiscal policy and loose monetary policy.

Increased infrastructure spending is a better way to prepare for the challenge of an ageing society than the prodigious accumulation of low-yielding financial assets.

Right now, the world needs Japanese demand much more than it needs Japanese savings. The barrier to increased investment in the industrialised and the developing world is low capacity utilisation and low investment demand, not an inadequate supply of capital.

illise support for reducing trade barriers in other countries.

In line with its commitment to multilateralism, America's goal in the ongoing negotiations on a new economic framework is to open Japanese markets for the benefit of producers from all countries. Trade barrier reduction is sought solely on a most favoured nation basis.

The focus of the new framework is on results, not because of any desire to cut special deals for US producers unable to make it on their own, but to ensure that market outcomes are allowed to prevail. Contrary to some suggestions, the US is not proposing hair trigger retaliation based on single market share targets for uncompetitive US producers. But, the ultimate test of any trade agreement is the changes it brings about. And it is difficult to see any other way than by looking at benchmarks to monitor progress.

The US government is not seeking to manage trade. That would be wrong - damaging to its own interests and to the whole trading system. But it is right to try to manage trade. Removing discrimination by the government in procurement is not managing trade. Expanding opportunities for foreign producers in markets where they face anticompetitive business practices abetted by the government is not managing trade. Increasing the number of operating licences granted to foreign companies in regulated industries is not managing trade.

The lesson of trade negotiations with Japan is that exceptional measures are sometimes necessary. There are areas where the liberalisation of formal trade barriers has not been accompanied by improved performance by competitive foreign producers, thus further deterring those companies from investing in Japan. This chicken and egg problem may require a temporary jolt, to give foreign companies the opportunities they would enjoy in fully competitive markets.

The US-Japan economic partnership over the past 45 years has been as productive as any economic alliance in history. Both countries must do their part to ensure equal success in the future.

Lawrence Summers

The author is under-secretary of the US Treasury for International Affairs. This article is adapted from a recent speech to the Keidanren, the business leaders' federation, in Tokyo.

Sad about Uncle Sam

Joe Rogaly



Joe Rogaly

If you have been a knee-jerk pro-American all your life, the weekend attack on Baghdad may have come as a disappointment. It did to me, and I suspect it has to others.

It has certainly broken the bipartisan consensus that, until this week, prevailed in Britain. The Labour opposition, which rejoiced at President Bill Clinton's victory last November, is in a twist over his policy in Iraq. This may not surprise Conservatives who regard Labour and the Liberal Democrats as inherently anti-American. Yet in yesterday's brief debate one Conservative backbencher warned of adverse Arab reactions, while another noted the contrast between the robust intervention in Iraq and the lack of anything like it in Bosnia.

Mr John Major's immediate expression of support for the US strike will be applauded by most Tory MPs. Like Mr David Howell, chairman of the foreign affairs committee, they view state-sponsored terrorism as such an overriding threat that almost anything done in the name of preventing it is justifiable. My guess is that the prime minister's endorsement of US policy will not do him much good outside that circle.

I have been a fellow-traveller with the United States ever since I became politically conscious: a supporter of its role in Vietnam at a time when the then young and untested Bill Clinton was declaring his opposition to that tragic venture, an opponent of the ugly anti-Americanism that has marred much post-1945 debate in Europe, an admirer of former president George Bush's skill in assembling a 26-nation coalition to prosecute the Gulf war.

a citizen of the developed world who was initially pleased to see the same president dispatch a contingent of his troops to rescue starving Somalis from the grip of thugs and warlords.

In short, I have followed the stars and stripes. This has been the traditional stance of those of us who were brought up to value the Atlantic alliance in this century American blood has been spilled, twice, to rescue Europe from German domination. Yankee treasure was poured into the effort that protected us from the Soviet Union for 45 years. It defeated the odious and threatening Communist empire. If it were not for the United States, we Europeans would not be free today. So why murmur and fidget now?

Sunday morning's raid is the proximate cause, not the whole explanation. The unilateral firing of 23 Tomahawk cruise missiles was, in the most moderate language of which I am capable, an inappropriate response to a failed assassination attempt. There was no immediate necessity for the action. There would have been if, say, an Iraqi aircraft had attacked a US warship. That would trigger the self-defence provisions of article 51 of the UN charter.

A punitive raid, authorised by the Security Council, may yet be necessary if Iraq is to be forced to comply with the ceasefire agreement by which it is still bound. President Saddam Hussein remains anathema to most of us; legitimate attempts to bring him down can only be applauded.

The botched Bush bomb plot was no such thing. It would have been better to await the

outcome of the current trial of 11 Iraqis and 3 Kuwaitis in Kuwait. The defendants are charged with conspiring to kill Mr Bush. Prove their guilt, and then go after their masters. Better yet, approach the UN Security Council before, not after, giving the order to launch the missiles.

That said, the raid itself could be written down as one incident in the incomplete war against President Saddam. Viewing events from the eastern side of the Atlantic, it is, however, natural to suspect that a weak president was seeking to strengthen his political position at home by showing bravura abroad. The foreign secretary, Mr Douglas Hurd, disagrees. Yet the noise from Washington yesterday was of Mr Clinton receiving praise from Congress and the electorate. A common US-based observation was that the president, who has never worn a uniform, has at last won the admiration of his previously sceptical generals.

Who knows, he may also have earned the respect of foreign governments in advance of the forthcoming meeting in Tokyo of heads of government of the Group of Seven leading industrial nations. This, too, might be dismissed as no more than a jaundiced interpretation of the US political scene.

The deeper cause of our unease, of the shifting ground in our seats, is that President Clinton, whose understandable desire not to be distracted by international affairs is well known, appears to believe that technical mastery is a foreign policy. The use of missiles and high-flying aircraft is "sur-

ge"; if there is "collateral damage" - that is, if civilians are killed - the lives lost are not American. Policies that involve a serious risk to US forces are not contemplated.

Three decisions he has taken bear this out. In Somalia, the US contingent sent in by President Bush has handed responsibility to the UN, which has been supported by US air strikes. In Bosnia the Clinton proposal was to attack Serbian supply lines, from the air, and lift the embargo on sales of arms so that the Moslems may defend themselves. This long-distance plan was better than anything the Europeans have come up with, but it was opposed by Clinton and Clinton, which has troops on the ground, and Russia, which has historic links with Serbia. President Clinton proved unable or unwilling, to overcome these objections.

He might have done so; had he been forced enough. The British government was afraid that the Americans would insist on their strategy; had the US been adamant the foreign office would have advised acquiescence. Chancellor Kohl was willing, as he indicated at the recent European Council meeting in Copenhagen. In sum, a strong president with a clear conception of global strategy based on enforceable principles, might have led an alliance that could check Serbian expansionism.

President Clinton has the brains for such a task but it is apparent that his reading of history dictates other priorities. He will do what can be done by electronic means, as he has in Iraq. He has yet to demonstrate that he knows of any framework of decision-making that might replace the certainties of the cold-war era. Uncle Sam will continue to look after us; but not everywhere; not every time; not predictably, not at any price.

LETTERS TO THE EDITOR

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Identity no substitute for mission

From Mr Andrew Campbell

Sir, I want to take issue with Mr Ahlstrom's letter ("Mission in need of more than written message", June 18) linking mission and corporate identity.

He states that companies, particularly those with little physical presence such as "City organisations", need a clear "corporate identity" to help communicate their missions. "The company must not only sound as though it knows where it is going, it must also look it."

Research at the Ashridge Strategic Management Centre has led us to a rather different conclusion. If an organisation has a mission, if the people in the organisation have a sense of mission about what they are trying to do and how they are going about doing it, that mission will be plain for all to see. Mission statements and corporate identities will be redundant.

If the people do not have a sense of mission, no amount of corporate identity can compensate. Using a clear corporate identity to mask the lack of a shared sense of mission will not work.

Andrew Campbell, director, Ashridge Management Centre, 17 Portland Place, London W1N 3AF

Answer for GM simple

From Mr Karl Ludvigsen

Sir, The solution to the problem of funding General Motors Saturn Corporation ("Saturn profit poses funding dilemma", June 24) is all too obvious: issue a tranche of shares in the company to the public and institutions. Saturn was founded by GM as a stand-alone company capable of directing its own destiny. Now that it is turning the corner GM should be willing to allow outside investors to participate so that Saturn can realise its full business potential - thereby benefiting GM as well.

Such a strategy would enhance Saturn's stand-alone authority and responsibility and help accelerate its long-overdue export programme. The global fame of this pioneering project is not yet being significantly exploited in markets outside North America.

Karl Ludvigsen, chairman, Ludvigsen Associates, 73 Collier Street, London N1 7JU

No basis for French accusations about Attali's downfall

From Prof Richard Portes

Sir, Mr Roland Dumas, former foreign minister of France, accuses the "Anglo-Saxon establishment" of bringing about the downfall of Jacques Attali ("Attali quits as EBRD chief in bank's interest", June 26). *Je regrette* - only Mr Attali himself is responsible. The "Anglo-Saxon" press - yourselves in the lead, to your credit - merely brought the facts to light. Indeed, you missed some, such as Mr Attali's responsibility for losing to the World Bank Prof Michael Bruno, former governor of the Bank of Israel, who had accepted appointment as European Bank for Reconstruction and Development chief economist and then withdrew.

All this is very sad, for Mr Attali because he brought excellent people to the bank and because he was an eloquent public voice for eastern Europe and the right western policies for dealing with the region. Your own editorial columns have strongly endorsed, for example, his views on opening western markets to the east. Those who saw no need for the bank ignored the historic importance of its mission and the unique profile of its activities. And with an African Development Bank, an Asian Development Bank, and an Inter-American Development Bank, what was anomalous or superfluous about the EBRD?

Last autumn it was the "Anglo-Saxon" conspiracy behind the troubles of the exchange rate mechanism and the franc. From Raymond Barre to Pierre Bérégovoy and President Mitterrand's *chef de cabinet*, we heard the absurd story of Wall Street and the

City of London leading the speculative attacks, inspired by Washington and the UK Treasury. Then *Le Figaro* defended Mr Attali against the Anglo-Saxons after your initial revelations. Now Mr Dumas expresses what will doubtless become conventional wisdom in Paris.

In retrospect, perhaps the University of London was wrong in awarding Mr Dumas an honorary degree, at a time when I sat on the relevant committee. It is even more unfortunate that the Anglo-French relationship, whose cause we believed he had served, has been weakened by foolish, thoughtless, entirely unsupported utterances of this kind. Mr Dumas should instead have criticised the arrogance of power and the indiscretions to which it led in the government in which he himself participated.

The bank will survive. Under good leadership, it has an important part to play in the economic transformation of eastern Europe and the creation of a dynamic, integrated European economy.

Anglo-French friendship will also prosper - indeed, we are told that relations at the official level have dramatically improved since March. I sincerely hope so, since, like many others in the UK, I am francophile and francophone. But to promote that friendship we must vigorously protest instant falsifications of history by our "friends".

As for yourselves, Sir, you are entitled to say: "Nous ne regretons rien." Richard Portes, Department of Economics, Birkbeck College, University of London, 7-15 Gresse Street, London W1

Grading as a tool for marketers

From Mr James R Adams

Sir, Gary Mead ("More than just ABC", June 24) is, of course, correct in writing that the old system of socio-economic grades is inadequate for today's marketers. The 65m or so Britons cannot be sensibly divided into six categories for most marketing purposes.

But there is nothing new in this. As long as I can remember people have been making this accusation, and it has always been true. Nevertheless, socio-economic grade has been one of the factors helping marketers to define their targets, along with sex, age, region and (sometimes) psychological measurements.

All of these have two different functions. In the first place, they are used to help media planners decide which advertising media should be used. In the second, they help creative people to decide what kind of message should be used.

The former task is actually best performed by the use of a single-source survey, such as BMRB's Target Group Index. This tells you directly the best way to reach your target through the media. And if it turns out that this is through a combination of the FT and the Independent, you already know some important things about your market. Added to this should be specific study of prospects in the market, certainly including qualitative research.

As the contributors to Gary Mead's article were suggesting, generalisations are dangerous. But this is just as true if they are based on an attitudinal segmentation of seven groups; as on a socio-economic segmentation of six. James R Adams, James R Adams & Associates, 36 King Street, London WC2E 8JS

Industry must get into mêlée of education

From Dr Neil A Downie

Sir, Michael Dixon's article, "Self-imposed stranglehold on recovery" (June 23), makes the important point that what matters most in the wealth of nations is knowhow, but that Britain's universities are all about the "know-why". An example might be the ratio of technical staff in manufacturing - scientists are a fraction of 1 per cent. Even in my own very high technology field - semiconductor manufacturing equipment - the number of people who need to know why are far outnumbered by those who need to know how.

Part of the reason for Britain's emphasis on know-why is cultural, but part is also due to the small role industrialists, and particularly manufacturers, have taken in directing policy in education and science.

At least in science and technology education and R&D, the time may now be right for manufacturers to involve themselves. The new white paper, *Realising Our Potential* - the first government paper on this for many years - is all about encouraging manufacturing industry to participate. New mechanisms will be set up, such as Technology Foresight, led by the Office of Sci-

ence and Technology, while existing mechanisms such as the CASE (Collaborative Awards in Science and Engineering) and the Teaching Company Scheme will be extended. The future wealth of this nation depends upon industry getting into the mêlée of education and science policy rather than whingeing from the sidelines.

Neil A Downie, chief executive, Joint Semiconductor Equipment Manufacturer's Initiative (JSEMI UK), 4 Church Cottages, Weybridge Road, Addlestone, Surrey KT15 2QX



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Tuesday June 29 1993

Steady as she grows

PRESIDENT CLINTON'S new communications director, David Gergen, had a rule for the Reagan White House: keep it simple, even when it is not. The American economy has been hard to decipher in recent months, but the simple message is one of steady growth. If Mr Clinton has difficulties getting that across, few of his OECD colleagues will sympathise.

The prospects for the US economy are still sturdy. Consumer price inflation has now averaged 3.5 per cent for the first five months of 1993, with worrying early figures appearing to be more than a blip than trend. The numbers for domestic output have also improved, but the basic improvement is worthy, if dull. The economy looks likely to achieve 2.5 to 3 per cent growth this year. The pace is certainly slower than in previous postwar recoveries and job growth, too, has been lower. But it is a better performance than in any other major industrial country. Can Mr Clinton realistically hope for more?

There are three factors which are keeping US growth forecasts sober: shaky consumer confidence at home, the dismal state of major economies abroad, and realism about what the economy can sustain without inflation. In the short term, at least, none of these is likely to go away.

When news of the recovery seemed finally to be confirmed at the start of the year, observers expected fewer mood swings from US consumers and companies. Buying and hiring has stayed cautious, however, largely through uncertainty about federal tax increases and healthcare reform. Things will become a little clearer if a deficit package is finally passed in the coming weeks. But to the extent that the implications hurt America's biggest spenders, few would expect the added clarity to boost sales.

New pessimism

If he cannot expect much consuming zeal at home, prospects are bleaker in Europe. Indeed, the contrast in fortunes now seems even starker than first thought. The dollar's recent rise against the D-Mark is a sign of the new pessimism. It is difficult to believe that a differential of 4.5 percentage points between US and German

short-term rates can be sustained much longer.

The Japanese picture is only a little better, with or without current political uncertainties. The Japanese fiscal stimulus and the somewhat managed climb of the yen will eventually improve conditions for US exports. But the continued sluggishness of the Japanese economy and the effects of appreciation are likely to make the trade picture worse before it gets better. None of Mr Clinton's protests in Tokyo can change the fact the US and Japan are at different points in the economic cycle, and will be for a while yet.

Less hesitant

The president may be disappointed that he cannot offer Americans a recovery like the heady upturn of the mid-1980s. He should not be. Inflationary fears have been easy to ignite in recent months, partly because there may be limited room for manoeuvre in the US economy. Alan Greenspan understands this well. The Federal Reserve recently reduced its own estimate of US capital stock growth over the 1980s, from 2.4 per cent per annum on average to 1.7 per cent. This means that there is less spare capacity in the economy than previously thought. As important, it means that Mr Greenspan will be less hesitant to raise interest rates if inflationary pressures look worrying. He must move in that direction sooner rather than later if long-term rates are to stay down.

So what can Mr Clinton hope for? The answer is an investment-led recovery, like that of the past few quarters. It will not be fuelled by government cash, since Congress has axed most of his public investment plans. And capital may not flow from Japan as easily as it once did, though Mr Clinton can hardly lament that if he is consistent in his war on the trade imbalance. Further cutting the federal deficit - which frees up domestic funds for private investment - would do most to give the recovery a boost. But it can be done to make it dramatic, or produce a steady job growth. It should, however, be a more sustainable recovery than any in recent memory. Even the most embattled president ought to find that a source of relief.

Abolishing the gas monopoly

BRITISH GAS is one of Britain's more blatant monopolies. It has the exclusive right to sell gas to the vast majority of British households, it dominates the market for industrial gas, and it controls access to the country's main gas pipeline system.

By the end of next month, the Monopolies and Mergers Commission is to decide whether British Gas's domestic monopoly is in the public interest. It will also, in practice, consider the case, rejected at privatisation, for breaking up the company. The first of these questions is discussed today, the second will be examined in a subsequent editorial.

The case for abolishing the domestic monopoly is compelling. Competition would provide customers with choice, give British Gas a greater incentive to cut costs and lead to greater innovation. Electricity companies, for example, have expressed interest in entering the market and providing customers with joint gas and electricity packages - a move which could cut substantially administrative, customer service and billing costs. The introduction of competition would also bring nearer the day when regulation, which has been a source of such conflict in the gas industry, could be relaxed.

Security of supply

British Gas, however, is opposed to releasing its monopoly grip. It has a number of arguments. One is that security of gas supplies is better assured in a centrally controlled system where one entity is responsible for keeping gas flowing. Another is that British Gas would be unable to maintain its social obligations if exposed to competition. These obligations include requirements to supply anyone who pays the bill and to charge all domestic customers the same unit price for gas wherever they live and however much gas they use.

British Gas argues that such obligations are only possible because a third of its 18m customers bail out the other two-thirds to the tune of £250m a year. In a competitive market, rivals would simply cherry-pick the most profitable business, leaving British Gas with all the obligations.

Ponderous giant

One way of preserving them would be to require rivals to contribute to British Gas's "social costs" in proportion to their market shares. But it is also important to ask whether it is really necessary for one group of gas consumers to subsidise another. In the longer term, the best approach would be to phase such subsidies out.

A further argument used to defend British Gas's monopoly is that customers have not done badly since the company was privatised in 1986. Gas prices have fallen by 20 per cent in real terms, while surveys show customers are satisfied.

British Gas has indeed improved its operations under the discipline of private-sector ownership and regulatory pressure, but this is no reason for complacency. The company remains a ponderous giant, slow to respond to change and to bring down costs, particularly when compared to the electricity industry where competitive pressures are sharper.

British Gas's management has set its sights on becoming a dynamic international, entrepreneurial company. It is still some way from achieving this transformation and so long as it remains protected from competition it will lack the best possible spur to do so. The company is right to argue for the interests of its shareholders with the Monopolies and Mergers Commission, but properly handled, the abolition of the domestic monopoly need hold no terrors for British Gas.

At Castle Bromwich in the West Midlands, shoppers face a choice that will confront increasing numbers of UK consumers in the 1990s. On one side of a car park is a Sainsbury's supermarket, offering almost 20,000 high-quality products, mostly at premium prices; on the other is a branch of Aldi, a German discount retailer, offering 600 of the most popular products at rock-bottom prices.

The UK's "big three" food retailers, which stress quality, choice and convenience more than price, have bounced through the recession with ever-growing profits. Continuing a 10-year trend, Sainsbury's pre-tax profit rose 17 per cent to £733m last year, Argyl, owner of Safeway, was up 9 per cent to £417m; and Tesco gained 7 per cent to £581m.

But the strength of their results has led to allegations from MPs and consumer groups that operators of supermarkets - large supermarkets of more than 20,000 square feet - are using their market power to overcharge consumers and make excessive profits. There are also fears in the City of London that the supermarkets' ability to sustain the profits growth of the past decade could be undermined by the rapid expansion of the price-led discount retailers.

A study by McKinsey, the management consultancy, warns that UK retailers risk a sharp decline in profitability unless they use lower prices to consumers. It says the UK faces similar market conditions to those in the US, including increasing price sensitivity among consumers and competition from discount outlets.

Critics say the benefits of recent efficiency improvements have not been passed on to consumers. Rather, supermarket operators have used these improvements and the "screwing down" of prices paid to farmers and other food producers to double their profit margins in the past decade.

The big three's operating margins - broadly a measure of how many pence they make on each £1 customers spend, after subtracting operating costs - have increased to 7 or 8 per cent, while margins for leading grocers in the US and continental Europe have been held at 3 or 3 per cent. That, claim the critics, means the UK's biggest grocers could cut their prices by up to 6p in the £1 and still perform as well as their overseas counterparts.

Although Sir Bryan Caraberg, director-general of fair trading, rejected a recent call from Mr Nigel Griffiths, Labour's consumer spokesman, for an investigation of the big supermarkets' pricing policies, profits and treatment of suppliers, he added that he would keep the matter under review.

But are the allegations of overcharging accurate? "Taking profits as a proportion of sales, there is no doubt that the big UK retailers make a better return than their continental European rivals, with operating margins three or four times as high."

UK grocers, however, say they have held their price increases below the overall rate of inflation over the past decade and have increased operating margins by improving efficiency and reducing costs.

They point to a series of measures that have improved their performance:

- The big grocers have shifted towards trading from large supermarkets, where there are greater economies of scale in labour, sales and distribution costs.
- They have reduced rental costs by investing more in freehold, rather than leasehold, property.
- The supermarket operators have also increased their sales of high-margin goods, such as fresh and prepared foods.
- They have cut costs by centralising distribution and investing heavily in technology, such as laser scanners at check-outs linked to computers that automatically monitor stocks and re-order goods.

"UK food retailing systems are the envy of Europe," says Mr John Beaumont, chief executive of the

Can UK superstores beat off a sharp challenge from discounters while improving profitability, asks Neil Buckley

High noon on the high street

Institute of Grocery Distribution, an industry research and advisory body.

But what most sets the UK's big three apart from continental European competitors is the importance they attach to own-label products, which account for more than 50 per cent of sales by value at Sainsbury, Safeway and Tesco.

In many UK and overseas chains, own-label has usually meant poor-quality imitations of branded goods. The top UK grocers have improved the quality of own-label products so much they can compete directly against proprietary brands. Because they do not have to bear the same distribution, advertising and promotion costs as brand manufacturers, retailers can sell own-label goods at 15 per cent below branded equivalents and still achieve a similar cash profit, says Mr David Webster, Argyl's deputy chairman.

Own-label is also set to be a powerful weapon in any war against the discounters. Sainsbury has recently given presentations comparing favourably the quality and price of its own-label products with manufacturers' branded products at Kwik Save, the largest discount food chain.

But does this mean the big three are now making bigger operating margins than they need to and so overcharging customers?

The grocers answer that the high investment needed to expand in the UK compared with continental Europe means their operating profits have to be higher if they are to achieve similar returns on their investments.

Taking profits as a proportion of capital employed in the business, Sainsbury, Tesco and Safeway argue their return is not out of line with that of most continental European grocers.

Some of the higher investment was through choice: the supermarkets decided to invest in freehold property and build to a very high standard. However, some of the higher spending was forced on them by higher land and construction costs in the UK than in Belgium, France or Germany, for example.

In these conditions, says Mr Roger Ramsden, manager of the consumer and retail practice at the Boston Consulting Group, the management consultancy, UK grocers would achieve a lower return on capital than their European counterparts if they reduced their operating margins. This would discourage investors from putting money into UK grocers.

"The end result would simply be

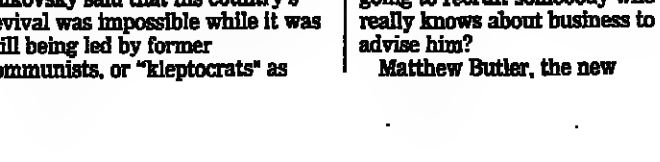
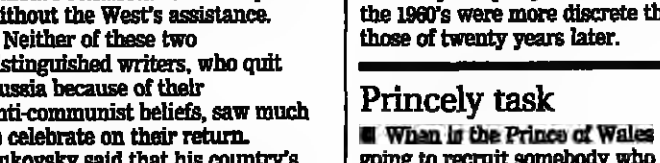
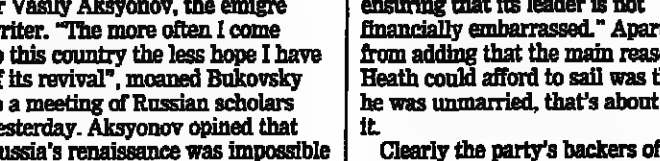
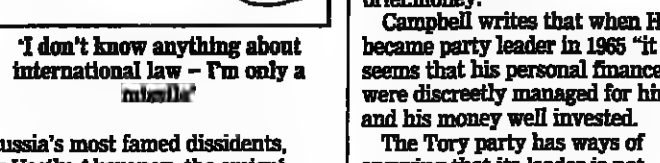
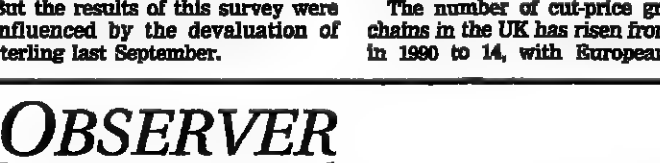
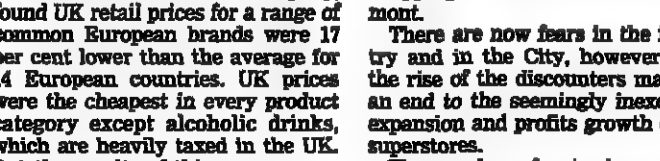
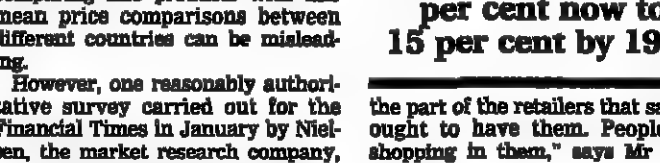
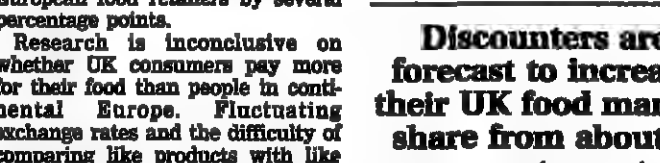
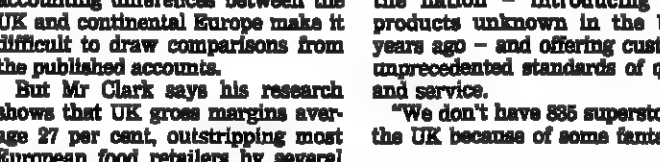
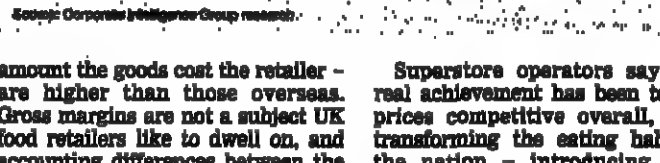
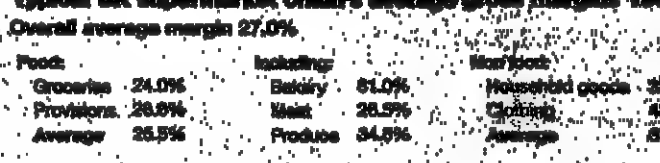
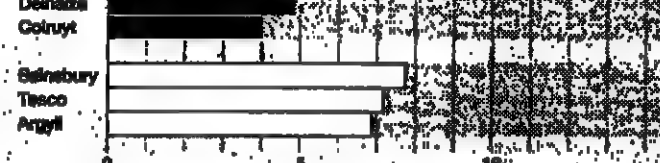
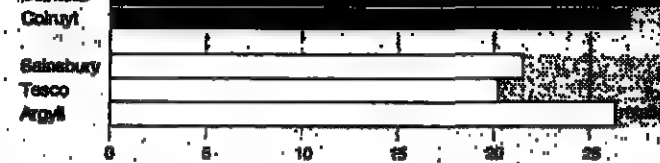
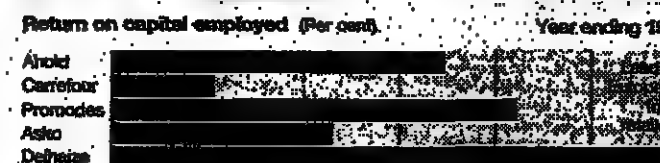
UK grocers say they have held prices below inflation and raised margins by improving efficiency and reducing costs

a less effective food retailing sector," he says.

Some industry analysts, however, challenge the grocers' arguments that it is mainly efficiency that is allowing them to boost operating margins.

Mr Robert Clark, director of Corporate Intelligence, a retail market research group, believes it is partly because their gross margins - the difference between the price customers pay for goods and the

UK supermarkets: a squeeze at the till



counters - including Germany's Aldi, Denmark's Netto and France's Ed - joining new UK entrants.

Discounters make money by concentrating not on margins but on shifting large volumes of goods. Margins, prices and costs are all kept as low as possible. The format may prove very attractive to the post-recession consumers of the 1990s.

Most forecasts see discounters increasing their share of the food market from about 9 per cent now, to 15 per cent by 1995 and to more than 20 per cent by the end of the decade.

To achieve that market share, they must grab sales from their competitors. But most observers believe it is the so-called middle market - including both independent grocers and weaker chains such as Gateway, Waitrose and the co-operative retailers - which will suffer the most. They argue there will still be enough customers for whom quality, choice and convenience are as important as price, and this will ensure that the big three will not lose many sales.

However, anecdotal evidence suggests that some supermarkets are already being hit by discounters which have opened nearby.

Institutional investors, which paid out £2.2bn in rights issues in 1991 alone to fund expansion by supermarket operators, are growing nervous that the returns on those investments may be lower than projected. Food retailing shares have underperformed the stock market by 10 per cent since January.

Tesco is seen as the most vulnerable. It has a younger customer base, which has been hit harder than those of its rivals by the recession and which may be more susceptible to the charms of the discounters.

There are also fears that the growth of the discounters will foster a new price sensitivity among consumers that will force all retailers, including the big three, to sharpen their prices.

"It is hard to see how the margin growth of the last few years can continue at the same rate," says Mr Nick Bubb, retailing analyst with Morgan Stanley, the US investment bank.

Food retailing shares have also been depressed by another nagging fear: that the food market is becoming saturated. There is only a certain number of supermarkets that can be built before they start to "cannibalise" each other's sales.

The big three each say they have identified 100 or more suitable sites for supermarkets, enough to keep them going for several years. Mr Bill Myers, food retailing analyst at Institutional brokers Henderson Crosthwaite, found in a recent demographic survey of the UK that the highest proportion of food retailing floor space held by the big three in any town in the country was 45 per cent in many areas, it was less than 10 per cent. This suggested there was still considerable room for expansion.

But the large grocers say that cannibalisation of sales is already occurring, and each has indicated it may need to diversify or move offshore. Tesco has bought 94 supermarkets in northern France; Sainsbury has the Shaw's chain in the US, while Argyl is developing a Le-Cost discount format alongside Safeway.

Retailers are fond of demonstrating the rapidly-changing nature of their industry by citing Asda, the pioneer of supermarket retailing in the UK. It began the 1980s as one of the UK's most successful grocers, with the highest margins, but ended the decade in severe financial difficulties after moving away from its traditional low-price policy and over-expanding on expansion.

However, dominant the big three grocery industry seem to be, observers suggest they must walk a tightrope on their pricing and spending - and watch the discounters

EC orders catalysts for new vans and minibuses

By David Gardner
in Luxembourg

NEW PASSENGER vans and light goods vehicles in the European Community will have to be fitted with catalytic converters from next year, environment ministers decided yesterday. That will put them on the same footing as cars and lorries.

Ministers were also aiming to reach a political deal setting even more stringent emission targets for cars for 1996 and 2000, which carmakers say would add 5 per cent to manufacturing costs.

The emissions regime for cars, in force since January, is now extended to new models of van from October, and all newly registered vans from October 1994. It covers vehicles carrying up to nine people and goods vehicles under 3.5 tonnes. Broadly, present standards seek to cut emissions of carbon monoxide, nitrogen oxides, hydrocarbons and carbon particulates by 85-90 per cent from 1970 levels.

Only the Dutch dissented on the vans decision, but from a

"greener" standpoint. The Netherlands, with Germany and Denmark, wants better tax incentives for cleaner cars than now allowed in order to cut emissions faster.

Britain, France, Spain and others fear that too big "green" tax discounts might distort competition in the EC's single market.

Although there is consensus on the European Commission's approach to cutting vehicle emissions, disagreement over fiscal incentives loomed last night as a barrier to an early accord. Under the present vehicle regimes, incentives have to be "substantially lower" than the cost of the technology needed to reach the emissions standard.

In spite of car manufacturers' cost forecasts, many EC environment ministers maintain that it is impossible to gauge now what the technology cost of 1996 emission standards - let alone targets for 2000 and after - will be.

Chances of a deal were further diminished because the European parliament has not yet supplied its opinion, meaning that minis-

ters would have to decide unanimously.

Parliament may be holding out for a greater say in shaping the deal once the Maastricht treaty is ratified. But when car emission standards were set two years ago, Strasbourg missed the chance to write in the 1996 targets then - which Brussels and the Twelve were disposed to accept - because it failed to muster a quorum of MEPs for the key vote.

Ministers also agreed on measures to control emissions from petrol distribution and vehicle refuelling, and were due to discuss better fuel quality as part of the new generation of emission controls.

There was hope, too, of agreement today on cutting emissions such as sulphur dioxide and hydrogen chloride and fluoride, through cleaner burning of industrial waste. That might imply upgrading all existing incineration facilities within three years, as well as controls on industrial plants such as cement works which burn waste as a fuel supplement.

British weather hits profit from peat

By James Buxton, Scottish Correspondent

MONTHS OF flood conditions in the peat bogs of Scotland followed by a long spell of wretched gardening weather in the suburbs of England caused shares in a leading maker of peat compost to fall 15 per cent yesterday.

As the sun shone and temperatures soared into the 70s, Mr Tom Sinclair, chairman of William Sinclair Holdings, reflected sadly on a combination of events which obliged the company to issue a profits warning to the London Stock Exchange.

Last summer was so squelchy in the company's peat bogs in Scotland that it could not cut the usual amount of peat for making into compost.

The reduced harvest would have been just about sufficient, if it had been possible to move it. However, in February and March this year when the time came to shift it the weather was so wet that the company's machines became bogged down in the mire.

"They've had double the normal rainfall in that part of Scotland in the past 12 months - 55 inches," Mr Sinclair said.

To meet demand, the company had to buy in peat from other suppliers. But then came the miserable weather that afflicted most of Britain in May and early June which meant that gardeners could not get to their flower and vegetable beds to dig in the annual injection of compost.

"You have to put it in during May and early June," says Mr Sinclair. "After that it's too late. In England and Wales we've had the wettest May for seven years."

Sales of J. Arthur Bowers compost, William Sinclair's brand, were sluggish in the crucial weeks as gardeners shunned the garden centres.

Turnover in the entire British gardening market has been down 8 or 9 per cent this year, Mr Sinclair says.

William Sinclair does not extract peat from picturesque, environmentally sensitive areas of the Scottish Highlands and Islands but from diggings close to former coal mines in the peatland landscapes around Lanark and Falkirk in central Scotland.

It has not been affected by controversy over the extraction of peat from sites of special scientific interest which has snarled Fisons in Yorkshire and aroused the ire of the Prince of Wales.

William Sinclair, based in Lincoln, central England, told the stock exchange yesterday that because of "cold and wet weather conditions" affecting its horticultural division, pre-tax profits for the year to June 30 would be 15-20 per cent below last year's £4.6m.

However, he said that the pet, aquatic and household products division had shown solid growth and the board intended to maintain its dividend.

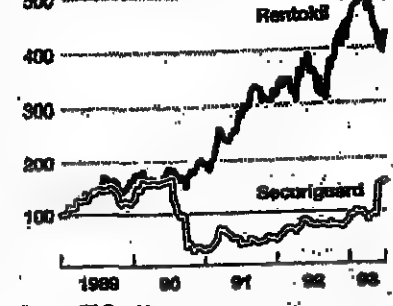
Thorp's weak glow

THE LEX COLUMN

FT-SE Index: 2897.0 (+9.5)

Rentokil/Securiguard

Share prices released



Source: FT Graphs

From electricity too cheap to meter to nuclear power stations which fail to find private buyers, atomic accountability has a pretty shabby record. So it is right to greet British Nuclear Fuels' claim that the Thorp reprocessing plant will be a moneyspinner with scepticism. All the more so since it refuses to disclose the details of its calculations or contracts. Accountability of deferred costs and contingent liabilities is a notoriously slippery subject - as firms such as British and Commonwealth have found out to their great cost. Far more information is needed to form a judgment on Thorp.

BNF's public case for preferring Thorp to the alternative of storing fuel assumes that the capital costs of the plant are excluded since they are already spent. Yet even when the capital costs are, in effect, written off, the government is hardly rushing to apply market tests to the reprocessing plant.

If Thorp is such a good deal, why are private companies not to be invited to tender for the project to reprocess some of the money already spent? Why are so many in the electricity industry privately sceptical about Thorp? Why has Scottish Nuclear opted for dry storage of spent fuel once its existing contract with BNF expires?

The worry must be that Thorp is not all that BNF cracks it up to be. BNF's cost-plus contracts are also under threat with Nuclear Electric and Scottish Nuclear trying to turn existing contracts into fixed-price deals. Other customers may follow suit. If they do, will the contingent risks lie with the government or BNF? Until such issues are resolved, there is no case for starting Thorp. If a suitably robust market solution is not found, there may never be.

Rentokil/Securiguard

Rentokil's bid for Securiguard has reached the delicate stage following the latter's interim figures yesterday. Securiguard's 36 per cent rise in first-half earnings and promise of a 22 per cent dividend increase looks designed to prise out more cash. Rentokil has to be careful. It cannot afford to lose its first contested bid, but nor, assuming it will need more than just bolt-on acquisitions from now on, can it be seen to be a soft touch.

If the sole criterion was to avoid earnings dilution in the first year, Rentokil could afford to increase its bid to well over 350p from its initial

270p. But that would smack of desperation and implies a price out of line with Securiguard's underlying growth prospects. There must be doubts about the sustainability of the 135 per cent first-half growth in its communications business. The personnel division is still losing money and prison services have not made any yet at all.

Rentokil faces an uphill struggle in bringing Securiguard's margins of between 5 and 6 per cent in cleaning and security closer to its own norm of around 25 per cent. To generate the requisite growth, the acquisition must also open the possibility of increased volume. Securiguard, a new activity for Rentokil, might unlock some opportunities but success is far from certain. At least the stability of Securiguard's share price suggests yesterday's figures will not force Rentokil to put a substantial increase on the table.

Japan

The Japanese government bond market is caught between political uncertainty and favourable economic fundamentals. Having retreated since the grip of the Liberal Democratic Party was called into question, real yields of around 4.4 per cent at the longer maturities are back close to the five-year average. Yet even on the rose-tinted view of recovery favoured by the authorities, inflation is unlikely to rise much above the current 1 per cent. Since the Japanese currency has now resumed its upward march, the chances are that a strong yen will add to the cyclical pain. That points to the kind of sluggish recovery in which bonds flourish.

If political deadlock prevents a fur-

ther fiscal stimulus this year, the Bank of Japan might respond with another cut in interest rates. That is unlikely to bring inflationary pressure while domestic demand remains so weak.

As elsewhere, investors may move to longer maturities in search of income as short-term rates are cut. Given Japan's relatively comfortable government finances, bond yields could again fall below 4 per cent.

Political reform may even prove favourable in the longer term. Liberalisation of agricultural markets and greater import penetration favoured by some of the break-away parties might result in lower consumer prices, for example. Given the respectable showing of agriculture in Tokyo's local elections, it would not do to take anything as laid for granted. But there is nothing in the emerging political chemistry which should spread gloom across the bond market.

Tate & Lyle

Tate & Lyle's investment in the Slovak Republic represents a small lump in its corporate sugarbowl. But the move illustrates how food manufacturers in mature economies are becoming increasingly reliant on developing markets for growth. Tate's big presence in Anglo-Saxon markets precludes further acquisitions in sugar and starch. Eastern Europe and the Pacific Rim are therefore assuming ever greater importance. The shift of focus inevitably raises Tate's risk profile, suggesting its earnings stream may be less highly rated. A forward multiple of 11 already places Tate below the market average.

The immediate worries are understandable. But European and US food markets will experience little volume growth in coming years. Western companies which can successfully exploit developing markets should, if anything, command a premium rating. Competitively small investments will bring disproportionate returns. Not only will they allow companies to service fast growing domestic demand, if trade is liberalised, low cost plants in countries such as Hungary or Mexico will be ideally positioned for export growth. The prizes will go to companies that can successfully manage the risks in developing markets. Nestlé, Coca-Cola and Unilever lead the way. Tate, which also has to wrestle with what is essentially a commodity business, still has some way to go to establish its credentials.

Boeing to challenge Airbus with improved 737 range

By Paul Betts, Aerospace Correspondent, in London

BOEING, the world's biggest manufacturer of commercial jets, is on the verge of offering airlines a new family of improved 737 twin-engine airliners to challenge the European Airbus consortium's range of twin engine aircraft.

Although the 737 has been the world's best-selling jet with more than 3,000 aircraft ordered to date and more than 2,500 delivered, Boeing has faced increasing competition in this market from the Airbus A320 and its bigger A321 derivative.

The Boeing board was meeting in Seattle yesterday to consider giving the go-ahead to the company to offer airlines an improved family of 737 jets.

By a formal decision to launch the new 737 programme if Boeing secures sufficient initial orders for its new narrowbody jet family.

US aerospace industry officials said Boeing was likely to go ahead with the programme early this summer.

With the new aircraft Boeing is seeking to challenge Airbus, which has made inroads in the narrow body market by launching new and more advanced airliners.

Airbus last year struck a significant blow against Boeing by winning a \$30n order for 50 A320 jets from United Airlines, a traditional Boeing customer.

Airbus also raised the competitive stakes this month when it launched at the Paris Air Show the development programme for the A319, a smaller 125-seat ver-

sion of the A320.

The new 737 derivative aircraft, Boeing is studying is expected to involve a new wing, improved power plant and new advanced systems to provide more range, speed and payload to compete against the improvements introduced by the Airbus 150-180 seat narrowbody jets.

The US company also considered developing an entirely new aircraft rather than a 737 derivative.

But Boeing appears to have rejected this option on the grounds of market timing and of the much higher development costs for an all new aircraft programme.

The cost of developing a completely new narrowbody aircraft is estimated at \$50n-\$60n, while the cost of an improved derivative is put at about \$1.5bn.

Balladur wins small business backing

Continued from Page 1

recession is driving the conservative government into intervention as well as deficit, Mr Balladur said he intended to shorten the duration of credit which supermarkets could demand from their suppliers - thereby probably forcing them to raise their prices - and to make it harder for new supermarkets to open.

One of Mr Balladur's first acts on taking power in April was to order a six-month freeze on the opening of new supermarkets. Small shopkeepers, who complain of unfair supermarket competition, are a core constituency of his RPR Gaullist party.

However, in line with the EC Copenhagen summit's stress on the need to keep Europe's labour costs down, the government has announced that France's minimum wage will rise on July 1 by only half the average real increase in purchasing power. Much of the country's unemployment has been blamed on the tendency of the minimum wage to rise far faster than average wages, as well as on the high welfare charges heaped on to company payrolls.

Meanwhile, the government faces an awkward dilemma on privatisation, due to start being debated in parliament last night after approval in the senate. The

finance committee has tabled an amendment restricting any special "golden share" which the government takes in a privatised company to eight years, on the grounds this was long enough for such government tutelage.

In the previous 1986-88 privatisation round, the government limited its "golden shares", allowing it to prevent foreign takeovers, to five years.

But this time the government has sought the right to retain "golden shares" indefinitely - as the UK government has done - partly because it is putting up for sale sensitive companies such as Aérospatiale, maker of its nuclear missiles.

FT WORLD WEATHER

Europe today

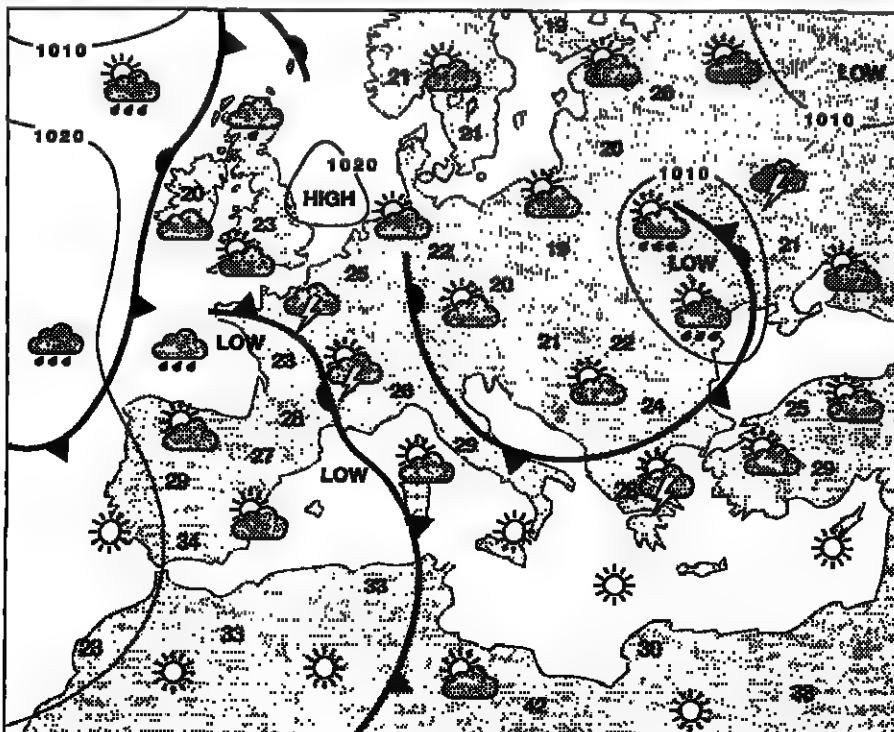
A high pressure area over the North Sea is weakening slowly, but still dominates the weather in northwestern Europe. In the Low Countries, northern France and England it will be rather sunny and warm. Ireland will have more cloudiness associated with a frontal system. In Scotland there is a risk of some rain or drizzle.

A thundery low over France will move slowly to the northeast. In the warm and moist air some thunder storms will develop. Southern Spain and Portugal will continue warm and sunny.

A complex low over Russia will cause cool and showery conditions in eastern Europe. Only Greece and Turkey will continue warm and rather sunny.

Five-day forecast

Wednesday will continue warm and rather sunny in the North Sea area. However, depressions near Iceland become more active and later this week they will extend their influence over the west and north of Europe. Central parts of Europe, will continue warm, but unsettled with thunder storms. Most of the sunshine and highest temperatures will be found in the south and southeast of Europe.



Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Abu Dhabi	sun	30	Algeria	sun	33	Amsterdam	sun	22	Athens	sun	30	Bangkok	sun	35	Barcelona	sun	27	Beijing	sun	28	Belfast	cloudy	20	Belgrade	fair	21	Berlin	fair	23	Bombay	sun	33	Bordeaux	thund	23	Brussels	sun	24	Buenos Aires	cloudy	14	Cairo	sun	34	Cape Town	show	29	Cebu	sun	30	Chicago	fair	27	Copenhagen	fair	21	Dakar	sun	29	Dallas	fair	36	Darwin	sun	32	Delhi	sun	34	Dubai	sun	30	Dublin	sun	20	Dubrovnik	sun	25	Edinburgh	fair	22	Faro	sun	25	Frankfurt	thund	21	Geneva	cloudy	22	Glasgow	cloudy	21	Hamburg	fair	26	Helsinki	show	19	Hong Kong	sun	31	Honolulu	sun	31	Ile of Man	sun	19	Istanbul	show	25	Jersey	cloudy	17	Karachi	sun	34	Kuwait	sun	36	La Paz	fair	26	Las Palmas	sun	25	London	fair	24	Los Angeles	fair	26	Luxembourg	thund	28	Lyon	thund	28	Madrid	fair	29	Maastricht	sun	25	Manila	sun	32	Maracaibo	sun	32	Maribor	sun	22	Mexico City	cloudy	22	Miami	sun	31	Milan	sun	25	Minneapolis	sun	24	Moscow	sun	22	Murich	cloudy	17	Nagasaki	cloudy	22	Nairobi	sun	30	Nassau	sun	30	New York	show	27	Nice	sun	26	Nicosia	sun	32	Norwich	sun	23	Osaka	sun	27	Paris	sun	27	Perth	sun	28	Prague	sun	24	Rangoon	sun	31	Rangoon	sun	31	Riyadh	sun	41	Rome	sun	29	S' Francisco	cloudy	22	Seoul	cloudy	25	Singapore	cloudy	29	Stockholm	sun	18	Strasbourg	sun	17	Sydney	sun	19	Taipei	sun	31	Tokyo	rain	25	Toronto	sun	24	Tunis	sun	37	Vancouver	show	20	Venice	sun	25	Vladivostok	sun	23	Warsaw	sun	19	Washington	sun	30	Wellington	sun	11	Winnipeg	show	24	Zurich	sun	28
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BEST TIME BEST PLACE WEST LANC

... WHY? ... GREEN SHOOTERS TAKE... RECOVERY UNDER WAY... TAKE BEST ADVANTAGE... NOW... MOVE... TO BEST ENVIRONMENT... FOR YOUR ENTERPRISE... TO GROW AND PROSPER... STILL DEVELOPMENT AREA... BENEFITS... MODERN FACTORIES... GREENFIELD SITES... RACER/ABLE WORKFORCE... WHERE? ... WEST LANC... STOP

... WHERE? ... WHERE... 18TH CENTURY MARKET TOWN... 20TH CENTURY NEW TOWN... LIVE/WORK IN HARMONY... 100 SQUARE MILES RICH FARMLAND... AGRICULTURE... ENGINEERING... ELECTRONICS... 70 MILE MAGIC COAST... PERKS MANCHESTER/LIVERPOOL... NEAR LAKES MOORS MOUNTAINS... WHERE? ... WEST LANC... STOP

... WHAT? ... READY-TO-WEAR FACTORIES... OR BUILD YOUR OWN... ALL SERVICES... MOTORWAYS AT GATE... GRANTS... FOR SITES... PREMISES... MACHINERY... PLANT... EQUIPMENT... TRAINING... EC AID & SOFT LOANS... FINANCIAL/PROFESSIONAL ADVICE... WHAT? ... WEST LANC... STOP

... WITH? ... SUPER COMMUNICATIONS... NATIONAL MOTORWAY NETWORK... INTERCITY... INTERNATIONAL AIRPORTS... LIVERPOOL DOCKS & FREEPORT... LOCAL RAIL/ROAD NETWORK... COMMUTING & PLEASURE... WHERE? ... WEST LANC... STOP

Tell me why West Lancashire is the best place. Fred McEnaghen The West Lancs Project
1 Westgate Penrynlands Skelmersdale West Lancashire WN8 8LP Tel: 0695 50200 Fax: 0695 50112

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The Best of the North West

COMPUTER NETWORKING 2

Local area networks are commonplace. But they are challenging and can be costly

Radio links may spur identity crisis

THE Local Area Network (LAN) is a fact of life in any organisation faced with the need to tie PC users together. But while the LAN has become commonplace, it still throws up technical and business challenges.

The very fact that computer networking is now taken for granted contributes to the growing cost of keeping LANs up and running.

One recent study commissioned by Computervision Services suggests that as much as 17 per cent of IT expenditure is now swallowed up in supporting LANs after installation. But the same survey found that forward planning of LANs has a low priority. Fellow networking contractor 3Com investigated its market and concluded that the happy vision of a global computing environment with companies linked through a series of seamless networks remains a high-tech myth.

The manufacturing and finance sectors have come to rely heavily on LANs. But 3Com's research indicates that while some 70 per cent of LAN users in those sectors planned to increase data communications, only one quarter of large organisations are fol-

lowing a clear networking strategy.

Naturally, contractors in the field are keen to highlight the benefits of hiring their services. But confusion over the future of networking is due to more than inadequate strategic thinking. The fact is that the LAN itself may soon face an identity crisis.

For a decade, a LAN has consisted of physical connections between PCs and

and Ethernet are not at their best in this environment.

Of course, IT manufacturers with an investment in multimedia have an answer. They propose abolishing the kilometres of wiring that characterise building-wide LANs and introducing radio links. If binding PCs together via radio waves seems obvious, the reason it has taken so long to arrive is mired in radio frequency regulations. With

spectrum, a microwave type radio transmission favoured by military raiding parties behind enemy lines. The attraction is that PCs can be held centrally, dispensed for a particular project and used in a LAN without planning out and installing wiring. Mr Simon Goodwin, NCR's architecture consultant, calls it "deliver and drop technology".

With a WaveLAN card fitted into a standard PC, the service costs £675 a connection. Mr Goodwin concedes that the delivery rate of data cannot compare with Ethernet but says the difference becomes apparent only with intensive work by a large user community.

Olveti's foray into wireless LANs is termed Net3, a mathematical reference to three-dimensional, cubed space. This relies on Digital European Cordless Telecommunications. Radio relay points act as LAN hubs, joining up systems over a 50-100m

radius. Net3 costs £1,000 per user.

Mr Wynne Davies, product marketing manager, agrees that intensive use creates problems, but says this can be overcome by installing more external radio points. "The advantage of Dect is that it will support voice. It's very much a multimedia protocol," Mr Goodwin claims. This is Net3's weakness. "Dect was developed for voice, not data." Whatever their differences over protocols, both companies recognise retail sites and institutions that frequently reconfigure office space as potential converts to radio-based LANs.

The European Space Agency has tried out Net3 to back up computers outdoors and at temporary sites.

Mr Adrian Ridley-Jones, a senior consultant at systems house Logica, has assessed both systems. He stresses that for intensive processing a conventional LAN configured to



Peter Steggall: "We can't be on the bleeding edge of technology"

the hidden costs of keeping conventional LANs up and running as a more immediate issue. Best-selling LAN products from suppliers such as market leader Novell can lead to difficulties as the system expands to cope with more use and users. "These networks can be incredibly expensive and difficult to manage when you start taking on support staff."

Mr Peter Steggall is head of IT strategy and planning at NatWest Life. Launched on January 4 as a life insurance, pensions and unit trust operation within the NatWest group, this organisation has formidable networking requirements. NatWest Life has already spent £40m on computer systems. A Unisys mainframe is tied via communications processors to a central data-processing LAN that can talk in turn to PC workstations configured in a series of LANs. Network growth is a big issue, Mr Steggall concedes.

"We've got servers all over the place and no one is looking after them. We need very sophisticated network management software to keep the whole system running." With the decline of the all-powerful data-processing centre and rise of decentralised computing, some drawbacks have emerged. "The environment is not as reliable as the old DP centre set-up."

NatWest Life has called in consultants Hoskyns to cope with network maintenance on a £500,000 a year contract. The effort of keeping up with technical developments was not worth doing in-house, Hoskyns is under strict orders. "The criterion is not just to deliver the service but to improve it over the years as new LAN techniques emerge." Radio-based LANs are a possibility, says Mr Steggall. He forecasts the need to incorporate yet more capacity into LANs to cope with multimedia images. But after the furious spread of LANs over the last decade, he is wise to be cautious, preferring to learn from other's mistakes. "We're not going to be on the bleeding edge of technology."

Michael Dempsey

With the emergence of multimedia technology, the LAN is suddenly required to transmit sound and video images. The LAN standards of token-ring and Ethernet are not at their best in this environment

software governing the exchange of data. With the emergence of multimedia technology, the LAN is suddenly required to transmit sound and video images. The LAN standards of token-ring

the liberalisation of telecoms, previously restricted frequencies are being made available. NCR, owned by US telecoms giant AT&T, has pitched in with WaveLAN. This is a networking scheme using spread

Network managers are finding that the problems of control have multiplied

Downtime goes up as networks expand

AS MORE personal computers, servers and printers have been added to networks and applications have become larger and more complex, downtime has been growing steadily.

A US survey by Gallup for Computer Reseller News last year found that the average large company suffered four hours of downtime a week - almost double the figure shown in research two years earlier.

At a seminar in April Mr Enzo Torresi, president of the superserver maker NetFrame, forecast that average downtime would rise to five hours a week this year.

The survey results refer to local area networks. On wide area networks the figures are likely to be considerably higher.

Such a level of downtime represents a huge loss of productivity, particularly when it affects organisations which rely on online systems such as banks, airlines and manufacturers. For them 99.99 per cent availability is just not enough: it needs to be 99.999.

The problem seems likely to worsen, because surveys show that users plan to add more

hardware and software to their networks without adding to their network management resources.

Mr Jim Pante, European managing director of Network General, a vendor of software tools for network management, says that most users spend only 2-3 per cent of their information technology budget on network management, whereas 10-15 per cent is needed.

Most large companies in Europe and the US at present spend only £15-75,000 a year on network management tools. They do not expect to increase that figure by much, nor to hire more network managers.

Mr Pante says more planning is necessary. "Users need to lay down basic network requirements for availability and response times and then monitor any events that may put those targets at risk."

Users' expectations of what networks should handle have grown faster than their adoption of network management systems and of the capabilities of those systems.

Mr Paul Trowbridge, UK marketing manager for the network products company Synoptics, says that most people underestimate what is involved in network management. He attributes this to a lack of skills among network managers who are under so much pressure that they do not get adequate training and often adopt a naive "tick list" approach to purchasing software tools.

The arrival of a new generation of applications, including multimedia programs, could compound the problems. Such applications will consume far more bandwidth than current systems; therefore demand for bandwidth will need to be closely monitored

and controlled. One of the answers may lie in expert systems. These are software programs which use a specialised form of artificial intelligence based on sets of rules devised by subject experts. A set of such rules could help to alert network

Users' expectations of what networks should handle have grown faster than their adoption of management systems and the capabilities of those systems

managers to anomalies and enable them to take a more proactive approach to monitoring.

Another part of the solution will come through the development of standards. Most computer networks today comprise equipment from a number of different sources, each of which requires its own management system. Network management needs a standard which will allow heteroge-

neous machines to be effectively monitored and controlled by a single software system.

Such a standard is beginning to emerge, but it could be several years before it has stabilised. After that, it could be several more years before old

networking. They pinned their hopes on OSI's Common Management Information Protocol. But that required so many features that it has so far failed to win much support from manufacturers.

Meanwhile, the rival Simple Network Management Protocol, supported by the Internet organisation, appears to have overtaken it and is now close to becoming a de facto standard.

However, SNMP has been criticised for allowing too many options for implementation by product vendors and for lack of security. A new version of the protocol, SNMP2, which should deliver both greater standardisation and improved security, is expected to be built into equipment towards the end of this year or early next year.

The Open Software Foundation's Distributed Management

Environment (DME) is now making the running as a standard architecture for the product vendors. It will support the SNMP protocol and should help to make network software more portable.

Mr Justin van der Lande, networks marketing manager for NCR UK, an AT&T subsidiary, says: "Our difficulty is to know which standards to back."

NCR's StarSentry, one of the leading network management products, already has SNMP compliance and will add compliance with DME in its next release. Though it has yet to achieve commercial success, StarSentry was rated best network management product in a recent market report by consultancy ButlerBloor.

Hewlett-Packard has recently announced enhancements to its market-leading OpenView network management software which will take

it in the direction of centralised control of distributed systems. Ms Caroline Rowley, its UK client-server programme manager, says that users wanting to migrate from a mainframe environment to a distributed environment have been concerned about a possible loss of control.

The latest version of OpenView also takes another significant step towards the integration of system management with network management and thus towards centralised control.

OpenView now seems to be on the way to becoming an industry standard, at least in the open systems community, as it is being incorporated into DME and into IBM's NetView products. Its supporters by around 170 partner firms which have developed hardware and software additions to the system.

Whatever the industry standards turn out to be, networks of a few years hence should be controllable from a single software system and therefore, eventually, less subject to faults and crashes.

George Black

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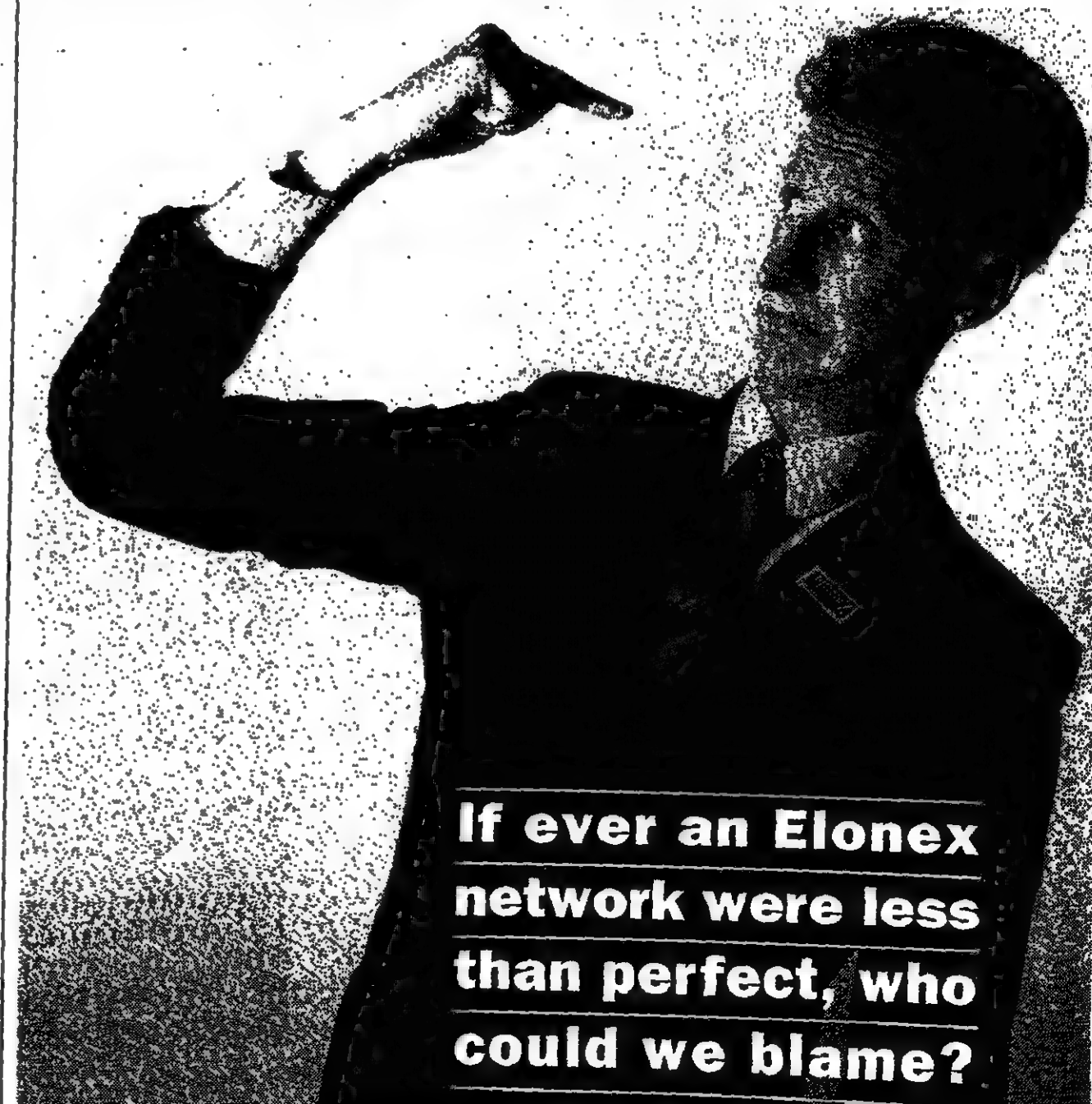
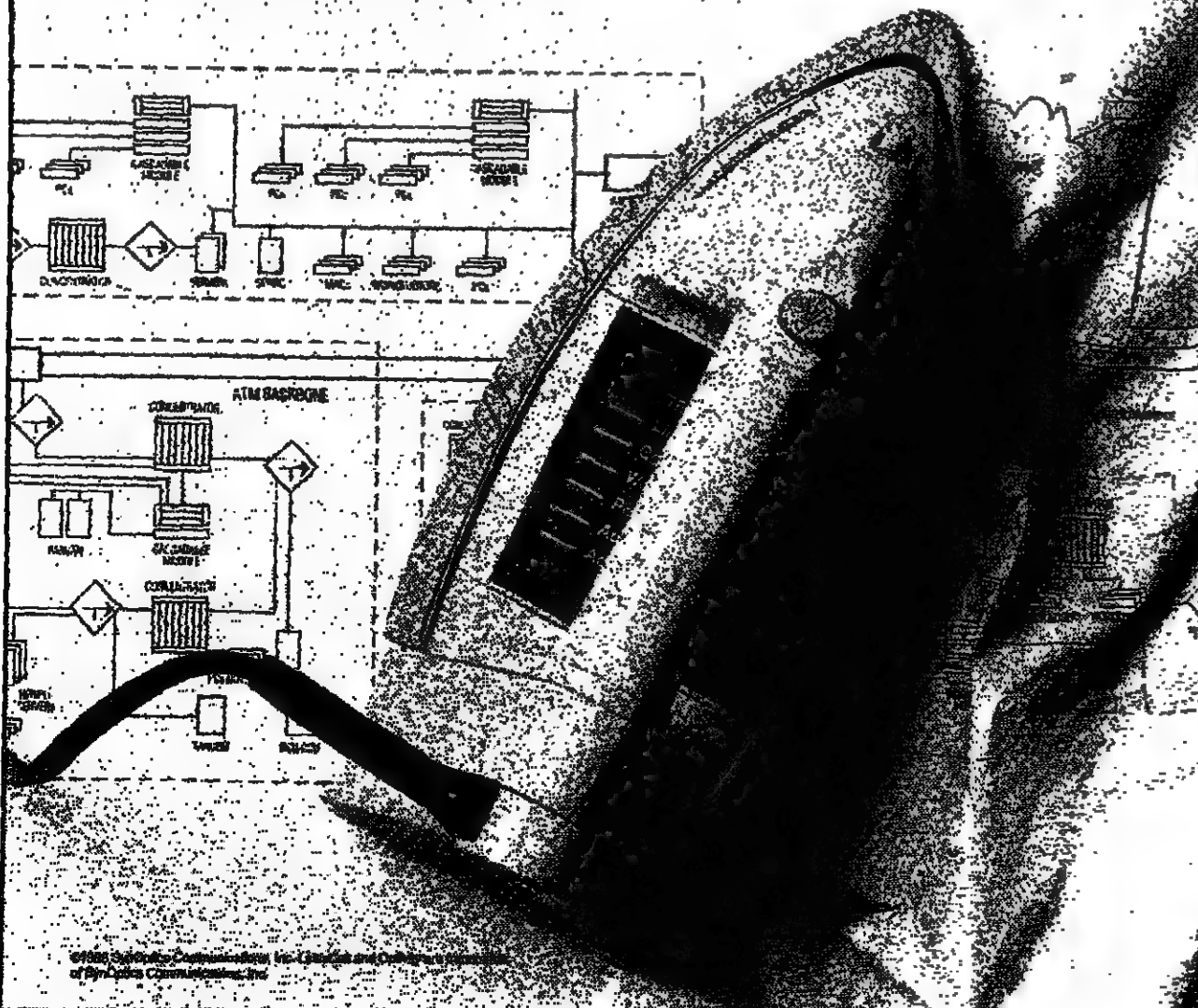
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Global networks: George Black on a difficult decision

Why to buy is better

MANY organisations which are seeking to build global information networks face a difficult "buy" or "make" decision in the near future.

The signs are that most will go for "buy" rather than "make". The main reason is that they believe this will be quicker, cheaper and easier.

That will be a reversal of what was the prevalent trend until recently. Most large companies used to feel more secure owning and managing their own networks. It took a lot of time, money and effort to set them up, but it gave the users complete control.

Now many want to do "one-stop shopping" for telecommunications services worldwide. The arguments that have already convinced many users to outsource computing services apply to telecommunications. Network design has become so complex that many think it best to hand it over to experts on a fixed price contract for several years.

Mr Pim Bilderbeek, manager of the European network research centre for International Data Corporation, predicts: "More will buy than make because that way they will free capital for other purposes and be able to concentrate on their core businesses." Just as important is that they will get rid of all the problems of negotiations with a large number of equipment suppliers and maintainers and with the national telephone companies of the countries in which they operate.

These complex dealings have been the biggest hurdles for those companies which have built their own global networks. When anything goes wrong on a private network, it is often extremely hard to sort out who is responsible.

Another factor is that the technology is becoming obsolete so quickly that users may prefer to leave it to service providers to keep up with all the latest inventions.

For organisations seeking to do business in emerging regions such as eastern Europe, setting up a network may be much harder than in the more technologically advanced countries. Where cables are inadequate, they may need to rely on service companies which can provide access to satellite systems.

The expected switch to outsourcing is good news for the suppliers of managed network services such as BT, Cable & Wireless and Infonet. These companies have been increasing their revenue from network services but have had to invest so heavily in establishing global networks that few have reaped profits in this sector so far. But the prospect of a rapidly growing customer base should reassure them of

the wisdom of their investment.

Mr Trevor Watts, marketing manager for network services at service provider AT&T Intel, says that global companies must ask themselves whether they want to commit huge resources to running their own networks in every country.

He notes that to do so they must be able to cope with different technical standards in each country, for instance for the new ISDN digital telephone system.

Mr Peter Hickman, a senior business consultant with GIE Information Services, the leading supplier of electronic data

The technology is becoming obsolete so quickly

interchange services, says it is now extremely hard for even large companies to provide all the necessary expertise and support for global networks.

But some large companies, notably the financial institutions, are still reluctant to hand over all their communications requirements to service providers because they are not convinced that managed networks are secure enough for their sensitive data. Most of the banks use their jointly-owned body, Swift, to perform their major network functions.

As banking becomes less of a retail chain and more of a network application, the banks are increasingly concerned about the ability of other network providers to come into their market. They may therefore try to become network providers themselves. That already seems to be starting to happen at some of the top European banks.

Both service providers and those who intend to build their own global networks face some big technical challenges in keeping up with users' demands. Most companies have allowed their networks to grow in a piecemeal manner and have managed them only by firefighting problems as they occur rather than by proper planning.

Mr Watts believes that part of the solution to global network problems will lie in the new technologies of Frame Relay and Asynchronous Transfer Mode.

Frame Relay promises to overcome the restriction on throughput of packet-switched data networks based on the Consultative Committee for International Telephony and Telegraphy X.25 standard. It is starting to be seen as a cost-effective solution by US multinationals, but European companies have yet to be persuaded of its advantages. However, Frame Relay still needs more

monitoring and diagnostics features to be able to deliver substantial benefits to users.

ATM is seen as the next step after Frame Relay in increasing the rate of data transfer and integrating local and wide area networks. US multinationals are starting to investigate ways of adopting ATM as a future backbone technology for achieving a higher still throughput of data.

Frame Relay and ATM may be the key to providing the increased bandwidth which global companies will require for multimedia applications involving image transmission. They appear to be well suited to users who need to transmit very large files of data in short bursts to remote sites.

Competition for global customers will become intense in the next few years. Last month AT&T launched a service in the Asia Pacific region called "Worldsource". It has created a set of partnerships with telecommunications companies in other countries.

BT's recent announcement that it will take a 30 per cent stake in AT&T's rival MCI points in the same direction. Others will seek to do the same to get a share of the growing market in international voice and data communications.

WHEN Trent Health Regional Services upgraded its financial systems recently, it chose to move off its health authority's mainframe and implement client-server software called Open 1 on a network of personal computers.

According to Ms Kay Dickinson, senior assistant director of finance at Trent Services, Open 1 provides a more flexible approach to accounting systems, so that she can get quicker and more relevant management information. Staff can use familiar PC applications alongside Open 1, which itself has a friendly, graphical user interface (GUI). The hardware to support the system can be upgraded using off-the-shelf PC products and add-ons.

The icing on the cake for Trent Services is that by installing Open 1, it will save money. For the same price as one year's maintenance charges on Trent's mainframe accounting system, Trent Services has been able to buy a new application. "We have been able substantially to reduce IT overheads as a result," says Ms Dickinson.

The business benefits that Trent achieved by moving away from centralised mainframe systems to a departmental application demonstrate why client-server computing is taking off in a big way. But what is different about client-server computing, and why are so many people talking about it? Mr Mark Trevell, senior consultant with Hoskyns, the UK consultancy group, says that flexibility is the key. "Organisations can do things with client-server computing that they could never have done with a mainframe," he says.

As well as being able to empower users by giving them the tools they need to do their jobs properly (including the PC applications they have grown used to), organisations which choose the client-server route find that they can create systems and reports

Judith Massey on client-server computing

The great enabler

more easily. Rather than go to the data processing department with a request for a report, users can create a new view on existing data themselves. Corporate data is a resource to be tapped and used in new and different ways by imaginative "front-end" applications, instead of part of a monolithic liability that constrains the business and stops it from changing.

Another benefit of client-server computing systems is that they tend to be built from industry standard components, such as Novell NetWare. As any

parts of the application run on the platform that best suits the job in hand.

The PC (or workstation) handles the GUI and low-level PC applications, such as spreadsheets and small databases. The server looks after "back office" computing tasks, such as updating large databases, or sorting through client records. The two elements are connected via the local and wide area networks now commonly in use by most large organisations.

The way a client-server application works is that users request informa-

Flexibility is the key. "Organisations can do things that they could never have done with a mainframe"

tion or data from their PC client, but actually receive it from a server. The server could be in the same room, in a different part of the building, or even in another part of the country. Clients can access multiple servers for different information, but client-server software hides the downloading process from those users. As far as they are concerned, the information that pops up on their screen could have come from their own PC.

Client-server computing can be described as "user-centric". Processing power is brought to the desktop, and applications are designed to serve the business need. But that view of computing can create problems for those with no experience of how to use client-server applications properly.

The fact that organisations are integrating multi-vendor components into one computing infrastructure brings its own problems, according to Mr David Taylor, senior industry analyst at Dataquest. "Management of these systems can be difficult," he says. "Organisations need to look carefully at the impact of having so much data moving around the network, for example. A lot of the pieces of the jigsaw are ready to be used, but you still need somebody to put it all together."

But the reason that some large client-server applications have failed recently has less to do with technology and systems integration skills than with business processes, says Mr Ian Faulkner, divisional director of UK management consultancy OASIS. "Just sticking a sexy front-end onto an old system that supports outdated business processes is not going to make any difference," he adds. "Client-server technology is a great enabler, but the important thing is to understand how it can help your particular business."

The message is that while client-server computing does provide measurable benefits (open systems, cheaper hardware and software maintenance, more flexible programming and system design, better usability, the ability to carry on using familiar PC applications and GUIs), it should never be implemented for its own sake.

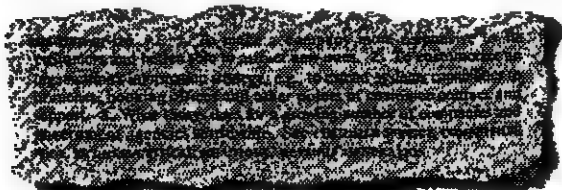
In future, more vendors of financial and other corporate applications will produce robust, reliable client-server versions of their software. Oracle, Dun & Bradstreet, Compuware and others have already announced products that will help users move into client-server computing. The new dedicated management tools and operating systems such as Microsoft Windows NT will also move the whole client-server bandwagon a little further down the track.

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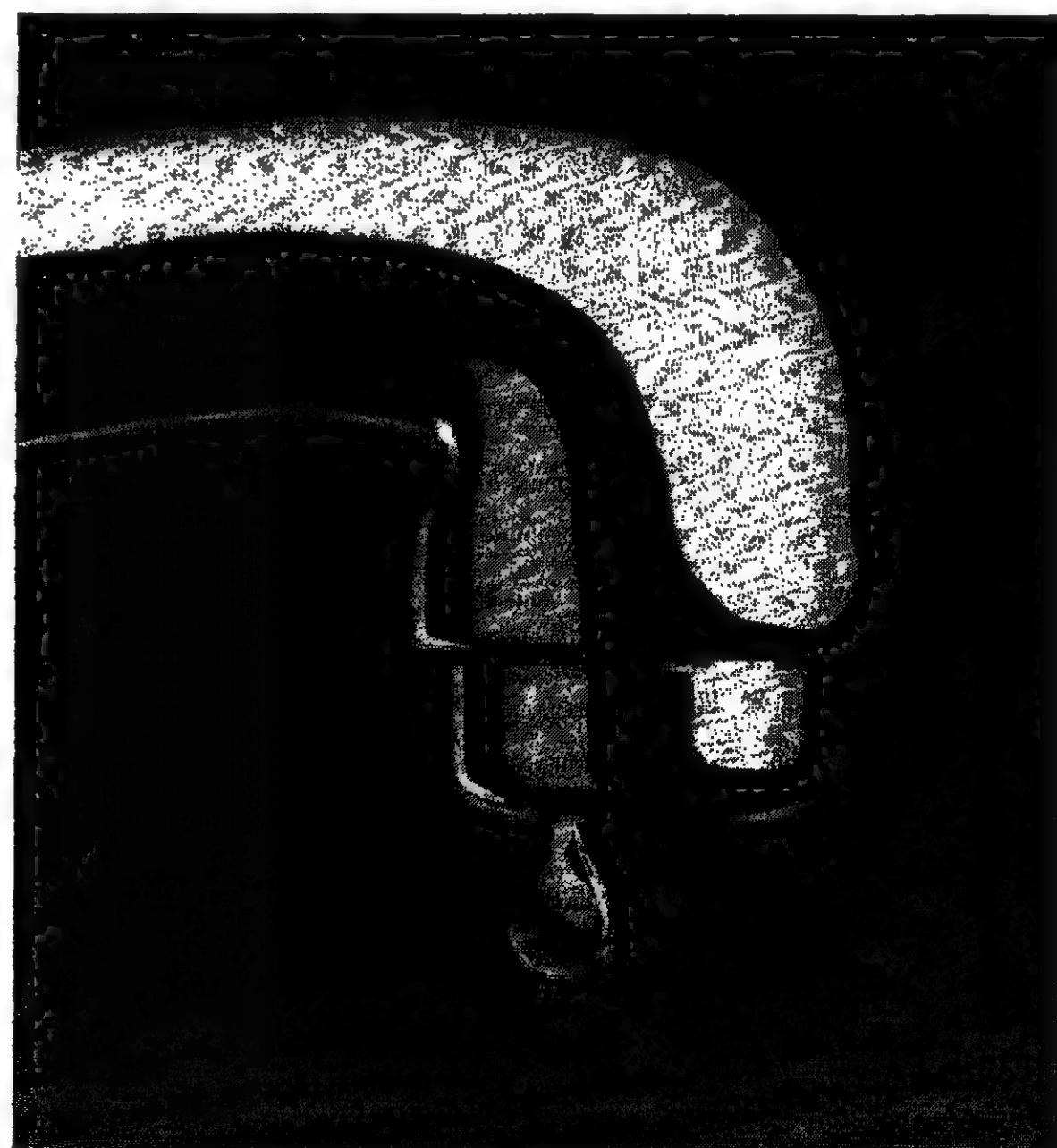
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Microsoft

Paul Taylor on interoperability, a new and inelegant word in the lexicon

Tower of Babel can be surmounted

OVER the past few years a new and rather inelegant word has entered the lexicon of network computing - "interoperability".

Interoperability is a practical solution to the problem of ensuring that different computer hardware and software components can work together across a distributed network or interconnected networks.

If the computer industry had grown up in accordance with some monolithic master plan, there probably would have been no need for any user to specify interoperability; it could be taken for granted.

In reality, however, computer development has been driven by competing and often incompatible technologies vying for customer acceptance. This has resulted in a proliferation of rival computer architectures, operating systems and software.

Within some segments of the industry, de facto standards have emerged. For example Intel's chip architecture and Microsoft's MS/DOS have come to dominate the personal computer market.

Even where no standards have emerged, there were relatively few problems, provided machines based on different technologies functioned in isolation from each other.

But today's end users want network systems which link together all their information resources - regardless of the types of machine and technology or their geographic location.

They want to squeeze more productivity out of their investment in IT by hooking together desktop personal computers, high-power workstations, departmental minicomputers and corporate mainframes locally, nationally and internationally - and have them work in seamless harmony.

Since the 1970s, when networks first started to appear, there has been a burst of activity as computers have been linked

together to form local area networks (Lans) and wide area networks (Wans). These in turn are being wired together in a process called internetworking.

But this has led to technical headaches for many large customers whose diverse IT operations have often grown up without any co-ordinated plan, resulting in a wide range of often incompatible hardware systems and architectures.

Indeed, the network hardware itself, including wires, connectors and communications circuitry, coupled with the different ways of packaging and transmitting data across Lans using various communications protocols, has added another bewildering level of complexity and possible conflict.

The result has been described by some as "an electronic Tower of Babel". There are, however, a number of possible solutions to these problems - steps designed to ensure interoperability.

Perhaps the most obvious solution is to establish new hardware and operating system standards. This is essentially what the various "open systems" standards, developed by the X/Open Group, the International Standards Organisation (ISO) and others bodies, attempt to achieve.

Open systems work to a common specification and therefore achieve interoperability by definition.

Equipment that complies with open systems standards can easily be connected into communications networks and has

the capacity to run operating software and applications from any supplier obeying the open systems rules, rather than manufacturers' proprietary ones.

Open systems standards are now widely accepted across the industry, although some hardware manufacturers are still less than wholeheartedly enthusiastic about implementing them because of heavy investment in their own designs.

But there is another important reason why even if open systems standards are the long-term solution to securing inter-

facturers have adopted a number of other approaches to make their proprietary systems interoperate with others.

Some vendors such as DEC, Groupe Bull and Hewlett-Packard have been pushing their systems increasingly towards "open systems" by changing their operating software to conform more closely to the standards.

Similarly, the main network management software products, such as IBM's Netview and similar packages from HP and Sun Microsystems, are moving gradu-

ally towards Open Systems Interconnection while the SNMP (Simple Network Management Protocol), supported by the Internet organisation, has become a de facto standard used by those wanting to integrate their Lans.

Other equipment manufacturers, including Apple, have accommodated other systems within their own proprietary designs. As Apple's current UK advertising campaign emphasises, Macintosh computers can now exchange data files with MS/DOS personal computers, run MS/DOS programmes using "Soft PC" software and connect with PCs over a network.

Meanwhile IBM's strategy for delivering "interoperability" has necessarily been more complex. By the 1980s it was making seven incompatible computer families but has since taken a number of steps to help its own, and other vendors' machines interoperate.

Among these, IBM in 1987 announced a plan called System Applications Architecture (SAA) to enable its PS/2 personal computers, System/38-AS/400 minicomputers and its System/370 mainframes to be linked together more easily.

All used IBM's long established Systems Network Architecture (SNA) for their communications infrastructure. But each of the three used different operating systems, different command and control interfaces and different programming languages for their applications software.

Since SAA was launched in 1987 IBM has extended its specifications to include many open and de facto industry standards in order help its systems interoperate with others.

Last year, IBM announced its new Blueprint for Networking, which redefined SNA to include many open systems specifications. Meanwhile, many IBM SNA features have become de facto standards with the open systems stamp on them.

Although there are still problems in linking together proprietary systems, Mr David Taylor, senior industry analyst with Dataquest, says most manufacturers "have worked hard to test their systems with competitors".

Novell, which dominates the Lan soft-

Manufacturers of internetworking products such as "routers", "hubs", "bridges" and "communications servers" which also help provide interoperability, are in a booming business

perability, shorter-term alternatives are also needed.

Many corporate customers cannot switch over all of their IT operations in one jump. Even if they could, they probably would not want to. Such a move would entail the unacceptable costs of abandoning proprietary computer systems and expensive software.

For this reason, it is often suggested that open systems are most suited to new applications, and that computer systems based on proprietary designs will still be required to support current applications.

Even so, in the age of computer networking, these systems must at least be able to work with others. Therefore man-

ufacturers have adopted a number of other approaches to make their proprietary systems interoperate with others.

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Novell, which dominates the Lan soft-

Groupware - software that runs across a network, co-ordinating the work of individuals within a team - is the current buzzword in PC-based computing. Regardless of distance, each member's files are constantly and simultaneously updated. Groupware reproduces electronically the effect of putting everyone together in the one room.

It is impossible to discuss groupware without studying Lotus Notes. With 500,000 licences sold worldwide, Notes has defined the groupware market. But the phenomenal success of Notes has obscured some networking issues. Until the very latest release, each sub-set of up to 50 users required a dedicated PC server running IBM's OS/2 operating system. This is not the first choice of many network developers, who have to wait until later this year for the Unix operating system release.

And while Notes has flown the banner of groupware, the



Jim Chapman: "Notes strips out the rubbish"

idea of a constellation of users hanging off a network but working to a common goal has been around for a very long time. Intergraph, a manufacturer of engineering workstations, has been selling a file-sharing facility called Microstation for seven years.

The effect is of gathering what everyone in a team knows in one room

The prize groupware delivers

At 23,000 a licence, Microstation is targeted firmly at engineering professionals.

Microstation allows architects, structural engineers and civil engineers on a construction project to view each other's files as the building progresses. Running under Unix, Dos and Microsoft Windows operating environments, Microstation is more flexible in networking options than Notes.

The UK arm of international engineering firm Ralph M. Parsons uses Microstation to co-ordinate work on designing chemical processing plants. Mr Brian Dowling, head of computer integrated engineering at Parsons in Brentford, West London,

explains that a formidable array of protocols is employed in the company local area network.

With traditional PC Lans such as Ethernet, market standard network software from Novell and Unix Lan programs, Parsons can only use groupware that will run happily over a multi-protocol network. For the time being, that rules out Notes.

So if groupware was propelled to prominence by Notes, the idea, if not the buzzword, already existed. Mr Dowling says he already has "the ability to overlay another design file on top of your desk file, allowing team members to see layers of information." Network is IT industry jargon to describe such products as

Microstation.

With a spectacular sales curve, Notes has attracted keen supporters. What Notes has done, say its adherents, is cut out a significant amount of unnecessary data duplication on networks.

Mr Jim Chapman is the managing director of Triangle, a Bournemouth-based systems house that specialises in Lans. Installing Notes at Triangle has led to significant savings.

By pushing files across the network, constantly saving and relabelling, conventional Lans absorb huge amounts of data storage space, he argues. Notes is far more economical in that it keeps the one file running, and does not waste space by applying a number of formats to files.

"Networks encourage file replication, they become data dustbins. Notes compresses data, strips out the formatting

and rubbish that other products put onto the file."

Triangle needed 230,000 worth of hardware to function as a network engine on its own Lan before Notes arrived. Mr Chapman boasts that the data economy of Notes means he can run the network off 24,000 worth of equipment in a 60-strong company that is a significant saving. Triangle now sells Notes licences.

Notes can cut back on one aspect of network costs. It offers every user the chance to write applications. This is a big step in terms of user-friendliness and decentralising power. But it can encourage staff to waste time and resources.

Mr Michael Chapman Pincher organises the Lotus Notes User Group and has implemented Notes at SMI, his North London marketing services group. He warns that user enthusiasm can prove wasteful. "Most Notes sites are graveyards of applications that died because they were found to be unusable."



Michael Chapman Pincher: user enthusiasm can prove wasteful

However, in the presentation-orientated world of marketing Notes has proved vital. "For a paper based information organisation like SMI, it has become a valuable business asset because it's so easy to lose track as the draft of a proposal progresses."

Saunders Sobell is a London law firm with a mission to prise paper out of the lawyers' hands. The idea is to put every step of casework on a network of PCs and tie the work process together. Computer services group Ithet has been appointed to handle the

introduction of Notes with a £600,000 contract. This involves installing a Lan and ensuring that Notes takes over the legal paper mountain.

Mr Jeffrey Tyrrell is IT partner at Saunders and his job is to make sure the network's 130 users are steered away from groupware's prodigious tendency. All working applications will reside on desktop PCs while a 486-based server is dedicated to handling network traffic. "We're configuring the network so it's difficult for people to come out of Notes. We don't want them going away and fiddling in other parts of the system."

Mr Tyrrell harbours no illusions about a paperless Law firm. "I think lawyers are wedded to paper." But he sees the potential for a well-planned Lan running groupware. "What's exciting is being able to exchange so much information," he says. "Law is about selling knowledge, but until now that's been locked up in the minds of staff around the building."

With groupware at hand, the computer network may be about to deliver a powerful prize.

Michael Dempsey

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BRITAIN'S young software writers have the chance to win prizes to the value of £20,000, plus a range of hardware and software, in this year's "Business Software Challenge '90s," the results of which will be covered later this year in the FT's review, *Software at Mass*.

The competition is sponsored and funded by software vendor, Computer Associates, which founded it two years ago as a way of encouraging students to write applications to solve real business problems. Also giving their support are the British Computer Society, Coopers & Lybrand and the Institute of Management.

Entries invited

The competition is aimed at students in higher education, working individually or in teams, and recent graduates. They are invited to submit current work which solves a specific, defined, business problem. There is no definition of what applications are appropriate, but judges look for robust, working solutions and a clear explanation of the business benefits.

The software should run on a commonly available computer, and integrate with other relevant software where applicable. Entrants must be able to demonstrate how their design addresses a particular problem.

There is strong interest in this year's competition; entries close on August 27.

Winners in previous years have been responsible for a number of highly promising products, and some have gone on to full-time careers in software design. For more information and an explanatory booklet, apply to:

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On this page Phil Manchester looks at the prospects for the main operating systems strategies

A struggle for dominance

BY THE end of the decade, most personal computers will be attached to a network of one sort or another. Many will be attached to local area networks, so they can share resources, support "group working" applications and connect personal computers to large corporate databases.

Like any other, networks of personal computers need a controller - a sort of telephone exchange - to make sure that messages get to the right destination, cope with hardware breakdowns and maintain security.

Personal computer networks are controlled by software in the form of a network operating system. In the same way that an operating system such as Microsoft's MS-DOS looks after the complexities of operating a personal computer, network operating systems control the flow of traffic through a network.

It follows that the developers of what becomes the dominant network operating system will be assured of a lucrative market well into the next century.

In pole position is the Utah-based software developer Novell with its NetWare package. Over the past 10 years Novell has successfully seen off sustained attacks from its biggest rivals - IBM and Microsoft - and driven at least one potential competitor - 3Com - out of the networking software market.

More recently, it bought out

Digital Research - Microsoft's one-time rival in the PC operating system market - and formed Univel, a joint venture with Unix Systems Laboratories (USL), to market Unix software. Novell is now on the verge of completing a takeover of USL, which will give it effective control of the Unix operating system.

The bringing together of Unix and NetWare could give Windows NT a run for its money

Apart from its abortive merger with Lotus Development in 1990, Novell has made all the right moves. It is well-placed not only to continue to dominate the network software market, but also to challenge Microsoft's dominance of the broader PC systems software market.

Not surprisingly, Microsoft is keen to extend its sphere of influence beyond the confines of single, stand-alone personal computers. It wants a slice of the network operating system market and has struggled - so far in vain - to oust Novell.

Microsoft's Lan Manager software, which is also the original basis of IBM's OS/2 Lan Manager, has failed to appeal to PC network builders partly because of technical problems and delivery delays.

The recent launch of the

Windows NT operating system, which puts Microsoft in a better technical position to compete with Novell, has raised the heat of the battle.

with a new networking product called Windows NT Advanced Server. Although Microsoft has not given a definite delivery date for the Advanced Server, it has priced it very competitively and aimed it directly at Novell's NetWare.

Novell's interest in Unix through USL - in addition to the products it inherited in the Digital Research takeover - give it the weapons to break into Microsoft's market.

However, Mr Lalit Nathwani, NetWare product manager at Novell UK, acknowledges Microsoft's strong position. "Microsoft will dominate the desktop - but not the network server," he says.

The market is looking for stability and proven, reliable

networking. And customers do not want to be locked into a specific product like Windows - it's proprietary. We can take a more independent view. Unlike Microsoft, we have no involvement in applications software and we are hardware independent."

He adds that users are looking for integration across networks and that Novell's new involvement in Unix development will make this easier.

The key to Novell's strategy is the bringing together of Unix and Novell's NetWare - a combination which could give Microsoft's Windows NT a run for its money. The proven track record of both Unix and NetWare in their respective markets gives them a clear advantage.

But Unix has suffered from a lack of standardisation and confusion over the "front-end" interfaces for applications programs and user interfaces. Novell could put this right. It has succeeded in making NetWare a standard for PC networks and given application builders a fixed target to aim at.

It could do the same with Unix - although whether this will be enough to triumph over Microsoft remains to be seen.

Mid-range Unix faces crunch

THIS year may be the turning point for Unix, the computer operating system developed more than 20 years ago by the US telecommunications giant AT&T.

Technical development of Unix will soon fall under the control of PC networking specialist Novell following its takeover of Unix Systems Laboratories (USL). There is growing interest in "downsized" open computer systems based on Unix and a renewed sense of unity among Unix suppliers.

This should mean that Unix will, at last, find a respectable place in commercial computing as an open foundation for portable applications which can run on many different computers.

There are still doubts, however, and Unix's future may not be as rosy as many of its advocates think. The market it serves - so-called mid-range systems - has become a target both for large systems suppliers coming down from mainframes and for personal computer suppliers moving up from the bottom. It has, therefore, attracted alternatives.

Operating systems software such as Unix is pivotal because it provides the foundation for applications. IBM, for example, offers its AS/400 minicomputer with its own operating software and its larger PS/2 personal computer systems running the OS/2 operating system. Needless to say, IBM also supplies AIX, a version of Unix for its RS/6000 workstations.

Last month Unix came under attack from Microsoft with the launch of Windows NT, yet another potential alternative for mid-range computing.

Despite these challenges, Unix has a proven record of survival. It was ignored by all except academics and researchers until a decade ago, when it became closely bound to the cause of open systems.

Since then, it has almost become synonymous with "openness". Unix is relatively easy to move to new computers - making it popular with the new minicomputer manufacturers which emerged in the 1980s. Sun Microsystems, Pyramid, Sequent and others took Unix off the shelf and tailored it to their hardware, rather than face the expense of building an operating system from scratch.

There were other factors. To sell their hardware successfully, manufacturers must offer appealing software applications. Unix has them by the hundred and, theoretically, they can work on any computer which supports Unix. In practice, things are not this simple and applications often need "tweaking" to work on a different version of Unix. But this is still much less costly than attempting to move, say, an old IBM mainframe applica-

tion to a Digital Equipment or Hewlett-Packard environment. Unix has other virtues. Until recently, its technical development was under the control of AT&T which, as a telecommunications company, had no axe to grind in the computer market.

Following an unsuccessful attempt to attack IBM in the mid-1980s with its own Unix-based computers, AT&T has posed no real threat. This meant that Unix was mainly free of hardware manufacturers' influence and was able to develop along "open" lines.

Through the 1980s, Unix suffered from fragmentation as manufacturers "enhanced" it to suit their own hardware - making it difficult to move applications without changing them. This undermined the open principle to some extent and led to a succession of agreements and rival alliances aimed at producing a single Unix specification.

At the start of the 1990s, tough market conditions helped force Unix suppliers together and, in March, they announced support for the Common Open Software Environment, a blueprint for single Unix standard. But this newfound unity may owe as much to the imminent threat of Microsoft and Windows NT as it does to any new sense of co-operation between rival hardware builders.

Microsoft has recognised that the main market for future mid-range systems will

come from current MS-DOS PC users. They will be more inclined to migrate to Windows NT, which offers them some continuity, than to a version of Unix or IBM's OS/2. While this is unlikely to affect Unix's aspirations in the market for "downsized" systems, it will not help it gain the critical mass it needs to dominate the mid-range.

However, Mr Neal Waddington, vice-president in charge of Tandem Computers' Unix operations, sees a good future for Unix in the downsizing market. "The functionality gap between Unix and other proprietary systems is closing. While Unix is not completely open, from a customer point of view, it's good enough," he says.

"Customers are looking for the break-up of the vertically-integrated proprietary systems so they can buy best-of-breed products at every level," Mr Waddington adds.

He sees Novell's takeover of USL as "very positive. It will lead to faster convergence of a standard at the binary level. This means we can have a Unix standard that we can add value to - rather than trying to add standards to our systems," he says.

He acknowledges, however, that Windows NT will be attractive to some customers - though he sees it making its mark on the desktop "client" rather than in the back-end "server" systems.

A long wait for 'vaporware'

WINDOWS NT "represents nothing less than a fundamental change in the way all companies can address their computing requirements," Mr Bill Gates, head of Microsoft, proclaimed at the end of May.

Modesty may be inappropriate at the official launch of a company's flagship software product, but it is fair to accuse Mr Gates of premature optimism. Development of Windows NT, an operating system for a wide range of computers, is well-advanced. But it will be at least two months before the basic software is generally available and it will be even longer before other important components are released.

It is, of course, a common ploy to announce products before they are ready. It is the classic way to protect an installed base. Microsoft, like

It is a common ploy to announce products before they are ready

its rivals, has used the ploy before - with the original Windows software, for example, and will doubtless use it again.

Mr Stuart Allsop, a US newsletter publisher, coined the term "vaporware" to describe the practice. He regularly publishes a Top Ten chart of the products which have been "in vapor" the longest.

Windows NT has been on the list since the start of the year, after Microsoft failed to meet its scheduled delivery date in December 1992. Windows NT was first announced in April 1991 - putting it "in vapor" for over two years. Although NT officially stands for New Technology, it suggests other interpretations - Not Today, Not Tomorrow, etc.

But it would be wrong to single out Microsoft for castigation. Novell, its fiercest critic and closest rival in the operating systems market, had similar delivery problems with the latest version of its NetWare networking software. NetWare 4.0 was "in vapor" for 13 months before being finally released in March this year.

All is fair in the current "soft wars" and premature announcements are low down the list of marketing weapons currently being deployed by all the participants.

In March, for example, a group of Microsoft's main rivals banded together to announce a possible, final solution to the problem of the many different versions of Unix in anticipation of the final arrival of Windows NT. IBM, Hewlett-Packard, Sun, Unix Systems Laboratories and Santa Cruz Operation - all formerly in different factions of the Unix camp - said that they would conform to a Common Open Software Environment specification.

Microsoft was conspicuously absent from the party - a factor which leaves it lacking in credibility. Microsoft is, after all, the world's biggest supplier of open software environments.

Although Mr Gates may

have overstated its significance, Windows NT will certainly mean change for the biggest single constituency in the computer industry: tens of millions of users of MS-DOS-based personal computers.

It is more than a replacement for MS-DOS and Windows 3.1. Windows NT gives Microsoft a product specifically to compete in the mid-range and enterprise systems market against Unix and IBM's OS/2. It is designed to use the so-called client-server architecture, a technique for distributing functions across a network of many different computers.

Microsoft aims to extend the client-server principle from the most humble desktop "client" computer up to the new high-performance reduced instruction set computers (Risc). It is working with Digital Equipment to build systems based on DEC's Alpha Risc, for example.

The combination of Alpha's advanced architecture and Windows NT could challenge even the largest mainframe systems on both performance and function. If Windows NT succeeds, Microsoft may come to dominate the entire software market.

But the question remains whether Microsoft can convince the market that it has got certain important components in the NT "family" right. The networking component, in particular, will come under close scrutiny. Microsoft has made several attempts to break into the market for PC networking software, but to no avail.

While it seems unlikely that Microsoft will lose its grip on desktop computers, it faces a real challenge in the networking market from Novell - which currently dominates with NetWare.

But Novell, too, has had its failures. Its attempts to break into the desktop operating sys-

"The two will have to work together whether they like it or not"

tem market - by taking over Microsoft's former rival Digital Research - have had little impact.

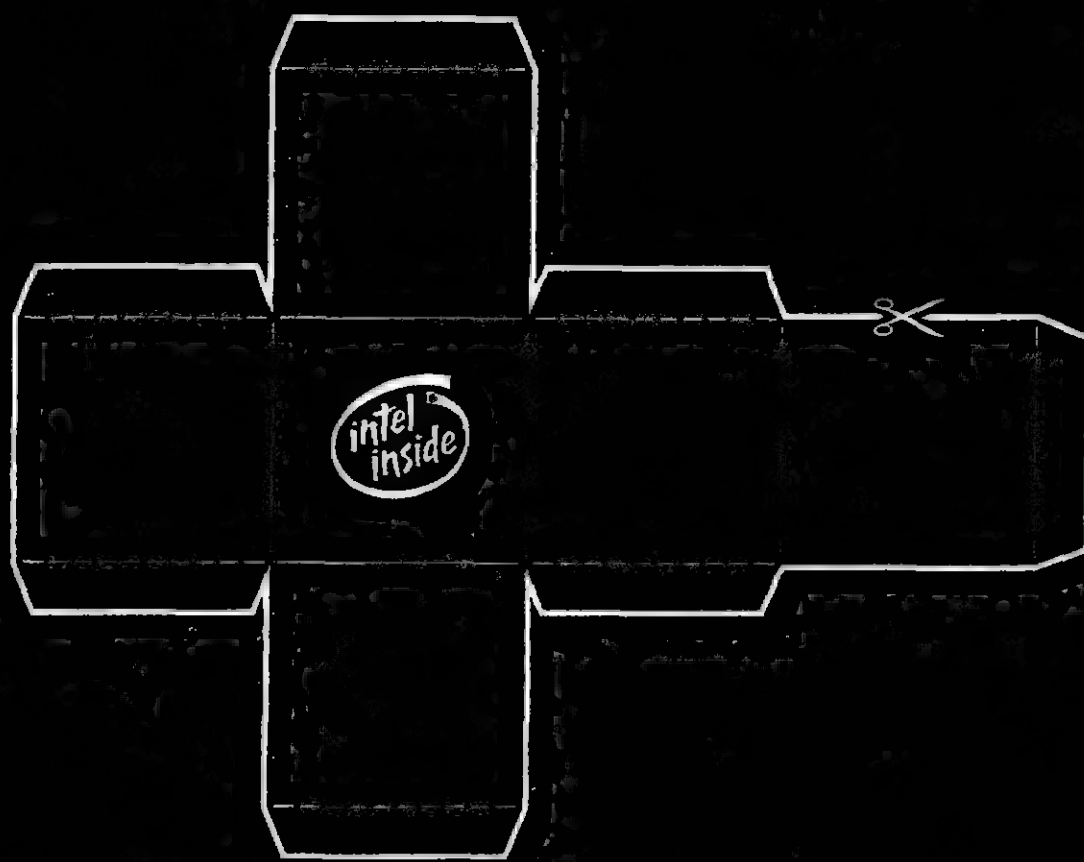
The most likely resolution to the conflict is that the two companies will continue to dominate their respective markets and be forced to combine their efforts.

Mr Dan Kikinis, president of California-based Oakleigh Systems and the designer of Elonex's range of PCs, says: "Microsoft has not been very successful in the Lan market and Novell is not really successful in the operating systems market. The two will have to work together whether they like it or not."

"Windows NT needs another year before it will make any real impact. It will be difficult for Microsoft to get users to change how they work - and Novell is still well ahead in networks," he adds.

So it will be some time before the jury of the marketplace reaches its verdict on Mr Gates's latest brainchild.

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INTERNATIONAL COMPANIES AND FINANCE

Pacific Dunlop buys Australasian side of Plumrose

By Hilary Barnes
in Copenhagen

PACIFIC DUNLOP, the diversified Australian industrial group, has acquired the Australasian and New Zealand operations of Plumrose, the foods company, from Denmark's East Asiatic Company (EAC) for A\$225m (US\$151m).

EAC also announced that the planned sale of its Plumrose companies in the UK and the US to the Danish slaughterhouse group, Vestjyske Slagterier (VJS), would proceed.

VJS and EAC are also co-operating in the development of the Plumrose operations in Germany with a view to a future sale to VJS.

EAC publishes no separate sales and profits figures for the Australasian and New Zealand groups, but the performance in 1992 was said in the group's annual report to be "very satisfactory".

The group in Australia produces and markets tomato sauce, pasta, yoghurt and processed meat products.

The sale of the Plumrose operations, as well as the disposal earlier this year of the EAC container shipping line to the Danish A.P. Moller group, will help strengthen the group's finances.

In 1992, the group made a loss of DKr1.18bn (\$180m). Equity capital fell to DKr2.55bn from DKr3.82bn on assets down to DKr14.66bn from DKr15.70bn.

Mr Jan Ertund, supervisory board chairman, said yesterday the divestments "will go a long way towards re-establishing a sound and strong EAC".

The group's net interest-bearing debt will be reduced by DKr2.6bn and liquid assets will increase by DKr4bn, according to a statement by chief executive Mr Michael Fiorini.

The reconstruction of the group will mean that equity capital at the end of the first half will be somewhat lower than at the end of 1992, but by the end of the year equity will be "not lower" than at the end of last year, said Mr Fiorini's statement.

Increased pre-tax loss at Brent Walker

By Maggie Urry in London

BRENT WALKER, the UK property, pubs and betting shop group, has breached and will continue to breach some of the terms of the refinancing which it agreed with its bankers in March last year. It is now finalising a new business plan to put to lenders, which are owed more than £1.3bn (\$1.92bn).

Sir Keith Bright, who took over as chairman in January, said it was "essential that a solution to the company's financial problems be found" so that the core businesses could expand.

The group, once headed by Mr George Walker, yesterday reported a £427.4m pre-tax loss for 1992, against a £407.3m loss in 1991. The 1992 accounts, showing a deficit on net assets of £567.9m, up from £456.9m, have been qualified by the group's auditors on a going concern basis.

Brent Walker is not performing in line with the business plan written before Mr Walker left the group in May 1991 and rejoined in October that year.

As well as breaching covenants, Sir Keith said the group's disposal programme of non-core assets "has not developed in the way originally anticipated". He blamed weakness in the property market.

Operating profits of £49.5m, up from £45.6m, were below the level agreed in the original plan. Mr John Leach, finance director, said an earlier end to the UK recession had been envisaged.

The Pubmaster chain of pubs and the William Hill betting shops, the group's two core businesses, had performed well given the trading background and the uncertainty surrounding the company.

Interest charges totalled £204.4m, down from £235.8m in 1991. However, only £65m of interest was paid in cash, with most of the rest being converted into preference shares.

Expedient exit from an awkward situation

Haig Simonian examines plans to allow Italian banks to take stakes in industrial concerns

THE BANK of Italy's proposal to let banks take stakes in industry looks ominously like a case of expediency over invention. The growing crisis at Ferruzzi and other heavily indebted companies suggests the authorities may have no choice but to amend strict rules banning stakes in industrial concerns.

With many big companies in difficulties in the recession, the banks are facing a collective debt crisis. The borrowings of the 10 biggest companies either in voluntary liquidation or in talks with their bankers total more than £50,000bn (\$32.5bn).

"Italy's banks have painted themselves into a corner and they need to find a way out," says one analyst.

The exit was proposed last month by none other than the Bank of Italy. It has suggested letting banks take up to 15 per cent of industrial companies.

The proposal, marking one of the biggest changes to the landmark 1936 banking law, has won cabinet approval and looks set to become law.

"Allowing Italian banks take stakes in industry is like letting the pyromaniacs into the match factory. Their track record on lending is so appalling that I dread the consequences," says one observer.

Mr Antonio Fazio, the new central bank governor, sees things differently. The change has been presented as a step

towards new European Community banking rules and the German universal banking model.

Supporters say the German system has stimulated growth by giving companies access to long-term capital. It has helped to isolate the corporate sector from economic instability by giving companies well-informed core investors more interested in long-term development than short-term profits. They hope the reform will transfer the German experience to Italy.

Many banking analysts are more cynical about the reasons for the reform. Italian banks are facing an unprecedented crisis as soaring credit growth in the 1980s has left many companies in difficulty servicing their debts today.

Lending accelerated even faster after 1990, when the Bank of Italy removed its credit ceilings. The increase was boosted by competition in the fragmented banking sector. In the booming 1980s, industrialists could easily play off one bank against another to obtain bigger loans or tighter spreads.

Ferruzzi, which borrowed more than £30,000bn, is the largest of a string of big companies in crisis as a result. Others include the Aga Khan's Ciga hotels chain, which has stopped paying interest on borrowings of more than £1,000bn, Arvedi (steel) and Cameli

ITALY'S TROUBLED CORPORATE DEBTORS

Company	Size of net borrowings (£bn)
Ferruzzi Finanziaria	15,129
Cameli group	1,900
Uno Holding	1,400
Ciga	1,200
Sottini Sinda	1,130
Itella Carboniere	900
Poli	700
Mandelli	540

Company estimates

(shipping and industry). The usual remedy would be a rescheduling, with repayments pushed back to give borrowers more time. But in many present cases, the ratio of companies' debts to earnings is so high that even medium-term recovery prospects look slim.

With little hope of quick repayment, changing the rules to allow the banks to swap some of their debts for equity is the obvious expedient. Borrowers pay less interest, while lenders can offset the loss of income against hopes of a potential windfall when they sell their shares once the companies return to health. Some of the biggest industrial stakes held by German banks stem from rescue packages.

Easing Italy's troubled privatisation programme, is the

other reason for the reform. Recession has hampered disposals by cutting profits at many of the companies for sale, making them less attractive. And potential purchasers, suffering from lower earnings themselves, have become more wary of big acquisitions.

Flotations, the alternative to takeovers, are restricted by the limited liquidity of the Milan bourse. The government's room for manoeuvre is further restricted by the dangers of giving private investors too big an incentive to buy privatisation shares. The risk is that savings may be diverted away from short-term government bonds, bought mainly by private investors, which are the main instrument to fund the huge budget deficit.

Allowing big banks to take stakes in newly-privatised companies promises to ease disposals and avoid embarrassing flops. Banks could be temporary shareholders pending an economic upturn, when investor demand and rising stock prices would allow them to sell the shares to longer-term investors.

But the Bank of Italy's plan has already led to a chorus of criticism. The main objection has been the role of the banks, dominated by the public sector, in privatisation. "Rather than re-nationalising its public-sector companies by selling

stakes to state-owned banks," says one critic.

Allowing state-controlled banks to take stakes in privatised companies could also be counter-productive. A number of big banks are also on the privatisation list. Lumbering them with unattractive holdings in newly-privatised industrial companies would compromise their own sale prospects.

Opponents also point to the banks' poor record on lending, which hardly recommends them as future investors in industry. Significantly, bank shares fell after the reform was announced.

However, looming problems with bad debts to industry and the banks' need to improve their capital ratios suggests they may not be in a position to take up the new opportunities, even when offered.

Although debt-for-equity deals look increasingly likely for severe cases, such as Ferruzzi, the number of banks volunteering to buy industrial holdings looks slim. Many are chasing new capital to lift their ratios after the lending boom and are unwilling to plough money into equity stakes.

Banks could finance new positions by selling some of their bond portfolios. But that, too, is unlikely as bond yields are much higher than those on share dividends, meaning that banks' profits would be reduced.

Airtours reacts to inquiry by OFT

By Michael Skipinker, Leisure Industries Correspondent

AIRTOURS, the holiday company, will suggest to the Office of Fair Trading that tied travel agency chains should be required to display notices alerting customers that staff will probably recommend the holidays of the parent tour operator.

The OFT wrote to travel companies and trade organisations earlier this month saying it was conducting informal inquiries into links between large operators and travel agents. Companies have been asked to make submissions by July 11.

Mr David Crossland, Airtours chairman, said that the company's submission would say that customers have a right to know whether a travel agent is owned by a tour operator.

He added that it would be impractical to prohibit the payment of incentives and commissions to travel agent counter staff by tour operators.

Airtours, which yesterday announced a half-year pre-tax loss of £15.8m after the 59m cost of its failed bid for Owners Abroad, has bought Cardiff-based Aspro Travel, the UK's seventh largest tour operator. Airtours loss after bid costs, Page 18

Dutch ministry gives details of PTT sell-off

THE DUTCH finance ministry yesterday said that the previously-announced privatisation of a "majority" stake in Koninklijke PTT Nederland would be of around two-thirds of the shares, in three or four tranches, Renter reports from Amsterdam.

The ministry said the state would retain a one-third holding, and a "golden share" with special powers.

These powers would include

the right to issue preference shares in the event of a hostile takeover bid.

As expected, the first tranche is to be offered some time in the first half of 1994.

"It has not been decided exactly when the first tranche will be offered, but we have been saying some time in the first half of 1994."

"It depends on how good the market is," a ministry spokesman said.

The PTT is wholly state-owned and responsible for post and telecommunication networks in the Netherlands.

It was made into a commercial

state corporation in 1988.

The advisers to the sale are expected to be chosen later this week, although PTT itself has already said that US brokerage Goldman Sachs is to be the lead adviser.

Fall in first-half orders at Traub

TRAUB, the German machine-tool maker, said orders in the first half of 1993 were down about 30 per cent compared with the same 1992 period, Renter reports from Belchenbach. Mr Hans Dieter Poetsch, chairman, told shareholders

that foreign orders were down on a year earlier, but that domestic orders had been even more depressed. Traub had a net loss of DM93.5m (\$58m) last year after a loss of DM226.8m in the previous 12 months.

ENI chief forecasts return to profit

ENI, the Italian state energy group, will return to profits this year, although the situation was too uncertain for a precise forecast, said Mr Franco Bernabè, managing director, Renter reports from Brindisi. The group ended 1992

with a consolidated net loss of L15bn (\$630m) after making a net profit of L1,100bn in 1991.

VastNed offer for ImmoCorp shares

VASTNED, the Dutch property fund, said it would make a public offer on all issued shares of ImmoCorp, the Luxembourg-based real-estate investment fund, Renter reports from Amsterdam. "The offer, which will not be increased by VastNed, will be Bfr2.150 (\$61.43), or DM104.37, per ImmoCorp share, to be paid in cash," VastNed said.

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Arlandabanan Rail Link Stockholm, Sweden

The Government of Sweden announces the commencement of a competitive process to select project leaders, (who may choose to form consortia amongst international participants), to undertake (on a construct, own and operate basis) the development of the Arlandabanan Project. The project consists of a rail link between the center of Stockholm and Arlanda Airport with a further expansion to Odensala and the North. The Government desires to promote increased competition and private sector involvement in the rail sector and to see the private and public sectors co-operate with mutual benefit.

The Project will have the following characteristics:

- Sole rail link serving Arlanda Airport and central Stockholm
- A dependable and frequent service which achieves a significantly reduced travel time compared with other travel modes
- Dedicated passenger and check-in facilities at Stockholm Central Station
- Convenient and quick access to the train at Arlanda Airport

The Government has already begun the development process for the Arlandabanan with construction of new track on part of the link.

The framework that will form the basis for the project is expected to generate returns adequate to attract a very significant percentage of private capital to the link.

Only a limited number of parties will be invited to participate in the final bidding process. Such parties will be selected based upon their qualifications and will be judged on inter alia the following criteria:

- Expertise in the operation of rail or other infrastructure projects in a privatised or deregulated market environment
- Financial strength and ability to mobilise private sector debt and equity finance
- Willingness to put up risk-bearing equity
- Expertise as transaction co-ordinator

Prospective project leaders are asked to submit qualifications to construct, own and operate Arlandabanan.

Submission of expressions of interest and qualifications are to be delivered to the Swedish Committee for Infrastructure Investment (the "Committee") no later than 1 September, 1993. Parties seeking additional information concerning the project are requested to contact the Committee or its advisors:

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INTERNATIONAL COMPANIES AND FINANCE

PacTel acquires 51% of Swedish telecoms group

By Hugh Carnegie
in Stockholm and
Martin Dickson in New York

THREE Swedish companies - Volvo the vehicle maker, Trelleborg the mining group and the high-tech company Spectra-Physics - are to sell a 51 per cent stake in NordiTel Holdings, a mobile Swedish telecommunications group, to Pacific Telesis of the US for \$153m.

For Pacific Telesis, the deal represents another significant move to establish itself as an important presence across Europe in mobile telecommunications.

The sale will raise around SKr340m (\$44m) for Volvo and Spectra-Physics and SKr200m for Trelleborg. All three companies will remain shareholders in NordiTel, each with an 8 per cent stake.

NordiTel is one of three companies in Sweden operating a digital cellular GSM telephone network. This offers superior voice quality to traditional analog services and allows subscribers to receive and send calls in other European countries with the same technology.

and has still to complete its network, which covers about 80 per cent of the Swedish population. It also owns a 20 per cent stake in the private Danish GSM operator Dansk Mobiltelefon. It has absorbed a total investment of SKr1bn to date and is not expected to be profitable at least until next year.

Britain's Vodafone mobile communications group owns a 25 per cent stake in NordiTel which is unaffected by the transaction.

Mr Lee Cox, chief executive of PacTel, the Pacific Telesis subsidiary making the acquisition, said Scandinavia was a very attractive cellular market, with one of the highest subscriber penetration rates in the world, and the deal would fit well with the group's other European wireless ventures in Germany, Spain and Portugal.

Pacific Telesis owns a 26 per cent stake in Mannesmann Mobilfunk, which owns and operates D2 Privat, which claims to be the world's largest digital cellular network.

Mr Cox said the deal would increase both the scale and scope of the group's European operations, which, for example, would help it in the purchase of GSM handsets and in rapidly applying lessons learnt in one country to another.

Nissan starts to make it happen in the US

North American prospects are brightening for the Japanese car manufacturer, writes Martin Dickson

GANBARO! proclaims a large, hand-painted sign alongside an assembly line in the Nissan automobile company's US plant in rural Tennessee.

The exhortation means "make it happen" and, after a rocky, roller-coaster 10 years of manufacturing in America, the Japanese car company may at last be doing just that.

Nissan's US car sales - excluding the group's Infiniti luxury brand - were up 17 per cent in the first five months of this year, and its market share rose from 4.1 per cent to 4.7 per cent.

Yet, over the same period, competitors Honda and Toyota saw their market share (excluding luxury marques) drop substantially. Toyota dipped from 8.3 per cent to 7.7 per cent, while Honda fell from 7.3 per cent to 6.4 per cent, due to stronger competition from US rivals and price rises forced on the Japanese companies by the strong yen.

Nissan's market share improvement in the US - when its Japanese parent is losing money - is due mainly to the success of its new and keenly priced Altima family sedan, which has been selling much more strongly than the car it replaced last autumn, the ageing Stanza.

Nissan desperately needs the Altima to be a winner. For, in contrast to the success of Toyota and Honda, it has had a

lacklustre record since it began manufacturing in the US in 1983 - a history which demonstrates Japanese motor companies are far from infallible.

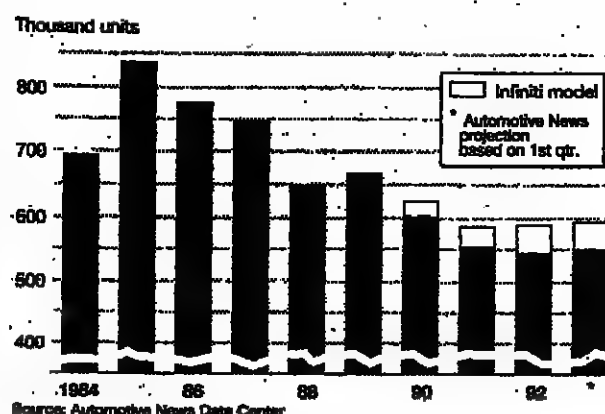
Nissan led the Japanese import charge into the US market in the 1970s. But in the 1980s, Japan's number two manufacturer (after Toyota), shot itself in the foot with a series of strategic errors. US consumers did not warm to its dull, boxy cars and lacklustre dealer network. They were confused by the change of its brand name from Datsun to Nissan and later shifts in marketing and advertising.

It also suffered from a lack of strong products in the more profitable family sedan and mini-van sectors, while its Infiniti luxury cars, introduced in 1989, languished in the shadow of Toyota's more successfully-marketed Lexus range.

As a result, Nissan's US car market share has never been higher than the 5.89 per cent peak reached in 1982, even though Japan's share of the US market has jumped from around 20 per cent to 30 per cent over the past decade. Its unit sales of cars and trucks peaked at 831,000 in the US in 1985 and totalled only 585,000 in 1992.

Now, however, the company is improving on several fronts. The boldly modelled Altima, the bolder modelled Altima, which originated from Nissan's Californian design studios,

Nissan Motor sales in the US



shows the company has become much more attuned to US tastes.

The vehicle, manufactured at Nissan's plant in Smyrna, Tennessee, which also makes pickup trucks and the small Sentra car, has got good marks for quality in independent tests.

The Sentra also scores well in these tests, though it has not always done so: a 1991 study found almost twice as many problems with vehicles made in Smyrna as the same cars made in Japan.

Mr Jerry Benefield, who heads manufacturing operations at Smyrna, rejects suggestions that the quality might have been some-

times less than excellent. But he says the Altima has brought improvements: "We learned to do a better job in design and development, our suppliers are improving, our assembly is improving and the technology to put it together is improving."

For example, some of the \$490m invested at Smyrna to produce the Altima was spent on a new "smart" system for assembling vehicle bodies. This is a box-like steel structure which uses lasers to ensure greater accuracy in welding a body shell together.

However, the Altima's success is also due to its low price. Mr Christopher Cedergren, of the California-based AutoPacific consultancy, notes that while the Altima is a very good

product, it is priced \$1,000 to \$2,500 lower than rivals such as the Honda Accord and Toyota Camry.

And that has led analysts to question whether Nissan is using the Altima as a loss-leader to gain market share - and if so, how long it can afford to maintain this strategy, given that its Japanese parent company is also losing money at home.

Still, Nissan's US improvement extends beyond the Altima. The company is doing well with the new Quest minivan, also designed by Nissan in California but which is being assembled by Ford.

Infiniti is starting to show signs of better market share, helped by a new model and a new advertising campaign. And next year Nissan could get a fillip in the full-sized car market when it introduces a new, keenly-priced Maxima.

The US operations also have a new chief executive - Mr Robert Thomas, 48, who has been with the company 11 years and replaced Mr Thomas Mignanelli. He resigned in April amid rumours that Nissan's headquarters, which needs an improved foreign financial contribution to offset its problems at home, was unhappy at the subsidiary's performance, despite the improving market share.

One of Mr Thomas's first acts was to consolidate Nissan and Infiniti's marketing

operations as part of a world-wide Nissan programme to cut costs by 10 per cent.

Mr Thomas says he is not planning further big changes, though he makes clear he wants to improve relations with Nissan's dealer network: "I'm going to spend a lot of time travelling and listening to what dealers have to say."

His predecessor, while sometimes accused by dealers of aloofness, had moved a considerable way in this direction, through a reorganisation which gave more power to regional managers to solve dealers' problems.

However, Nissan's retailers are unlikely to be happy until they have a much more competitive group of vehicles across the product range, including a replacement for the boxy, entry-level car, the Sentra. Mr Cedergren reckons that will not happen until the 1996 model year, when he expects the company to introduce a small car similar to the Altima.

Nissan is now vying with Honda to be the second-biggest Japanese supplier of cars and light trucks to the US market and Mr Thomas's ambition is to "retain and solidify the number two position."

But while the company seems better placed to do so than at any time in the past decade, it also has a long history of false American dreams.

Eastern Sugar buys stake in Slovakian beet refiner

By Maggie Urry
and David Buchan

EASTERN Sugar, a joint venture between Tate & Lyle, the UK-based sugar and sweeteners group, and Générale Sucrière of France, has bought a 51 per cent stake in Juhocukor, a Slovakian beet sugar refiner. Eastern Sugar already holds a 34.6 per cent stake in Kábel Cukorgyár, a Hungarian sugar beet processor.

The joint venture will invest 441m Slovakian crowns (\$14.8m) in Juhocukor over the next four years, partly in cash and partly through a technol-

ogy deal. This will include subscribing to an increase in the share capital, taking Eastern Sugar's stake to 66 per cent.

Following privatisation, the remaining shares in Juhocukor are held by investment funds and individuals.

Juhocukor produces 30,000 tonnes of sugar a year, compared to consumption in the Slovak Republic of up to 200,000 tonnes a year. The country produces about 150,000 tonnes and imports the balance from the Czech Republic.

Générale Sucrière is a subsidiary of Saint-Louis, the French food and paper group.

Inco to sell TVX Gold interest

By Bernard Simon in Toronto

INCO, the international nickel producer, is severing the bulk of its gold interests by disposing of its entire 82 per cent stake in TVX Gold of Toronto.

Inco yesterday raised about C\$388m, before commissions, by selling its 81m TVX shares at a price of C\$4.65 each to an underwriting syndicate led by Wood Gundy and Burns Fry of Toronto.

An official at Burns Fry said the shares were sold to outside investors within an hour of being put on the market yesterday morning. About 40 per cent were distributed in the US

and Europe. The US tranche was privately placed with institutional investors.

Until last week, Inco gave no indication that it was interested in selling the TVX stake. But depressed world nickel prices have increased pressure to raise cash by disposing of peripheral assets. "They were astute to sell something that the market was receptive to," the Burns Fry official said.

Inco suffered a US\$32.8m loss in the first three months of this year and has long-term debt of close to \$1bn. It is expected to post a C\$300m gain from the TVX sale, which is due to close next month.

TVX has interests in six gold and silver mines in North and South America. Their production totalled a record 406,000 ounces of gold and gold equivalent in 1992.

TVX's share price has doubled in the past year.

Debeco, the Canadian steel plant, has launched its third voluntary early retirement programme and a complementary pre-retirement programme, *Remer* reports from Toronto.

These two initiatives, for which about 1,400 of Debeco's 3,200 employees are eligible, will be funded largely from surpluses in the company's pension plan.

LTV coming back to the stock market

LTV, the US steel company at the centre of one of the longest and most contentious US bankruptcies is coming back to the stock market, writes Nikki Tait in New York.

The company said yesterday the New York Stock Exchange had approved trading of LTV's new common stock and its series A warrants on a "when issued" basis.

The return marks the end of a Chapter 11 bankruptcy process which began in July 1986. LTV finally had a plan of reorganisation confirmed by the bankruptcy court on May 27.

YPF's equity offering heavily oversubscribed

By Damien Fraser in New York
and John Barham in Buenos Aires

THE Argentine government's ambitious privatisation of the oil and gas concern YPF has met huge investor demand, with the company's \$2.5bn initial equity offering several times over-subscribed.

The privatisation is Argentina's most important to date, and is considered both critical to government economic reform programme and a test of the country's acceptance by international capital markets.

The government had offered an initial 31 to 35 per cent stake in YPF, with some 32.5m shares for sale in the US, 35m in Argentina, and 32.5m in the rest of the world. The share price was expected to be set at the top end of the \$17 to \$20 range, with an announcement planned after the US markets closed yesterday.

Brokers said demand was especially high in the US, with its allotment more than four times over-subscribed.

In Argentina, caution turned into enthusiasm as those willing to invest more than \$10,000 reportedly bid more than 10 times their allotment of \$100m.

Strength in German M&A worldwide

EATON CORPORATION
has acquired
**FRANZ KIRSTEN ELEKTRO-
TECHNISCHE SPEZIALFABRIK**
We advised Eaton Corporation
in this transaction.
Morgan Grenfell GmbH
February 1992

KVH VERBAUTECHNIK GMBH
(Kings)
has been sold
to
Punch managed by
CWB CAPITAL PARTNERS
We advised KVH GmbH
in this transaction.
Morgan Grenfell GmbH
March 1992

SOGEFI SPA
has sold
40% of
BOGE AG
to
MANNESSMANN AG
We advised Sogefi SpA
in this transaction.
Morgan Grenfell GmbH
March 1992

SAPPI LIMITED
has acquired
HANNOVER PAPER AG
We advised Sappi Limited in this
transaction and on the subsequent
transfer of the public shareholders.
Morgan Grenfell & Co. Limited
Morgan Grenfell GmbH
May 1992

BORAL LIMITED
has acquired
**POTSDAMER KIES SAND
UND RECYCLING GMBH**
from
THE TREUHANDANSTALT
We advised Boral Limited
in this transaction.
Morgan Grenfell GmbH
September 1992

**Deutsche Gesellschaft
für Glaswerk Schuller GmbH**
has sold
HELLOS ENERGIEANLAGEN GMBH
to
**COMPAGNIE
GÉNÉRALE DE CHAUFFE
(DEUTSCHLAND) GMBH**
We advised Deutsche Gesellschaft
für Glaswerk Schuller GmbH
in this transaction.
Morgan Grenfell GmbH
October 1992

MANVILLE CORP.
through its subsidiary
GLASWERK SCHULLER GMBH
has acquired
Plant Schuller of
GLASIRING THÜRINGEN AG
from
THE TREUHANDANSTALT
We advised Glaswerk Schuller GmbH
in this transaction.
Morgan Grenfell GmbH
November 1992

MARKT & TECHNIK VERLAG AG
has sold
M&T PUBLISHING INC.
through its subsidiary
UNITED NEWSPAPERS PLC
to
MILLER FREEMAN INC.
We advised Markt & Technik Verlag AG
in this transaction.
Morgan Grenfell GmbH
December 1992

MARKT & TECHNIK VERLAG AG
has sold
its computer hardware and
software distribution subsidiaries
to
COMPUTER 2000 AG
We advised Markt & Technik Verlag AG
in this transaction.
Morgan Grenfell GmbH
December 1992

**AMB AACHENER UND MÜNCHENER
BETRIEBSGESELLSCHAFT**
has sold the majority interest in
HIC-BAIAG AG
to
CRÉDIT LYONNAIS S.A.
We advised the creditors
in this transaction.
Morgan Grenfell & Co. Limited
Morgan Grenfell GmbH
December 1992

LAERSTATE B.V.
has acquired
18.4% of
LONRHO PLC
We advised Laerstate B.V.
in this transaction.
Morgan Grenfell & Co. Limited
January 1993

CONTINENTAL AG
We advised
CONTINENTAL AG
on the proposal from
PIRELLI SPA
Morgan Grenfell & Co. Limited
Morgan Grenfell GmbH
April 1993

MANNESSMANN DEMAG AG
has acquired
the Plastic Machinery Division of
VAN DORN COMPANY
together with Crown Cork & Seal Inc.
We advised Manneessmann Demag AG in
this transaction.
Glaschow & Co.
Morgan Grenfell GmbH
April 1993

THYSSEN AUFGÜBE GMBH
through its subsidiary
THYSSEN ASCENSEUR HOLDING
has acquired
50% of
**COMPAGNIE GÉNÉRALE
D'APPLICATION ET
D'ASCENSEUR S.A.**
We advised Thyssen Aufzüge GmbH
in this transaction.
Morgan Grenfell S.A.
Morgan Grenfell GmbH
April 1993

DEUTSCHE AEROSPACE AG (DASA)
has acquired
51% of
**N.V. KONINKLIJKE NEDERLANDSE
Vliegtuigenfabriek Fokker**
We advised Deutsche Aerospace AG
in this transaction.
Morgan Grenfell & Co. Limited
Morgan Grenfell GmbH
May 1993

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INTERNATIONAL COMPANIES AND FINANCE

Anheuser-Busch takes 5% stake in Chinese brewer

By Simon Davies in Hong Kong and Nikki Tait in New York

TSINGTAO Brewery, China's largest beer exporter, will today become the first Chinese registered company to issue shares in Hong Kong, via an offer of "H" shares to raise HK\$288m (US\$115m).

The proceeds include the HK\$128m purchase of a 5 per cent stake by Anheuser-Busch, the largest US brewer, which is buying 45m shares as a strategic investment to expand its presence in China.

Faced with a mature market at home and a patchy diversification record, Anheuser has been emphasising plans to expand geographically. Since the start of the year, it has struck deals in Italy, Japan and Mexico - in the last case, by buying a 17.7 per cent interest in Grupo Modelo, the leading local producer.

Analysts believe that Tsingtao's internationally-recognised brand name and its access to the Chinese market will ensure that the issue is massively oversubscribed. Denway Investment, the Hong Kong holding company for a Chinese car manufacturing business, set the record for oversubscription in February, when its HK\$402m public offer attracted HK\$240m from investors.

The recent weakness of the Chinese currency has dampened demand for shares in Chinese companies but as a major exporter, Tsingtao will be comparatively unaffected.

It is the first of nine state companies selected by China's Securities Committee for flotation in Hong Kong and the Chinese government will be anxious to attract a positive response for the issue.

Tsingtao is offering 317.6m new shares at HK\$2.50 per share, representing 35 per cent of its enlarged issued share capital.

A further 11 per cent of Tsingtao's shares are earmarked for Chinese investors, in the form of "A" shares, to be traded on the Shanghai stock exchange. This was scaled down, as a result of the lacklustre performance of the Chinese stock markets, and the government's desire to see savings channelled into bonds.

Tsingtao's profits are forecast to rise to Yn193m (\$33m) this year from Yn44m in 1992. However, there is unlikely to be any significant further growth until 1995, when its fourth brewery will be completed.

Three other state companies, Shanghai Petrochemical, Guangzhou Shipyard and Beijing Reman Machinery, are also due to launch offers within the next month.

Primerica backs investment veteran against Merrill

Robert Greenhill has been snapped up to strengthen the group's weak link, writes Patrick Harverson

MR SANFORD Weill's delight was undisguised when he announced last week that Mr Robert Greenhill, the former president of Morgan Stanley, had agreed to be chairman and chief executive of Smith Barney Shearson.

Mr Weill, chairman of the financial services group Primerica, had created Smith Barney Shearson in March when he bought the stockbroking and asset management business of Shearson Lehman from American Express, and merged it with Primerica's Smith Barney securities unit.

The \$1bn merger created a brokerage house to rival almost any on Wall Street. Yet the new operation, for all its strengths in retail stockbroking and asset management, lacked a presence in one crucial area - investment banking.

When Smith Barney, a purely retail firm, merged with Shearson Lehman, the latter's investment banking operation had stayed with American Express.

At the time of the Shearson acquisition, Mr Weill appeared content to concentrate on retail stockbroking. Yet, the unexpected availability of Mr Greenhill, who suddenly stepped down as Morgan Stanley president in March having missed out in the race to be chairman, clearly revived his interest in turning Smith Barney Shearson into an investment banking powerhouse as well.

Mr Weill has landed not only a close friend and adviser (the two are neighbours in Connecticut), but one of Wall Street's premier investment bankers.

In his 31-year career at Morgan Stanley, Mr Greenhill created the firm's mergers department and later ran its investment banking business for 13 years.

During the 1980s he worked on some of the biggest corporate deals of the era, servicing a roster of blue-chip clients that included IBM, General Motors and RJR Nabisco.

The former Morgan Stanley banker now has the job of building up Smith Barney Shearson's investment banking muscle to the point where the firm can wrestle with the only integrated brokerage and investment banking firm on Wall Street of a comparable size - Merrill Lynch.

It is a formidable task. The two firms are in the same league when it comes to retail broking; Merrill has 12,700 brokers, who generated brokerage commissions of \$714m in the first quarter of this year; Smith Barney Shearson has 11,600 brokers, who brought in a combined \$676m of commissions over the three months.

Merrill also has the lead in asset management, with about \$500bn of US customer assets under its control, compared with \$310bn for Smith Barney Shearson.

It is in the investment banking arena, however, that Merrill dwarfs the Primerica unit.



Sanford Weill (left) hopes Robert Greenhill (right) will bring Morgan Stanley clients with him to Smith Barney Shearson

In the first quarter, Merrill's revenues from investment banking totalled \$445m, whereas Smith Barney Shearson's combined revenues were only \$121m.

Mr Greenhill's job is to close that gap. There is plenty of logic behind the move into investment banking. At the best integrated securities firms, the retail stockbroking and investment banking businesses have a truly symbiotic relationship - the brokers need the investment bankers to create products (corporate stocks and bonds) that they can sell, while the investment bankers need the brokers' network of investors to sell their products.

If Smith Barney Shearson chose not to develop an investment banking operation, the distribution capabilities of its

retail broking business would go to waste. As Mr Weill put it last week: "We're going to build... a great investment banking and brokerage company. It would be very hard to be terrific in one part and not terrific in another part."

Or, as Mr John Keefe, an independent securities industry analyst, says: "With all that new sales capacity which came with Shearson, they needed a bigger investment banking presence."

Mr Weill's ambition to build an integrated securities house, however, is not easily achieved. Merrill remains the only firm successfully to run large broking and investment banking businesses side by side. The last one that tried, Shearson Lehman, failed miserably, and the attempt ended

in American Express selling Shearson's broking business to Primerica.

Smith Barney Shearson could run into one of the problems that bedeviled Shearson Lehman: the inability of two different business cultures to mix.

At Shearson Lehman, the blue-blooded, relationship-oriented world of investment banking clashed with the more free-wheeling, sales-oriented world of retail stockbroking, and the result was a lot of unhappy executives, not much synergy, and disappointing earnings.

The culture clash issue is real. Mr Greenhill is a characteristically cultivated and reserved Morgan Stanley banker, while his new colleagues at Smith Barney Shearson (especially the firm's president-to-be, retail chief Mr Joseph Plummer) are motivational managers used to handling an army of hard-selling brokers. Mr Greenhill, however, is not unnerved by the prospect of working alongside an entirely new breed of Wall Street professional: "It should be a lot of fun," he says.

Throughout his business career, the Primerica chairman has generally had a good sense of timing, but some analysts question Mr Weill's decision to push Smith Barney Shearson into investment banking at a time when the business is enjoying an unprecedented boom. Some fear the current strength of the

market may cause Smith Barney Shearson to expand too much, too quickly.

Although he applauds the hiring of Mr Greenhill, industry analyst Mr Keefe says: "My concern is how much the industry can stand... especially when the business gets tough again. This is a difficult environment from which to judge the future because it's so active and so profitable."

Although Smith Barney Shearson plans to shed about 1,200 support staff following the merger of the two firms, it will soon start hiring investment bankers. Fortunately, several years of industry consolidations mean there is a large pool of unemployed bankers waiting to return to Wall Street.

Mr Weill will also be hoping that Mr Greenhill brings some of his old Morgan Stanley clients with him to Smith Barney Shearson. "It's a free country, and clients will do business with whom clients want to do business."

The new Smith Barney Shearson chairman does not lack an incentive to work hard. Three days after he agreed to take the job, Mr Greenhill spent \$55m of his own money on Primerica stock. The day after, the stock price climbed 7 per cent on the news of his hiring, adding \$2.4m to the value of his holding.

The price rise added considerably more to Mr Weill's substantially bigger stake in Primerica - another reason for last week's smiles.

Macquarie Bank profit up by 27% to A\$60m

MACQUARIE Bank, the Australian investment bank in which the TSB group of the UK has a near 16 per cent stake, reports net profits of A\$59.8m (US\$40m) for the year to March, up 27 per cent on the previous 12 months. Reuter reports from Sydney.

Macquarie said 31.5 per cent of income was generated by trading activities, 32.7 per cent by fees and commissions, and 35.8 per cent by interest margins. It said provisions for bad and

Guinness Nigeria to raise \$27m

By Paul Adams in Lagos

GUINNESS, the brewing group, has underwritten an investment of N750m (\$27m) in Guinness Nigeria.

The investment is the largest made in Guinness Nigeria. Nigeria is the third-largest market for Guinness, after Ireland and the UK. In 1992, the company increased pre-tax profits by 40 per cent to N238m.

Guinness Nigeria will issue irredeemable convertible loan stock structured by First City Merchant Bank in Lagos. It will not be eligible for repayment and the interest rate will be linked to the yield on Guinness Nigeria's shares.

Malaysian steel plan revised

AMALGAMATED Steel Mills, Malaysia's largest steelmaker, has found new partners for a multi-million Malaysian dollar steel-mill project, AP-DJ reports from Kuala Lumpur. Schiemann-Siemag, of Germany, will supply equipment and licensed technology, and Nucor Steel, of the US, will also participate in the project. The first phase of which would cost M\$2.4bn (US\$322m).

Controlling interest in Univa to fetch C\$200m

By Robert Gibbons in Montreal

DEBENTURE holders of Unigeco, the holding company of Mr Martin Nadeau, the Montreal entrepreneur, have cleared the way for the sale of his 36 per cent controlling stake in Univa, Canada's second biggest food distributor.

The stake is changing hands for almost C\$200m (US\$156m). Mr Nadeau has controlled Univa since 1986 through the heavily indebted Unigeco, his own holding company.

TAT GROUP

POSITIVE RESULTS IN A DIFFICULT ECONOMIC CLIMATE

With a consolidated turnover reaching F. 2,527 million, the T.A.T. group presents a positive state of affairs with a net profit of F. 20 million for the financial year 1992. The gross cash flow margin stands at 184 M.F. These results are entirely exceptional in an air transport sector marked by a particularly difficult economic climate.

(in millions of francs)	1992	1991
Turnover	2,527	2,421
Net profit	20	42
Consolidated net worth	310	225
Capital investments	921	1,282
gross cash flow margin	184	188

A RESTRUCTURING WHICH ANTICIPATES DEVELOPMENTS IN THE SECTOR

The evolution of European regulations in the air transport business and the changes which this implies in our legislation have led the T.A.T. group to regroup all its domestic and international air transport activities together under one single company.

T.A.T. has brought all its passenger transport operations within T.A.T. EXPORT and at the same time renaming the company T.A.T. EUROPEAN AIRLINES.

All the technical activities of the group have been brought under the umbrella of the LAB Company.

As for the express business, this continues to develop, particularly in Europe, with T.A.T. EXPRESS, its subsidiaries and partners.

THE T.A.T. / BRITISH AIRWAYS AGREEMENT

Signed on 24th September 1992, this marks the entry of BRITISH AIRWAYS into T.A.T. EUROPEAN AIRLINES with a capital share of 48.9 %.

This agreement, which took effect on 4th January 1993, will allow T.A.T. EUROPEAN AIRLINES to develop its European network and to benefit from the commercial experience and global presence of BRITISH AIRWAYS.

A PARTNERSHIP STRATEGY OF T.A.T. PLC

T.A.T. SHAREHOLDING	PARTNERS
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AIR 36%	INDOSUEZ, SASMAT, AEROSPATIALE
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SEA (AEROPOSTALE) 20%	AIR FRANCE, SOFPOST
J.V. HUSHKIT 50%	FOKKER
HYDREP 50%	MESSIER-BUGATTI

Thus, within the framework of a strong partnership policy along with a healthy financial situation and rigorous management backed by the skills and dynamism of the 3,000 men and women who work for the T.A.T. group, travels through the turbulent economic climate to take its rightful place in international competition.

Market Myths and Dull Forecasts for 1993

The US dollar will move higher; precious metals have been demonetized; Japanese equities are not in a new bull trend. You did NOT see it in *FOREX*! *FOREX* is the only publication that provides you with the latest market analysis and forecasts for 1993. Call Jane Farquharson for a sample issue (once only). Tel: London 21-432 4561 (071 in UK) or Fax: 71-432 4566

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FUTURES PAGER

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(Incorporated in the Cayman Islands)

US\$ 1,200,000,000 Subordinated Floating Rate Notes 2000

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period commencing 29th June, 1993 will be 3.65156% per annum. Coupon Payment Date 29th September, 1993.

Coupon Amounts will be

US\$9,331.76 on Notes of US\$1,000,000
US\$4,665.88 on Notes of US\$ 500,000
US\$ 933.18 on Notes of US\$ 100,000

SAKURA TRUST INTERNATIONAL LIMITED
Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.
U.S.\$800,000,000

Subordinated Guaranteed Floating Rate Notes Due 2000

Guaranteed on a subordinated basis as to payment of Principal and Interest by

The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 29th June, 1993, to 29th September, 1993, has been fixed at 3.60156 per cent per annum. Coupon no. 12 will therefore be payable on 29th September, 1993 at US\$4,601.99 per coupon from Notes of US\$500,000 nominal and US\$460.20 per coupon from Notes of US\$50,000 nominal.

The Bank of Tokyo, Ltd.
London
Agent Bank

29th June, 1993

U.S. \$100,000,000 Floating Rate Subordinated Loan Participation Certificates Due 2000

Issue by **Merrill Lynch Bank AG**
(Incorporated in the Federal Republic of Germany with limited liability)

for the purpose of funding and maintaining a subordinated loan to **The Saitama Bank, Ltd.**
(Incorporated in Japan with limited liability)

Notice is hereby given that for the interest period from June 29, 1993 to September 29, 1993 the Certificates will carry an interest rate of 3.67655% per annum. The amount of interest payable on September 29, 1993 will be U.S. \$93.98 per U.S. \$100,000 principal amount of Certificates.

By: **The Chase Manhattan Bank, N.A.**
London, Agent Bank

June 29, 1993

U.S. \$200,000,000 Floating Rate Subordinated Loan Participation Certificates Due 2000

Issue by **Yamachi International (Deutschland) GmbH**
for the purpose of funding and maintaining a subordinated loan to **The Hokkaido Tokai Bank, Limited**

In accordance with the provisions of the Loan Agreement, notice is hereby given that for the three month interest period from June 29, 1993 to September 29, 1993 the Loan Participation certificates will carry an interest rate of 3.65156% p.a. and the Coupon Amount per U.S.\$250,000 nominal of the Notes will be U.S.\$2,332.94.

June 29, 1993, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re: **OLYMPIA & YUKON WATER STREET FINANCIAL CORP., and OLYMPIA & YUKON WATER STREET CREDIT CORP., Debtors.**

Chapter 11 Case No. 93-1000 (LJC) (Jointly Administered)

NOTICE OF HEARING TO CONSIDER CONFIRMATION OF THE AMENDED JOINT PLAN OF REORGANIZATION FOR THE DEBTORS

HOLDERS OF DEBENTURES ARE NOTICED AS FOLLOWS:

1. On May 7, 1993, Olympia & Yukon Water Street Financial Corp. and OLYMPIA & YUKON Water Street Credit Corp. (collectively, the "Debtors"), filed with the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court"), a proposed joint Chapter 11 plan of reorganization (the "Joint Plan") and a declaration statement (the "Declaration Statement") pursuant to sections 1125 and 1129(a) of title 11 of the United States Code (the "Bankruptcy Code"). The Debtors seek confirmation of the Joint Plan and the Declaration Statement. Copies of the Amended Declaration Statement (the "Amended Declaration Statement") and Amended Joint Plan (the "Amended Joint Plan") are on file with the Clerk of the Bankruptcy Court, 605 Third Avenue, New York, New York 10016-4404, and may be reviewed on business days from 9:00 a.m. to 4:00 p.m.

2. On June 21, 1993, the Bankruptcy Court entered an order (i) approving the Amended Declaration Statement of reorganization (the "Amended Declaration Statement") pursuant to section 1125 of the Bankruptcy Code, (ii) approving the procedures for submission of votes to accept or reject the Amended Joint Plan, (iii) fixing July 1, 1993 at 2:00 p.m. (Central Daylight Saving Time) as the date and time at which all votes in respect of accepting or rejecting the Amended Joint Plan must be submitted, and (iv) fixing August 30, 1993 as the date for consideration of confirmation of the Amended Joint Plan.

3. Accordingly, a hearing to consider confirmation of the Amended Joint Plan, any objections or proposed amendments to the Amended Declaration Statement, and any other matters that may properly be brought before the Bankruptcy Court will be held before the Honorable James L. Garvey, Jr., United States Bankruptcy Judge at Room 610 of the United States Bankruptcy Court, One Bowling Green, New York, New York 10003, on August 26, 1993 at 2:00 p.m. or as soon as is practicable may be heard (the "Confirmation Hearing"). The Confirmation Hearing may be adjourned from time to time without further notice other than as announced in the newspaper of general circulation or in the Confirmation Hearing or in an adjourned Confirmation Hearing.

4. Objections or proposed amendments or modifications to the Amended Joint Plan, if any, shall be in writing, filed with the Federal Bankruptcy Court and the United States District Court for the Southern District of New York, and shall be filed with the Bankruptcy Court at the address specified above, with a copy to the United States District Court, at the address specified above, with a copy to the United States District Court, at the address specified above, and served upon the following entities as to the best of their knowledge on or before August 15, 1993 at 2:00 p.m. Eastern Daylight Saving Time:

(1) **WELLS, GUTSAL & MANAGER**
Attorneys for the Debtors in Possession
787 Third Avenue
New York, New York 10158
Attn: Charles W. Wells, Esq.
Also: Charles W. Wells, Esq.

(2) **ANDERSON KELL O'LEARY & CHENNEY, P.C.**
Attorneys for the Creditors' Committee
605 Third Avenue
New York, New York 10016
Attn: Thomas H. Anderson, Esq.

UNLESS AN OBJECTION IS TIMELY SERVED AND FILED IN ACCORDANCE WITH THIS NOTICE, SUCH OBJECTION WILL NOT BE CONSIDERED BY THE BANKRUPTCY COURT.

Dated: New York, New York
June 21, 1993

By: James L. Garvey, Jr.,
United States Bankruptcy Judge

CITICORP
U.S. \$150,000,000 Subordinated Floating Rate Notes Due June 2006

Notice is hereby given that the Rate of Interest for the period June 28, 1993 to December 27, 1993 has been fixed at 6.0% and that the interest payable on the relevant Interest Payment Date December 29, 1993 against Coupon No. 1 in respect of US\$5,000 nominal of the Notes will be US\$153.33 and in respect of US\$100,000 nominal of the Notes will be US\$3,066.60.

June 29, 1993, London
By: Citibank, N.A. (Issuer Services), Agent Bank

CITIBANK

U.S. \$200,000,000 Hydro-Quebec Floating Rate Notes, Series FY, Due July 2002

Interest Period	25th January 1993	26th July 1993
Interest Amount per U.S. \$10,000 Note due 28th July 1993	U.S. \$240.12	

Credit Suisse First Boston Limited
Agent

EUROFIMA
European Company for the Financing of Railroad Rolling Stock

Scandinavian Finance B.V.
US\$70,000,000 Floating rate serial notes due December 1993

Guaranteed on a non subordinated basis by Scandinavian Finance B.V. (SEF)

For the six months 29 June 1993 to 29 December 1993 the rate of interest has been fixed at 3.25 per cent. Interest payable on the relevant interest payment date 29 December 1993 against Coupon No.30 will be US\$33.33 per US\$2,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

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INTERNATIONAL CAPITAL MARKETS

Speculation over interest rate cut fuels French prices surge

By Peter John in London and Patrick Harverson in New York

FRANCE stood tall in a strong European government bond market yesterday as rate cut enthusiasm held sway and drove prices forward.

However, the yield spread between 10-year French and German government bonds remained slightly wider, at eight basis points, as Germany also benefited from encouraging inflation data.

GOVERNMENT BONDS

On the Matif, French government bond futures for September were shot ahead by more than half a point during official trading. They broke through 120 before late profit-taking took the contract back to 119.92, still a gain of 80 basis points on the day.

Some economists are starting to feel the value in the French market is beginning to dry up. Although Ms Marie Owens-Thomson of Midland Global Markets takes that line, she believes France still has room for three more 25-basis point cuts in its intervention rate - the rate that sets the

floor for official rates - independently of any German move.

Part of yesterday's rise sprang from a technical correction after falls on Friday. However, there was also a boost from signals coming out of Germany. If Germany can cut rates it will give the Banque de France much greater room for manoeuvre.

Interest in the French market was fuelled by a press report arguing that France might quit the European exchange rate mechanism if Germany refused to ease monetary policy. Economists said the report was refuted by French officials and had no impact on prices. However, it did encourage fierce debate.

GERMAN debt prices picked up in reaction to comments from the Bundesbank and reassuring economic data.

The comments came from Mr Hans Tietmeyer, vice-president of the Bundesbank, who indicated in a radio interview he would be keen for German interest rates to fall.

Also, the market was surprised by the latest consumer prices data which showed inflation rising at 0.1 per cent against 0.3 per cent a month

FT FIXED INTEREST INDICES

	June 28	June 25	June 24	June 23	June 22	Year	High	Low
Dev't 100% Govt Securities 1970/2000 Fixed Interest Index	97.20	96.88	96.87	96.83	96.80	96.84	96.84	96.82
Fixed Interest	114.83	114.60	114.57	114.59	114.76	114.83	114.83	108.67

Dev't 100% Govt Securities 1970/2000 Fixed Interest Index
For 1992, Government Securities High above compilation: 127.40 (2/1/92), low 46.16 (5/1/78)
Fixed Interest High above compilation: 114.83 (2/1/92), low 108.67 (5/1/78)

GILT EDGED ACTIVITY

	June 28	June 24	June 23	June 22	June 21
50% Edged Bargain	106.5	113.2	108.1	105.1	105.8
5-Day average	105.7	107.1	104.9	103.8	103.6

* SE activity indices released 1974

ago. September bonds bounced 0.33 per cent to 95.87.

However, there was a growing consensus that the Bundesbank will leave its discount rate unchanged at 7.25 per cent when it meets on Thursday for its fortnightly council meeting.

Most economists are now looking ahead to the following meeting on July 15. That meeting comes just before the G7 meeting in Tokyo, and just after the German cabinet's budget proposals.

"The Bundesbank is looking for the right pre-conditions to cut rates. We need something astonishing and the inflation change is not it," said one economist.

UK government bonds rose sharply as a stronger pound prompted continued overseas

buying of gilts. A survey of dealers and analysts in the weekend press found that almost half of the specialists interviewed believed sterling would become the strongest currency in Europe over the next three months.

The well-timed research sent the pound jumping sharply in early trade to hit DM2.54. That strength gave a renewed incentive to the overseas investors, particularly those from the Far East, who have been switching out of 10-year French bonds and into the UK equivalent.

Long-dated gilts performed most strongly as investors held stock ahead of tomorrow's auction of £3.25bn of 8 per cent 10-year gilts.

In the futures market, the September gilts contract was up half a percentage point

BENCHMARK GOVERNMENT BONDS

	Coupon	Price	Change	Yield	Week	Month
AUSTRALIA	8.500	105.00	+0.03	7.50	7.50	7.57
BELGIUM	8.000	102.00	+0.03	7.67	7.67	7.73
CANADA	7.250	104.00	+0.03	7.50	7.50	7.57
DENMARK	8.000	102.00	+0.03	7.67	7.67	7.73
FRANCE	8.000	102.00	+0.03	7.67	7.67	7.73
GERMANY	8.750	105.00	+0.03	7.50	7.50	7.57
ITALY	11.500	109.00	+0.03	7.50	7.50	7.57
JAPAN	4.800	102.00	+0.03	7.50	7.50	7.57
NETHERLANDS	7.000	102.00	+0.03	7.67	7.67	7.73
SPAIN	10.300	109.00	+0.03	7.50	7.50	7.57
UK GILTS	7.250	104.00	+0.03	7.50	7.50	7.57
US TREASURY	8.250	105.00	+0.03	7.50	7.50	7.57

ECU (French Govt) 8.000 105.00 +0.03 7.50 7.50 7.57
London closing, London New York morning session
1. Prices annual yield (including withholding tax at 12.5 per cent payable by non-residents)
2. Technical Data/ATLAS Price Sources

before profit-taking took it back to close $\frac{1}{2}$ higher at 107 $\frac{1}{2}$.

IN the high-yielding European government bond markets, Spain and Italy were overshadowed by political worries.

The struggle by Mr Carlo Ciampi, the Italian prime minister, to force employers and trade unions to agree on a new wage bargaining system lay behind weakness in Italian

government bonds. Alone in Europe, the government bond futures market was weaker with the September contract falling 28 basis points to 102.32.

However, Spanish bonds for September clawed back some of Friday's losses in spite of enduring concern over prime minister Mr Felipe Gonzalez's ability to form a coalition government. September bonds traded in Barcelona bounced 0.50 point to 92.90 after a 1.25

point slide on Friday.

Portuguese bonds rose after the Bank of Portugal cut its intervention rate by half a point to 11.5 per cent.

OVERNIGHT demand from foreign investors, the lack of supply pressures, and expectations that Friday's employment report for June will be weak pushed US Treasury bond yields to historic lows yesterday morning.

By midday, the benchmark 30-year government bond was up $\frac{1}{2}$ at 105 $\frac{1}{2}$, yielding 6.675 per cent, the lowest yield in the issue's history.

At the short end, the two-year note was only slightly firmer, up $\frac{1}{2}$ at 100 $\frac{1}{2}$, to yield 4.658 per cent.

Prices opened firmer in the wake of demand from overseas markets - particularly London - believed to have been a follow-through from heavy buying on Friday, when bond yields closed at an all-time low.

In New York, the market was supported by two factors: expectations that Friday's jobs data will be weaker than originally forecast, and the lack of fresh supply in coming weeks (the next big sale of securities is not scheduled until late July).

CBOT may lose main stock index contract

By Laurie Morse in Chicago

THE Chicago Board of Trade may lose the right to trade its biggest stock index futures contract, the Major Market Index.

The CBOT's cross-town rival, the Chicago Mercantile Exchange, is negotiating to add the product to its own cache of stock index futures products. The New York Futures Exchange is also lobbying to obtain rights to trade the MMI future.

The CBOT trades MMI futures under licence from the American Stock Exchange, which invented the 20-stock high capitalisation index in 1983. The Amex trades options on the instrument, which is designed to track the movements of the closely-watched Dow Jones Industrial Average.

The CBOT's agreement with the Amex expires in October. It is understood that the Amex is considering a more flexible venue for the future contract, and this could possibly end 10 years of co-operation with the CBOT.

Although the CBOT's MMI futures traded in excess of 10,000 contracts per day before the 1987 stock market crash, daily volume has since fallen to about 800 contracts. Fewer than 25 CBOT members are committed to trading the index futures.

The CME is thought to be a strong contender for the MMI, because it has several hundred traders dealing in its successful S&P 500 stock index futures pit. CME traders say the MMI would provide spreading opportunities with the broad-based S&P 500 futures.

Ms Kathy Fitzpatrick, Amex spokeswoman, confirmed the Amex was talking with the CME about the MMI futures licence, but said no decision has been made.

Mr Fred Grede, the CBOT's vice-president for administration, said the exchange was in negotiations with the Amex to retain the MMI contract. He expected a decision during July.

Strong overseas demand for first sterling deal from Osaka Gas

By Tracy Corrigan

TWO sterling deals, for Sweden and Osaka Gas, were the main focus of attention in a lively session yesterday. Weekend newspaper reports boosted positive sentiment on the pound, which followed through into the gilt and Eurosterling bond markets.

The Osaka Gas deal, which was widely marketed last week, caught investor interest, partly because it was its first issue in the sterling bond market. Dealers said the deal was rapidly sold out.

According to the lead manager, Barclays de Zoete Wedd, demand for sterling paper from overseas meant that the deal was heavily oversubscribed. However, placement was concentrated among UK investors,

as Osaka Gas designed the issue to expand its investor base in the UK.

The company raises a large proportion of its debt in the Eurobond market, and has already tapped the French franc, dollar, Euroyen and D-Mark sectors.

The £150m, 10-year issue was priced to yield 40 basis points over the comparable gilt, which dealers said was an attractive level for a utility-rated AA3 by Moody's and AA- by Standard and Poor's. By the end of the day, the spread had tightened to 38 basis points over the gilt yield.

Mr Yasuo Ryoki, senior assistant manager of the finance department at Osaka Gas, said the deal had been swapped into fixed-rate yen at a level that was "very competitive" with the Japanese long-term prime rate. He said his company would

launch a small Euroyen deal today.

Sweden's £350m seven-year issue met a slightly less enthusiastic response, though it also benefited from demand for sterling bonds, and from improving sentiment on Sweden's creditworthiness.

Last year, when the Swedish krona was devalued amid currency turmoil and the country's economy was widely perceived to be in a severe difficulty, spreads on Sweden's Eurobonds widened dramatically.

They have, however, improved steadily since the start of this year. For example, Sweden's recent £500m, seven-year deal, launched at 5 basis points below the comparable Ecu OAT, is now trading at 14 basis points below.

While some of Sweden's debt fell prey to asset-swappers last year, this deal represents floating-rate funding of around £100m, according to dealers,

Dealers said the seven-year maturity was attractive, since there had been a lack of paper in that area of the yield curve this year. According to co-lead manager JP Morgan, there has been £5.8bn of five-year paper, £94m of 10-year paper, and just £500m of seven-year paper to date.

Nevertheless, the pricing of the deal was perceived as slightly aggressive at a launch spread of 35 basis points over the 9 per cent gilt due 2000.

In the dollar market, Tokyo Electric Power Company launched a large \$1bn, 10-year issue via Goldman Sachs. Dealers reported strong demand from eastern Asia but said European investors had been distracted by speculation about European interest rates and currencies, and were not currently focusing on the dollar sector.

Goldman took the lion's share of the deal, which was

NEW INTERNATIONAL BOND ISSUES

	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
US DOLLARS							
Tokyo Electric Power Co. \$1bn	100	6.125	99.182R	Jul 2000	0.325R	+35 (94-95) 32M	Goldman Sachs Int.
Hiscox Credit Corp. \$1bn	100	6.5	99.182R	Jul 1998	0.35R	+40 (94-95) 32M	USBS
D-MARK							
Republic of Turkey \$750m	750	6.75	101.65	Jul 2000	2.5	-	DG Bank
STERLING							
Kingdom of Sweden \$350m	350	7.875	99.344R	Aug 2000	0.35R	+35 (94-95) 32M	BZW/JP Morgan
Osaka Gas \$1.5bn	150	6.125	99.488R	Aug 2000	0.35R	+40 (94-95) 32M	Barclays de Zoete Wedd
Abeyratne Treasury Services \$100m	100	6.5	100R	Jul 1998	0.35R	-	Lehman Brothers Int.
FRANC							
Osaka Gas \$1.5bn	150	7.25	101.82R	May 2003	0.375R	+34 (94-95) 32M	CCF
Osaka Gas \$1.5bn	150	7.25	101.82R	May 2003	0.375R	+34 (94-95) 32M	CCF
CANADIAN DOLLARS							
Bayernische Vereinsbank \$150m	150	7.125	99.8R	Jul 2000	0.35R	+40 (94-95) 32M	Paribas Capital Markets
GUILDERS							
Rabobank Nederland \$150m	150	6.25	100.05R	Jul 1998	0.35R	+15 (94-95) 32M	Rabobank Nederland
AUSTRALIAN DOLLARS							
Commonwealth Bk. of Australia \$100m	100	7.875	100.72R	Aug 2003	2.125	-	CBA

Final terms and non-callable unless stated. The yield spread over relevant government bonds at launch is supplied by the lead manager. Floating rate notes: R: fixed rate plus 3-month Libor + 0.25%; S: fixed rate plus 3-month Libor + 0.25%; M: fixed rate plus 3-month Libor + 0.25%; L: fixed rate plus 3-month Libor + 0.25%; F: fixed rate plus 3-month Libor + 0.25%; P: fixed rate plus 3-month Libor + 0.25%; T: fixed rate plus 3-month Libor + 0.25%; B: fixed rate plus 3-month Libor + 0.25%; C: fixed rate plus 3-month Libor + 0.25%; D: fixed rate plus 3-month Libor + 0.25%; E: fixed rate plus 3-month Libor + 0.25%; G: fixed rate plus 3-month Libor + 0.25%; H: fixed rate plus 3-month Libor + 0.25%; I: fixed rate plus 3-month Libor + 0.25%; J: fixed rate plus 3-month Libor + 0.25%; K: fixed rate plus 3-month Libor + 0.25%; L: fixed rate plus 3-month Libor + 0.25%; M: fixed rate plus 3-month Libor + 0.25%; N: fixed rate plus 3-month Libor + 0.25%; O: fixed rate plus 3-month Libor + 0.25%; P: fixed rate plus 3-month Libor + 0.25%; Q: fixed rate plus 3-month Libor + 0.25%; R: fixed rate plus 3-month Libor + 0.25%; S: fixed rate plus 3-month Libor + 0.25%; T: fixed rate plus 3-month Libor + 0.25%; U: fixed rate plus 3-month Libor + 0.25%; V: fixed rate plus 3-month Libor + 0.25%; W: fixed rate plus 3-month Libor + 0.25%; X: fixed rate plus 3-month Libor + 0.25%; Y: fixed rate plus 3-month Libor + 0.25%; Z: fixed rate plus 3-month Libor + 0.25%; AA: fixed rate plus 3-month Libor + 0.25%; AB: fixed rate plus 3-month Libor + 0.25%; AC: fixed rate plus 3-month Libor + 0.25%; AD: fixed rate plus 3-month Libor + 0.25%; AE: fixed rate plus 3-month Libor + 0.25%; AF: fixed rate plus 3-month Libor + 0.25%; AG: fixed rate plus 3-month Libor + 0.25%; AH: fixed rate plus 3-month Libor + 0.25%; AI: fixed rate plus 3-month Libor + 0.25%; AJ: fixed rate plus 3-month Libor + 0.25%; AK: fixed rate plus 3-month Libor + 0.25%; AL: fixed rate plus 3-month Libor + 0.25%; AM: fixed rate plus 3-month Libor + 0.25%; AN: fixed rate plus 3-month Libor + 0.25%; AO: fixed rate plus 3-month Libor + 0.25%; AP: fixed rate plus 3-month Libor + 0.25%; AQ: fixed rate plus 3-month Libor + 0.25%; 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CN: fixed rate plus 3-month Libor + 0.25%; CO: fixed rate plus 3-month Libor + 0.25%; CP: fixed rate plus 3-month Libor + 0.25%; CQ: fixed rate plus 3-month Libor + 0.25%; CR: fixed rate plus 3-month Libor + 0.25%; CS: fixed rate plus 3-month Libor + 0.25%; CT: fixed rate plus 3-month Libor + 0.25%; CU: fixed rate plus 3-month Libor + 0.25%; CV: fixed rate plus 3-month Libor + 0.25%; CW: fixed rate plus 3-month Libor + 0.25%; CX: fixed rate plus 3-month Libor + 0.25%; CY: fixed rate plus 3-month Libor + 0.25%; CZ: fixed rate plus 3-month Libor + 0.25%; DA: fixed rate plus 3-month Libor + 0.25%; DB: fixed rate plus 3-month Libor + 0.25%; DC: fixed rate plus 3-month Libor + 0.25%; DD: fixed rate plus 3-month Libor + 0.25%; DE: fixed rate plus 3-month Libor + 0.25%; DF: fixed rate plus 3-month Libor + 0.25%; DG: fixed rate plus 3-month Libor + 0.25%; DH: fixed rate plus 3-month Libor + 0.25%; DI: fixed rate plus 3-month Libor + 0.25%; DJ: fixed rate plus 3-month Libor + 0.25%; DK: fixed rate plus 3-month Libor + 0.25%; DL: fixed rate plus 3-month Libor + 0.25%; DM: fixed rate plus 3-month Libor + 0.25%; DN: fixed rate plus 3-month Libor + 0.25%; DO: fixed rate plus 3-month Libor + 0.25%; DP: fixed rate plus 3-month Libor + 0.25%; DQ: fixed rate plus 3-month Libor + 0.25%; DR: fixed rate plus 3-month Libor + 0.25%; DS: fixed rate plus 3-month Libor + 0.25%; DT: fixed rate plus 3-month Libor + 0.25%; DU: fixed rate plus 3-month Libor + 0.25%; DV: fixed rate plus 3-month Libor + 0.25%; DW: fixed rate plus 3-month Libor + 0.25%; DX: fixed rate plus 3-month Libor + 0.25%; DY: fixed rate plus 3-month Libor + 0.25%; DZ: fixed rate plus 3-month Libor + 0.25%; EA: fixed rate plus 3-month Libor + 0.25%; EB: fixed rate plus 3-month Libor + 0.25%; EC: fixed rate plus 3-month Libor + 0.25%; ED: fixed rate plus 3-month Libor + 0.25%; EE: fixed rate plus 3-month Libor + 0.25%; EF: fixed rate plus 3-month Libor + 0.25%; EG: fixed rate plus 3-month Libor + 0.25%; EH: fixed rate plus 3-month Libor + 0.25%; EI: fixed rate plus 3-month Libor + 0.25%; EJ: fixed rate plus 3-month Libor + 0.25%; EK: fixed rate plus 3-month Libor + 0.25%; EL: fixed rate plus 3-month Libor + 0.25%; EM: fixed rate plus 3-month Libor + 0.25%; EN: fixed rate plus 3-month Libor + 0.25%; EO: fixed rate plus 3-month Libor + 0.25%; EP: fixed rate plus 3-month Libor + 0.25%; EQ: fixed rate plus 3-month Libor + 0.25%; ER: fixed rate plus 3-month Libor + 0.25%; ES: fixed rate plus 3-month Libor + 0.25%; ET: fixed rate plus 3-month Libor + 0.25%; EU: fixed rate plus 3-month Libor + 0.25%; EV: fixed rate plus 3-month Libor + 0.25%; EW: fixed rate plus 3-month Libor + 0.25%; EX: fixed rate plus 3-month Libor + 0.25%; EY: fixed rate plus 3-month Libor + 0.25%; EZ: fixed rate plus 3-month Libor + 0.25%; FA: fixed rate plus 3-month Libor + 0.25%; FB: fixed rate plus 3-month Libor + 0.25%; FC: fixed rate plus 3-month Libor + 0.25%; FD: fixed rate plus 3-month Libor + 0.25%; FE: fixed rate plus 3-month Libor + 0.25%; FF: fixed rate plus 3-month Libor + 0.25%; FG: fixed rate plus 3-month Libor + 0.25%; 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FINANCIAL TIMES

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COMPANY NEWS: UK

Northern Elect lifts dividend by 15.6%

By David Lascelles,
Financial Editor

NORTHERN Electric set a new high in dividend increases for the regional electricity companies yesterday by raising its pay-out by 15.6 per cent, though it balanced this by announcing a £10 rebate for its domestic customers.

The rise at the Newcastle-based utility came on the back of a 13.4 per cent growth in pre-tax profits, from £98.2m to £111.4m, for the year ended March 31.

Mr David Morris, chairman, said: "Our excellent results reflect the success of our post-flotation business strategy, demonstrating consistency and performance." He said the dividend increase to 21.45p (28.55p), with a final of 15.15p, was "consistent with our underlying financial performance."

The increase in profits, which fed through to a rise of 16.3 per cent to 69.3p (59.6p) in earnings per share, reflected the resilience of the north-east, according to Mr Morris. The electricity distribution business, particularly to domestic and commercial customers, contributed an operating profit of £102.9m (£90.5m). The £10 rebate will bring the total price reductions given to domestic customers to close on 7 per cent this year.

Sales volume in the supply business rose by 16 per cent, but operating profit remained low at £3.7m (£4.1m) because of the tight margins. But Northern aims to develop this side of

the business as it opens the way to the unregulated market for large customers where much future growth will come. Northern already supplies 400 large customers outside its home market.

Its other unregulated businesses traded at an overall profit during the period, though appliances retailing suffered from a difficult market and only made a small return, not including restructuring costs.

Profits were also helped by further cost reductions of 3 per cent, including a 9 per cent reduction in staff numbers. Gearing was reduced to 9 per cent.

COMMENT

The dividend increase sent a flurry of excitement through the sector, helping Northern's shares to gain 6p to 514p. The strength of the underlying result, for example on cost reductions, also helped dispel Northern's image as one of the less well-managed RECs. If there is a worry, it is Northern's active pursuit of the high risk supply market where small mistakes can be extremely costly. But management took some trouble to say that it was strongly hedged against unwelcome price movements. Dividend cover is strong at over three times. BZW has Northern on a prospective yield of 6 per cent, assuming a dividend increase of 14.5 per cent next year, which is close to the sector average.

Camellia up to £11.5m

CAMELLIA, an investment company, staged a sharp recovery in the second half of 1992 with pre-tax profits for the year advancing from £7.9m to £11.5m.

FRS 3 - shown turnover ahead from £164.2m to £171.9m. Operating profit from continuing operations was £13.6m (£14.4m). The final dividend is 17p making 29p (27p). Earnings were 114.3p (41p).

Jones & Shipman considers cash call

By Andrew Baxter

JONES & SHIPMAN, the Leicester-based machine tool builder, said yesterday it was in discussions with a trade investor and other financial institutions on a possible issue of new equity for cash.

Shares in J&S, one of the UK's three publicly-quoted machine tool builders, rose 1p to 35p after the announcement, valuing the company at about £3.5m.

Because of the discussions, publication of results for the year to March 31, due tomorrow is not expected until September.

J&S said the aim of the issue would be to finance completion of the previously announced rationalisation programme and to increase working capital.

The programme, which involves halving the workforce to about 250 and outsourcing the machining of components, was announced last July.

J&S had originally hoped to finance the rationalisation out of existing resources, but said yesterday it had been impeded by market conditions and other factors, including its inability to sell property as advantageously as had been expected.

The company said the precise amount of the issue had yet to be fixed, but was likely to be "reasonably substantial".

The discussions include Close Brothers, the company's merchant banker, Albert E Sharp, its broker, and institutional shareholders.

J&S said trading conditions in the second half of last year remained difficult, albeit better than in the first half.

In spite of these difficulties, the trading loss for 1992-93 was said to be "much reduced" compared with the previous £2.04m deficit on turnover of £16.9m.

Wellcome boost for global ambitions

Norma Cohen considers Robert Fleming's plans for investment banking

WHEN A medium sized, low-key merchant bank says it wants to become a world-class operator in investment banking, it raises eyebrows.

There is no shortage of British talent in that arena and both the US and continental Europe offer their fair share of competitors as well.

profile in investment banking had been rising.

Mr Manser said the company was now being asked to participate in so-called beauty parades for state privatisation activities, including that of the government's third stake in British Telecommunications.

"But no one at this time would say we are a leading cor-

porate finance house," he acknowledged.

He added that the firm's chief priority was its own profitability. The results for the 12 months to March 31 1993 made it the second most profitable UK merchant bank with pre-tax profits of £101m, trading only SG Warburg.

The company did not provide details about the exact source of the profits except to say generally that asset management, merchant banking and corporate finance contributed.

Meanwhile, some of Fleming's competitors suggested that its desire to be world-class

Bill Harrison, recently recruited from Lehman Brothers International to be chief executive of investment banking, said: "Profitability is very important but on the other hand, we are building a business." However, Fleming had ruled out pursuing the sort of "loss leader" business which other firms had sought in breaking into the corporate finance arena

But Mr John Manser, chief executive of Robert Fleming, argued that the group had carved a place on the world stage since its role last year as global co-ordinator of the £4.5bn (£3bn) offering of Wellcome shares on behalf of Wellcome Trust.

"We showed when we did the Wellcome flotation what we were capable of," Mr Manser said.

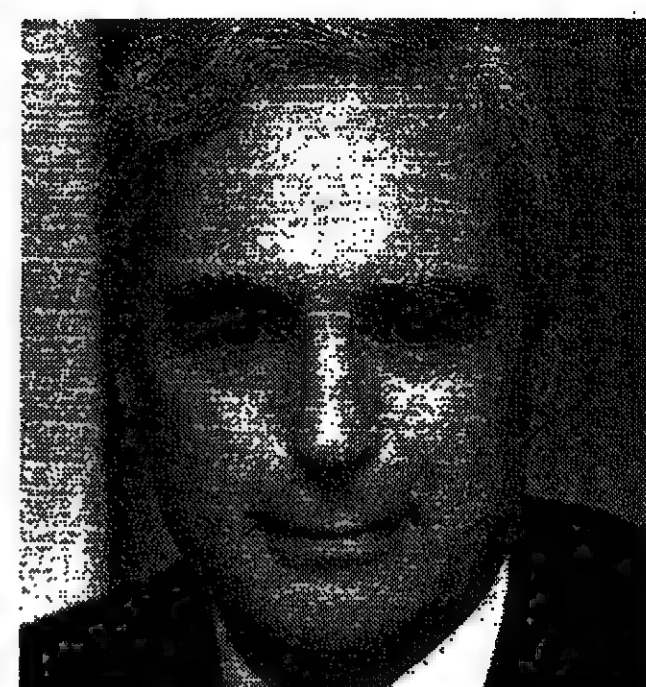
Since the Wellcome deal a year ago, Fleming, known mostly in its capacity as an asset management house and as a blue-chip adviser on merchant banking matters, said its

corporate finance house, he acknowledged.

He added that the firm's chief priority was its own profitability. The results for the 12 months to March 31 1993 made it the second most profitable UK merchant bank with pre-tax profits of £101m, trading only SG Warburg.

The company did not provide details about the exact source of the profits except to say generally that asset management, merchant banking and corporate finance contributed.

Meanwhile, some of Fleming's competitors suggested that its desire to be world-class



John Manser: Fleming now being asked to take part in beauty parades for state privatisation activities including BT3

smartly in the past year, Mr Manser acknowledged that Fleming Asset Management, the UK-based arm of the firm, had had a tough time after several years of mediocre performance in its UK balanced pension fund pools.

However, the firm was still winning mandates for specialist equity fund management,

he said, and it had taken steps to improve performance for pooled accounts, the staple product of the UK pension fund industry.

"We have been successful in every category except UK pension funds," Mr Manser said. "But to be absolutely big is not something we see as absolutely important."

Novo buoyed by acquisition

WITH A significant contribution from the Walport acquisitions in the second half, Novo Group turned in £1.8m pre-tax for the year to March 31, compared with £728,000 adjusted for FR33.

Novo provides storage and logistic services to the visual entertainment industry. Walport is regarded as the world leader in the distribution of rented video products to the merchant marine industry, and had begun to penetrate the airline market.

Turnover rose to £14.5m (£12.8m) and operating profit to £2.5m (£1.6m) of which Walport contributed £480,000.

Net interest charges were set to £401,000 (£612,000). Earnings per share, after a sharply higher tax charge and on increased capital under the rights issue, were 3.85p (2.95p).

The proposed final dividend is 1p for a total of 1.5p (nil).

Trading in the current year was in line with budget, said Mr Michael Woolley, chief

executive. There were particularly good performances from some divisions. Although prices remained under pressure, margins had been maintained through controlling costs and overheads.

Mr Ellis Houseman is giving up the chairmanship and Mr Richard Willmott will take over immediately. Ms Serge Desvignes continues to be a non-executive director, he is managing director of Com2i, a French investment fund holding 5 per cent of Novo.

Devro offer allocation favours small investors

By James Bluxton

INVESTORS who made small applications for shares in Devro, the producer of sausage casings made from the protein collagen, were favoured in the allocation of shares after the public offer was subscribed 4.6 times.

Some 138m applications were received for the 28m shares priced at 170p. A further 52m shares were placed firm

with institutions.

Applicants for 200 shares will be met in full. Those applying for 400 shares get 75 per cent, and the percentage allocated drops progressively, reaching 12 per cent for those who wanted 18,000 shares. Applicants for between 20,000 and 4,500 shares will receive 10 per cent, and those who applied for 5m or more will have their allocations cut to 3 per cent.

Trading begins tomorrow.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, June 28 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (¥100)	COUNTRY	£ STG	US \$	D-MARK	YEN (¥100)
Algeria (Dinar)	66.25	10.47	16.15	62.77	China (Yuan)	13.22	8.67	13.72	6.39
Argentina (Peso)	1,200	10.47	16.15	62.77	Colombia (Peso)	1,200	8.67	13.72	6.39
Australia (Dollar)	1.52	1.00	1.00	1.00	Czech Rep. (CzK)	166.67	1.00	1.00	1.00
Austria (Schilling)	13.76	1.00	1.00	1.00	Denmark (DKK)	6.56	1.00	1.00	1.00
Bahamas (Dollar)	1.00	1.00	1.00	1.00	Egypt (Pound)	1.00	1.00	1.00	1.00
Bahrain (Dinar)	4.76	1.00	1.00	1.00	France (Franc)	6.55	1.00	1.00	1.00
Barbados (Dollar)	1.00	1.00	1.00	1.00	Germany (Mark)	1.00	1.00	1.00	1.00
Belize (Dollar)	1.00	1.00	1.00	1.00	Greece (Drachma)	200.48	1.00	1.00	1.00
Bermuda (Dollar)	1.00	1.00	1.00	1.00	Hong Kong (Dollar)	7.76	1.00	1.00	1.00
Bhutan (Ngultrum)	2.75	1.00	1.00	1.00	India (Rupee)	47.83	1.00	1.00	1.00
Bolivia (Boliviano)	1.00	1.00	1.00	1.00	Indonesia (Rupiah)	1,544	1.00	1.00	1.00
Bosnia (Mark)	1.00	1.00	1.00	1.00	Israel (Sheqel)	1.00	1.00	1.00	1.00
Brazil (Cruzado)	1.00	1.00	1.00	1.00	Italy (Lira)	2,036	1.00	1.00	1.00
Bulgaria (Lev)	1.00	1.00	1.00	1.00	Japan (Yen)	1.00	1.00	1.00	1.00
Burkina Faso (CFA Franc)	1.00	1.00	1.00	1.00	Korea (Won)	200.48	1.00	1.00	1.00
Burundi (Franc)	1.00	1.00	1.00	1.00	Malaysia (Ringgit)	3.76	1.00	1.00	1.00
Cambodia (Riel)	1.00	1.00	1.00	1.00	Mexico (Peso)	16.67	1.00	1.00	1.00
Cameroon (CFA Franc)	1.00	1.00	1.00	1.00	Moldova (Leu)	1.00	1.00	1.00	1.00
Canada (Dollar)	1.00	1.00	1.00	1.00	Morocco (Dirham)	1.00	1.00	1.00	1.00
Cape Verde (Escudo)	1.00	1.00	1.00	1.00	Netherlands (Guilder)	1.00	1.00	1.00	1.00
Cayman Islands (Dollar)	1.00	1.00	1.00	1.00	New Zealand (Dollar)	1.00	1.00	1.00	1.00
Central Bank (Dollar)	1.00	1.00	1.00	1.00	Nigeria (Naira)	1.00	1.00	1.00	1.00
Chad (CFA Franc)	1.00	1.00	1.00	1.00	Poland (Zloty)	1.00	1.00	1.00	1.00
Chile (Peso)	1.00	1.00	1.00	1.00	Romania (Leu)	1.00	1.00	1.00	1.00
China (Yuan)	1.00	1.00	1.00	1.00	Russia (Ruble)	1.00	1.00	1.00	1.00
Colombia (Peso)	1.00	1.00	1.00	1.00	Saudi Arabia (Riyal)	1.00	1.00	1.00	1.00
Comoros (Franc)	1.00	1.00	1.00	1.00	Senegal (CFA Franc)	1.00	1.00	1.00	1.00
Congo (CFA Franc)	1.00	1.00	1.00	1.00	Sierra Leone (Leone)	1.00	1.00	1.00	1.00
Congo (Franc)	1.00	1.00	1.00	1.00	Singapore (Dollar)	1.00	1.00	1.00	1.00
Cote d'Ivoire (CFA Franc)	1.00	1.00	1.00	1.00	Slovakia (Koruna)	1.00	1.00	1.00	1.00
Croatia (Kuna)	1.00	1.00	1.00	1.00	Slovenia (Tolar)	1.00	1.00	1.00	1.00
Cuba (Peso)	1.00	1.00	1.00	1.00	South Africa (Rand)	1.00	1.00	1.00	1.00
Cyprus (Cypriot Pound)	1.00	1.00	1.00	1.00	Spain (Peseta)	1.00	1.00	1.00	1.00
Czech Rep. (CzK)	1.00	1.00	1.00	1.00	Sweden (Krona)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Switzerland (Franc)	1.00	1.00	1.00	1.00
Dominica (Dollar)	1.00	1.00	1.00	1.00	Taiwan (Dollar)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Thailand (Baht)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Togo (CFA Franc)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Tonga (Paanga)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Trinidad (Dollar)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Tunisia (Dinar)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Turkey (Lira)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Uganda (Shilling)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Uruguay (Peso)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	USA (Dollar)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Venezuela (Bolivar)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Zambia (Kwacha)	1.00	1.00	1.00	1.00
Dominican Rep. (Peso)	1.00	1.00	1.00	1.00	Zimbabwe (Dollar)	1.00	1.00	1.00	1.00

CONTRACTS & TENDERS

PROVISIONAL AIRPORT AUTHORITY HONG KONG

REQUEST FOR PROPOSAL TRAFFIC FORECASTING CONSULTANCY

The Provisional Airport Authority intends to appoint consultants to continue the comprehensive forecasting work for Hong Kong's replacement airport at Chek Lap Kok.

The work will comprise establishing Primary forecasts for passengers, freight and air traffic movements as well as Secondary airside and surface access traffic demand and associated factors for financial, budgetary, facility and operational planning purposes.

Organisations with extensive relevant experience in deriving Primary and Secondary (airside and landside) airport forecasts, and who have a particular expertise in the Pacific Rim aviation scene are invited to express interest and to apply by fax for a brief to:

The Head of Strategic Planning
Provisional Airport Authority Hong Kong
25th floor, Central Plaza
18 Harbour Road
Wanchai
Hong Kong
Fax No: (852) 802 8335

Requests for briefs should be received by 9th July, 1993. Briefs will be issued immediately upon receipt of request. The deadline for receipt of proposals will be close of business (Hong Kong time) Tuesday 20th July, 1993.

All submissions should be in English language.

All costs associated with any submission in response to this notice are entirely the responsibility of the applicant concerned.

The Authority reserves the right to reject any organisations applications at its discretion and without explanation.

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Palladium reaches 39-month high

By Kenneth Gooding, Mining Correspondent

THE PRICE of palladium, a platinum group metal used mainly in consumer electrical goods and as a dental alloy, reached \$132.15 a troy ounce in London yesterday - its highest level for 39 months.

Traders say palladium is gaining ground because of very strong physical demand from Japan, almost certainly from the electrical sector, and from US electrical goods producers.

Supply shortages have pushed the rate for leasing palladium to 11 per cent, the highest for over two years and well above the cost of money. High lease rates add to the pressure on physical supply because they encourage consumers to buy instead of lease the metal.

Mr Neil Carson, marketing director, platinum, for Johnson Matthey, the world's biggest platinum marketing group, pointed out that the Russians, who contribute about half the world's palladium, held the key to future prices. "The Russians usually increase sales when the price rises but this time there has been no sign of them doing that," he said. Palladium

was a by-product of Russian nickel production and the country had little use for it, so it must be assumed that Russia had ample stocks.

Mr Carson pointed out that electrical industry consumers, who accounted for 47 per cent of western world demand for the metal last year, "capped" the palladium price when it reached between \$150 and \$200 an ounce by substituting other materials, though this was not easy and was expensive.

The electrical industry bought 1.83m of the 3.9m ounces of palladium used in the western world last year, for use mainly in multi-layer ceramic capacitors found in products such as computers, video recorders and electric windows in cars, Johnson Matthey estimated in its recent market review.

Demand for palladium in the western world was 70,000 ounces higher than supply last year, it suggested. Demand rose to 3.9m ounces, boosted by higher use in automotive catalysts (which now account for about 10 per cent of the palladium market) while supply fell to 3.83m ounces, mainly because of lower Russian sales.

Bullion bank likely to change hands

By Kenneth Gooding

MASE WESTPAC, the world's only bullion bank and one of the five members of the committee that fixes the gold price in London, is likely to change hands.

Westpac, the biggest Australian bank, which has been restructuring after sustaining deep losses, has entered into heads of agreement to sell Mase Westpac to Republic National Bank of New York. No price has been mentioned. Republic is part of the international group controlled by Mr Edmund Safra, the Swiss-based banker.

Mase Westpac was formerly known as Johnson Matthey Bankers. It was bought by Westpac in 1986 from the Bank of England which had rescued JMB two years previously after it got into difficulties with its loan book.

Mr Dick Garman, managing director of Mase Westpac, is the present chairman of the London Bullion Market Association. His predecessor at the LBMA, Mr Robert Gray, a director of N M Rothschild, the financial services group at whose offices the London gold "fix" is held twice every working day, said last night that, if the deal went through, Republic National Bank would be invited to fill the seat at the "fix" vacated by Mase Westpac.

Monopoly fears dog German coal strategy

Judy Dempsey on the planned privatisation of vast lignite fields in the eastern sector

LAUSITZER BRAUN-KOHELE, or Laubag, is eastern Germany's biggest open-cast lignite mine. These vast brown coal fields straddle the states of Brandenburg and Saxony-Anhalt. And like almost every other sector of eastern Germany, Laubag is to be privatised.

The former state-run mines are currently under the Treuhand, the agency charged with restructuring and privatising eastern German industry. But of all the sales undertaken by the Treuhand, the privatisation of Laubag is proving one of the most difficult.

A consortium, led by Rheinbraun, the brown coal subsidiary of RWE Energie, western Germany's utility company, is negotiating to buy Laubag from the Treuhand. The consortium includes RWE Energie, Preussag, and Bayernwerk, Germany's three biggest utility companies.

The big three, as they are known, already have interests in eastern Germany. Each holds a 25 per cent stake in Vereinigte Energiewerke AG, or Veag, eastern Germany's major utility company, which operates the region's high voltage transmission grid and depends on brown coal for power generation.

Under the terms of the Stromvertrag, or electricity contract of August 1990, eastern Germany's regional utilities must buy 70 per cent of their energy from Veag in order to underwrite the massive investments it is undertaking. These include the modernisation, or construction, of brown coal-fired power stations. In practice, however, the Stromvertrag has severely restricted competition in eastern Germany's electricity sector.

Although Veag is monopolised by the big three, it is legally owned by the Treuhand, which intends to privatise it by the end of the year. But the agency is insisting that the privatisation of Veag should be coupled with the privatisation of the Laubag lignite fields.

"It makes sense," a Treuhand official said. "The sale of electricity and coal must be linked. Both companies need each other. Veag needs Laubag's coal for electricity generation and Laubag needs coal contracts with Veag for its economic survival."

It now appears, however, that Rheinbraun is slowing down the Treuhand's attempts at selling Laubag partly to complete this complex privatisation process. If Rheinbraun succeeded, Veag, once privatised, could be in a much stronger position to negotiate coal contracts suited to its own interests.

Such a development would mean that the existing electricity monopoly in eastern Germany would be extended to the brown coal sector - and dominated by the same west German utility companies. The Treuhand is aware of this. But as it has no choice, for the moment, but to negotiate only with the Rheinbraun-led consortium for the sale of Laubag, the least the agency wants is a competitive price structure introduced for eastern German lignite.

To make Laubag economically viable, the Treuhand reckons it requires annual delivery contracts of about 57m

tonnes to Veag's power generation blocks in eastern Germany. But Rheinbraun is arguing that it is not certain it can sell that amount to Veag because consumption of brown coal in eastern Germany will not be high enough to absorb this amount.

Before unification annual lignite supply of 87.7m tonnes accounted for more than 68 per cent of eastern Germany's primary energy consumption (compared with 8.5 per cent in western Germany). In 1990, that figure fell by 12 per cent, and a further 26 per cent in 1991 following the virtual collapse and closure of eastern Germany's uncompetitive industry.

In a recent study, Goldman Sachs, the investment banker, suggests that electricity demand in eastern Germany has bottomed out.

"The problem remains. It is difficult to give any precise forecasts for future energy consumption of brown coal," said Mr Günther Krüger, one of the board members of Laubag, and formerly employed by Rheinbraun.

"We are arguing with the Treuhand and Veag about the size of the coal contracts, in particular about the price per tonne of coal," a senior Rheinbraun official said. "We would prefer open coal contracts for Laubag, rather than one which locks us into permanent contract deliveries, because we are not sure about future consumption of brown coal," he added.

Rheinbraun's reluctance to agree on coal delivery contracts for Laubag coincides with a suggestion by Veag that it may delay part of its own building programme, most notably, the construction of a second new 800 Mw power generation block at Borsberg, to which Laubag would deliver coal.

Mr Martin Martiny, a member of Veag's board, said recently that the building timetable for Borsberg might be put back because "it is difficult to know how much brown coal in future need, and therefore how much Veag will require for power generation."

Treuhand officials argue that if Veag does not adhere to its original building programme, it will have the effect of delaying the privatisation of Laubag.

Continuing battle for grain sales forecast

By David Blackwell

THE CHRONIC financial difficulties faced by China and Russia will continue to dog the international grain markets in 1993-94, according to the latest report from the International Wheat Council.

The two countries are the main outlets for grain exporters, who are likely to compete vigorously for sales, the IWC suggests.

China is reported to have had buying teams in the big exporting countries, "but no new sales were apparent," says the report. "Reported foreign exchange shortages have supplemented China's usual aggressive pursuit of lower prices."

Russia, which has amassed large debts for earlier shipments, "will depend on new

financing initiatives to meet its import needs in 1993-94."

World wheat trade fell by 4m tonnes to 103m tonnes in the year to the end of June. Chinese imports were halved, while those to the former Soviet Union fell by less than expected. However, these declines were offset by increased imports to India, Africa and eastern Europe, while demand for weather-damaged wheat for animal feed was strong.

Next year demand growth in many developing countries - such as Indonesia, Malaysia and the Philippines - will continue to underpin world wheat trade, the report predicts.

The IWC is forecasting wheat production for 1993-94 at 560m tonnes, slightly below last year but still the third biggest on record.

Mozambique begins to rebuild its cashew revenues

Martin Revis on prospects for the country's second biggest export earner following the cease-fire

MOZAMBIQUE, ONCE the world's leading cashew nut producer, has begun to rebuild its industry following last year's cease-fire in the civil war. The objective is to match again the output of India and Brazil, which have occupied first and second places since 1977, when fighting began seriously to disrupt production in the former Portuguese colony.

Cashew is Mozambique's second biggest value export crop after prawns. An industry less affected by the war, Britain is helping to modernise through the refitting of trawlers and building of a new jetty at Ansoa on the Indian ocean coast.

Cotton and sugar also earn hard currency for Mozambique, but hydro-electric power exports to South Africa from the Cahora Bassa dam had to be stopped during the war years, which also saw a big drop in revenues for rail transit between Indian ocean

ports and land-locked states.

In the absence of oil or major mineral discoveries Mozambique is reliant on aid for most of its foreign exchange inflows. So it needs all the nuts it can gather to promote greater economic independence. Fortunately demand for cashew is high and the Mozambique variety attracts an average price for all grades of \$3.20 per kilogram of kernel.

Mr Juliano Saranga, the Prelimo government's secretary of state for cashew, returned in early April from a meeting of the African Development Bank in Abidjan, the Ivory Coast's capital, with an agreement for an additional \$30m of funding for a further five-year rehabilitation and development programme.

The minister believes output of existing trees, which are expected to yield only 35,000 tonnes during the October-March 1992-93 season, could

be doubled within three years with improved husbandry. That would still be well below the record year of 1972 when Mozambique's 216,000 tonnes were more than four times Indian output.

He points out that the smallholders in coastal regions who fled during the war were returning to neglected trees, sometimes in areas where there were no roads to distribute the pesticides to combat mildew.

The fall in output to 35,000 tonnes from 84,000 tonnes in the 1991-2 season - a year when Brazil came first with 190,000 and India produced 140,000 tonnes - was partly caused by natural variations in yield, he explained. But the main problem in all areas was collection. Traders buying nuts from smallholders at a minimum price set by the government and then selling them on at unregulated prices to wholesalers for delivery and

sale again to the processing factories could not afford to borrow money at the ruling 45 per cent interest rate.

As a consequence smallholders increasingly bartered their nuts locally or included them in their own cooking, in place of groundnuts.

The ADB money along with that received from the World Bank, which also has a long term cashew support programme in Mozambique, is being used to provide extension workers, develop tree nurseries, introduce improved Brazilian grafts, modernise factories and to make a detailed survey of trees.

Mr Saranga is convinced that the future lies with providing support for the smallholders and not large, state-funded orchards that were abandoned 10 years ago. Smallholders, usually families cultivating about 10 trees intercropped with maize, cassava and cow peas and producing nuts in Octo-

ber and March, now account for 90 per cent of the harvest.

The state role is also being eliminated in processing as buyers or joint venture operators are sought for remaining state factories. Four factories are now privately owned - two by the Anglo American Corporation and two by Portuguese concerns. Two of the remaining state factories are in the process of privatisation and investors are also sought for new factories so that all nuts can be processed within Mozambique.

Two years ago, after 15 years of handling the total crop from tree to roasted kernel, Mozambique had to revert to exporting raw nuts to India for cracking and roasting because of inadequate local capacity. About a third of the current October-March season crop will be exported to India in raw form.

Bolivian oil plan agreed

By Deborah Hargreaves

PAN ANDEAN Resources, the oil and gas exploration company, has agreed a joint venture with Australia's BHP to explore for oil in central Bolivia.

BHP will finance a \$9m seismic programme to gather geological information on the area.

Pan Andean was set up in 1983 to exploit resource opportunities in South America's the Andean region.

WORLD COMMODITIES PRICES

MARKET REPORT

GOLD slipped around \$3 a troy ounce on the London bullion market as Comex opened and took profits early. Dealers said that the market was pushing lower purely on the back of technical factors, and they did not rule out a rebound. However, the further gold drifted from \$380, then the less likely it would be that option-related buying would come into the market and boost prices. ALUMINIUM continued to be underpinned on the LME by speculation that a big trading operation was being played out ahead of an announcement on production cuts. But no-one could pin down the possible source

of such news. London COCOA ended near the day's lows, depressed by both the strength of sterling and a downside correction after the recent climb to a three-month peak. COFFEE was range-bound in both London and New York. London's September contract was stuck between solid support at \$900 and resistance around \$940 a tonne. New York traders said they were continuing to assess news that Latin American producers intended to retain 15 per cent of their production from October 1 in an effort to bolster prices.

London Markets

Spot Markets	
Credit oil (per barrel FOB/Aug)	0 + -
Crude oil	\$15.99-5.92b -0.06
Brent Blend (Aug)	\$17.52-7.24 -0.05
Brent Blend (Sep)	\$17.54-7.26 -0.04
WTI (1st oil)	\$15.89-5.91z -0.05
Oil products	
PME prompt delivery per tonne CIF	0 + -
Premium Gasoline	\$189-201
Gas Oil	\$164-165
Heavy Fuel Oil	\$60-61
Petroleum Augus Estimates	\$171-174
Other	
Gold (per troy oz)	\$375.25 -1.20
Silver (per troy oz)	\$44.30 -4.0
Platinum (per troy oz)	\$386.40 +5.15
Palladium (per troy oz)	\$132.15 +2.50
Copper (US Producer)	
Lead (US Producer)	\$3.00
Tin (Kuala Lumpur market)	12,767 +0.0
Tin (New York)	231.50 +2.0
Zinc (US Prime Western)	62.00
Cattle (live weight)	
Sheep (live weight)	118.75 +1.41
Pigs (live weight)	67.50 -0.27
London daily sugar (raw)	
London daily sugar (white)	\$28.5 -1.6
Tate and Lyle export price	\$29.8 -2.5
Barley (English feed)	
Maize (US No. 3 yellow)	\$1.68z
Wheat (US Dark Northern)	\$1.45z
Rubber (Aug)	
Rubber (Sep)	\$5.75
Rubber (Oct)	\$5.80
Cocoa (of Philippines)	
Cocoa (of Philippines)	\$445.0z
Cocoa (of Philippines)	\$347.5z
Cocoa (of Philippines)	\$365.0z
Soybeans (US)	\$10.0z
Cotton "A" Index	\$57.20z
Wooltops (US Super)	\$82z

RUSSIAN - LONDON FIVE (\$ per tonne)	
White	Close Previous High/Low
Aug	278.20 275.00 277.00 276.50
Sep	289.00 286.00 270.00 287.50
Oct	290.00 288.00 270.00 289.00
Nov	275.50 274.00 274.00 273.50
Dec	273.70 274.00 274.00 273.50
Jan	277.00 274.00 274.00 273.50
Feb	289.00 270.00 269.50
Turnover: 4550 (578) lots of 10 tonnes	
ICO indicator price (\$/c per tonne, daily price for Jan 25 754.00 (571.89) 10 day average for Jan 25 714.75 (710.18)	
COFFEE - LONDON FIVE (\$/c per tonne)	
Close Previous High/Low	
Jul	925 920 925 920
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Financial Times Annual Report Service

 <p>The British Petroleum Company plc</p> <p>The British Petroleum Company plc is the parent company of one of the world's largest international petroleum and petrochemical groups. Its key strengths are in exploration and production, refining and marketing, and in chemicals. BP also has important interests in nutrition, from which it is now seeking a managed exit. Research and technology play a vital role in supporting BP's operations. BP shares are quoted on stock exchanges in the UK, the USA, Japan, Canada, France, Germany, the Netherlands and Switzerland.</p>	 <p>PolyGram N.V.</p> <p>PolyGram N.V. - the global entertainment group - is one of the three largest recorded music producers and publishers worldwide. In 1992, PolyGram achieved record net sales of NLG 6.6 billion, income from operations of NLG 789 million and net income of NLG 506 million. PolyGram is listed on the Amsterdam and New York stock exchanges - ticker symbol PLG.</p>	 <p>Houston Industries</p> <p>Houston Industries (NYSE:HOU) is the parent company of Houston Lighting & Power, the eighth largest electric utility in the U.S.; KEL.COM Incorporated, a multi-state cable television company; Utility Fuels, Inc., a coal handling company and Houston Argentina S.A., which owns an interest in an electric utility operating in Argentina. HOU has provided investors with stable income by paying consecutive quarterly dividends since 1921. The annual dividend of \$3.00 per share currently provides a yield of approximately 6.7%.</p>	 <p>Electrowatt Ltd</p> <p>Electrowatt Ltd is a Swiss holding company of a group of international companies active in the fields of energy, industry and services. These companies have established significant or leading positions in their markets: power supply, security systems, building management systems, electronics, general contracting and real estate engineering. Consolidated sales have increased by 35% to Sfr. 4.6 billion over the past 5 years. During the same period the consolidated net income has risen by 25% to Sfr. 192 million. Return on equity amounts to 9.3%. 61% of sales are generated outside of Switzerland, primarily in the EC.</p>
 <p>Teva Pharmaceutical Industries Ltd.</p> <p>Teva is Israel's leading pharmaceutical company and a multi-national group with manufacturing facilities and marketing networks in Israel and abroad. More than 50% of Teva sales are to foreign markets, primarily the U.S. Teva's pharmaceutical activities encompass chemical drugs, and over-the-counter products. Modern Bulk Pharmaceutical Chemicals (BPC) facilities support these efforts and serve export markets. Teva trades on the Tel Aviv Exchange and on NASDAQ (TEVY) in the U.S. 1992: Sales: \$396.3 million; Net Income: \$31.7 million</p>	 <p>Continental Corporation</p> <p>The Continental Corporation is among the leading international manufacturers of tires and industrial products made from rubber and plastics. For 1992, Continental ranks 1st in Germany, 2nd in Europe, and 4th worldwide. Employees: 50,600. Overall, earnings in 1992 were good. On sales of DM 9.7 billion, net income was DM 123 million, after a 1991 loss of DM 128 million. A dividend payment is not planned. The surplus of DM 19.5 million will be allocated to the reserves. Improved operating results stemmed primarily from General Tire, car tires, and ContiTech. Increased productivity and reduced fixed costs are paying off. Continental successfully launched its technically advanced EcoContact tire in 1992. The outlook for 1993 is promising.</p>	 <p>Reebok International Ltd.</p> <p>Reebok International Ltd. (NYSE: RBK), headquartered in Stoughton, Massachusetts, is a leading worldwide designer, marketer and distributor of sports, fitness and casual footwear and apparel. Principal operating units include the Reebok Division, AVIA Group International, Inc. and The Rockport Company, Inc. Sales for 1992 totalled approximately \$3,022 billion.</p>	 <p>Asea Brown Boveri Group</p> <p>The Asea Brown Boveri Group is a global, \$30 billion company serving electric power generation, transmission, and distribution customers as well as industrial and rail transportation markets. More than half of ABB's sales are in Europe, about one-fifth each in North America and Asia, and the remainder in South America and Africa.</p>
 <p>Industrivärden</p> <p>Industrivärden is an industrial holding company with industrial, trading and real estate operations with a combined turnover of SEK 11 billion. The Group employs 12,000 people. The industrial operations consist of PLM and Indutrade. PLM is one of Europe's leading consumer packaging companies. Indutrade consists of ten engineering companies with Besam, which is involved with door and gate automation, as the largest company. Indutrade is Industrivärden's trading operation which supplies highly sophisticated products and technical specialist know-how to industry. Fundament manages Industrivärden's buildings held for investment purposes.</p>	 <p>Conwest Exploration</p> <p>Conwest Exploration Company Limited is a Canadian energy and minerals company listed on the Toronto Stock Exchange (CEXA, CEX.B). Conwest had average daily production of 5,600 bbl of oil and liquids and 37.8 mmmcf of gas in 1992. The Company's principal exploration focus is to find and develop large natural gas reserves. During 1992, Conwest made a major natural gas and condensate discovery in northwest Alberta at Seasmith/Vallhalla. Since 1986, the Company's oil and gas reserves, production and land base have grown at a compound rate of 25% to 30%. Conwest also owns a low cost, 2,000 tonnes per day zinc mine at Nanisivik in Canada's high Arctic and is involved in small hydro electric generation.</p>	 <p>Norsk Hydro</p> <p>Norsk Hydro, founded in 1905, is an industrial group based on the processing of natural resources to meet needs for food, energy and materials. Hydro is, with annual sales of NOK 58 billion, Norway's largest publicly owned company and one of the leading Scandinavian industrial concerns, having 34,000 employees worldwide. The main products are mineral fertilizers, industrial chemicals, oil and gas, aluminium, magnesium and petrochemicals. In its main business areas, Hydro has a solid international position and is in the forefront of technological development. The company's shares are traded on the main stock exchanges in Europe and New York.</p>	 <p>Fortis/AG Group/N.V. AMEV</p> <p>A united force in financial services. Fortis is an international insurance and banking group, formed in 1990. Fortis' parent companies are AG Group from Belgium and N.V. AMEV from the Netherlands. Fortis companies are active in insurance, banking and other financial services in Europe, the United States and Australia. Since its creation, Fortis has resolutely pursued a strategy which aims to secure a leading position in the markets in which it operates, through growth in both business volume and profits. The Fortis annual report as well as those of AG Group and N.V. AMEV give comprehensive information.</p>
 <p>Forest Oil Corporation</p> <p>Forest Oil Corporation (NASDAQ: FOIL) is a leading independent U.S. oil and natural gas producer both on- and offshore. New strategies adopted two years ago have tempered risk and led to significant improvements in the Company's finances, production and reserves. The Company has successfully substituted an "exploitation" strategy for high-risk exploration, a repositioning which benefits from strong technical expertise focused in the Gulf of Mexico where Forest currently operates 35 platforms.</p>	 <p>Avesta Sheffield</p> <p>Avesta Sheffield AB was formed in 1992 by the merger of Avesta AB with British Steel plc's stainless steel operations. One of the world's major companies in the field of stainless steel was thus created, complete with a comprehensive product programme. Avesta Sheffield employs 8,500 people and has a turnover of approximately SEK 12 billion. The Group has most of its manufacturing facilities in Sweden, Great Britain, the USA and owns sales companies in 20 countries. Total control over the entire product flow from raw materials to customer delivery allows for a high degree of cost-efficiency and superior customer service.</p>	 <p>Knight-Ridder, Inc.</p> <p>Knight-Ridder, Inc., is an international information and communications company engaged in newspaper and electronic publishing, financial information, cable television and newspaper production. The Miami-based company publishes 29 daily newspapers and offers a variety of information retrieval services. Knight-Ridder common stock is listed on the NYSE under the symbol KRI, on the Tokyo Stock Exchange as 9491 and on the Frankfurt Stock Exchange as KRI.</p>	 <p>Intrum Justitia</p> <p>Intrum Justitia is Europe's largest debt collection company, offering a range of factoring and credit management services. The Group is listed on the London Stock Exchange and has subsidiaries in 14 European countries complemented by a network of 120 agents worldwide. In 1992, pre-tax profits rose 26% to £16 million, on turnover up 16% to £89 million. At the year end, Intrum Justitia had 45,000 clients and a stock of 2.6 million collection cases, worth £1.4 billion.</p>

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Financial Times Annual Report Service

BICC plc annual report and accounts 1992



BICC

BICC has achieved a leading position in the global infrastructure development market through clarity of focus on its core business of cablemaking and construction. Efficient management and its ongoing cost reduction programme have helped the Group strengthen its market positions despite the recession. A strong balance sheet and cashflow have enabled BICC to exploit its technological leadership in cables and reinforce its geographical base through acquisitions in Europe and North America. Management and resources will continue to be focused on strengthening the Group's leadership in cables and construction in order to meet the world's long-term demand for power, communications, transport and building.



The Carlsberg Group

The Carlsberg Group ranks among the major brewing groups world-wide and includes among other companies the Carlsberg and Tuborg Breweries, Royal Copenhagen A/S, dealing with china and glassware, and Georg Jensen Silversmiths are also parts of the Group. Worth mentioning as an example of an associated company of the Carlsberg Group are the famous Tivoli Gardens - this year celebrating their 150th anniversary. Carlsberg AS is quoted on the Copenhagen Stock Exchange, and out of some 12,000 shareholders the largest is by far the Carlsberg Foundation pledged to own 51 percent of Carlsberg A/S.



BMW

The Driving Force for Refined Technology: BMW, one of the twelve largest industrial corporations in Germany, had a successful 1992. The world marque for dynamic and exclusive cars and motorcycles, BMW has about 5 million vehicles on the road in more than 100 countries. Each year BMW builds more than 500,000 vehicles in its factories in Germany. About 70,000 people research and develop, produce and guarantee BMW quality. At the start of the 1990s, the company has resumed production of aircraft engines in a joint venture with Rolls-Royce.



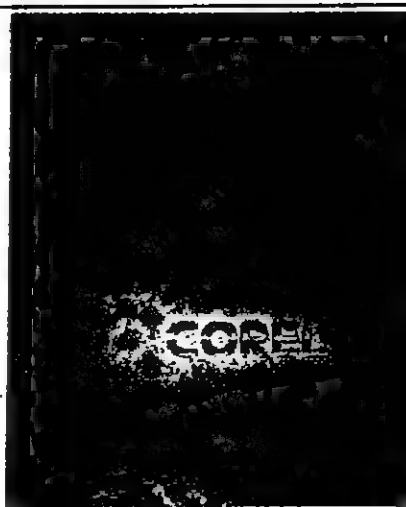
Southwestern Bell Corporation

Southwestern Bell Corporation (NYSE: SBC) provides telephone, cellular, cable TV and advertising services and products to customers worldwide. SBC also holds a 10 percent stake in Telcel, the Mexican phone company. In 1992, for the second year in a row, SBC's total return of 19.8 percent was the best among the Bell companies and GTE. Total return included stock price appreciation plus dividends. Based in San Antonio, Texas, SBC ranks 29th on the 1992 Fortune list of the largest U.S. companies.



Televerket

The Televerket Group offers public and private networks for telephony, data communications and mobile telephony. In 1992, the Televerket Group's revenues totalled USD 5.9 billion, up 2%. Return on total capital was 8.6%. Televerket invested a total of USD 1.5 billion. Telephone traffic rose 5.1%. Network performance was 99.1%.



Corel Corporation

Canadian based Corel Corporation is a graphics and SCSI (Small Computer Systems Interface) software development and marketing company. The Company's most recent release of its principal product, CorelDRAW 4.0, is an enhanced version of the most complete graphics software package available for users of IBM and IBM compatible PCs. CorelDRAW 4.0's comprehensive software allows transparent connection of all major SCSI devices to DOS, Windows, OS/2, and Novell NetWare based systems. Corel recently announced their entrance into the high growth marketplace of RAID (Redundant Array of Inexpensive Disks) technology with CorelRAID, the Company's software-based solution for data security on Novell file servers.



VEBA

VEBA (486,000 stockholders, 130,000 employees) is one of the largest publicly owned European companies. It stands for Electricity, Chemicals, Oil and Trading/Transportation/Services. The 1992 sales amounted to DM 65.4 billion, the operating result was at DM 1,214 million. Earnings per share were at DM 26.20. We are well prepared for the challenges of Europe and continue to focus on the Europeanization of our core businesses. The European competition will be the yardstick for a critical examination of our activities.



Saga Petroleum a.s.

In 1992, Saga Petroleum a.s. had a turnover of NOK 5.4 billion and a profit before taxes of NOK 802 million (NOK 277 million after tax). The company's combined oil and gas reserves amount to 144.5 million tonnes of oil equivalent making Saga one of the world's largest independent upstream companies in terms of reserves. Saga is the operator of the third largest number of exploration wells drilled on the Norwegian continental shelf. The company is operator of the Snorre field and has interests in, among others, the Statfjord, Oseberg and Gullfaks fields, all of which are in production. At year-end, Saga's capitalised value amounted to NOK 9.2 billion.



Transamerica Corporation

San Francisco-based Transamerica Corporation is one of the world's largest financial services companies with assets of \$32 billion. Its 1992 annual report looks at some of the most interesting and promising trends in each of Transamerica's industries, and at how the Transamerica companies are positioned to take advantage of those growth opportunities.



Incentive

Incentive is a large Swedish industrial group with a turnover of SEK 12 billion, 13,000 employees and 200 companies all over the world. Incentive is mainly active in the business areas:

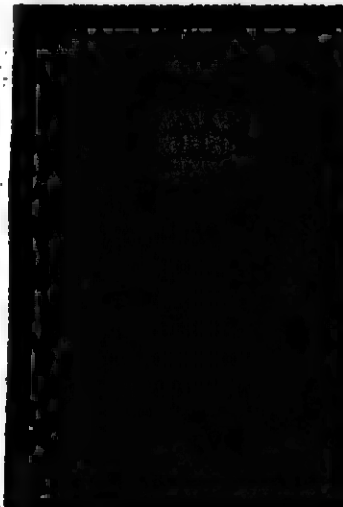
- Materials Handling
- Process Industries
- Transportation
- Imaging Technology
- Construction & Environment
- Power

These areas include world known companies such as Hissabild, Hissabild, Gephyrtas and Munster. Incentive also has important shareholdings in ASEA, Electrostar and Esab. The Incentive share is listed at the Stockholm Stock Exchange.



Freeport-McMoRan Inc.

A global natural resource company, Freeport-McMoRan is a leader in the exploration, mining, development, production, processing and marketing of natural resources. In recent years, the company has dramatically increased its natural resource reserve base primarily through exploration success. Freeport-McMoRan is one of the world's largest and lowest cost gold and copper producers with the largest single gold reserve and one of the five largest open-pit copper reserves of any mine in the world. The company is also the largest integrated and one of the lowest cost phosphate fertilizer producers in the world. (NYSE: FDX)



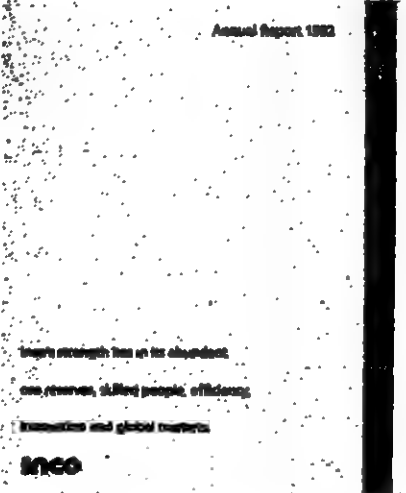
Banco Comercial Português

Banco Comercial Português is one of Portugal's leading commercial banks, ranking fourth in terms of assets and the only Portuguese company listed on the New York Stock Exchange. BCP pioneered a unique marketing approach by segmenting the market into different customer networks. In each segment, and using its substantial and highly automated branch network, it aims to provide a full range of financial products for those specific customers.



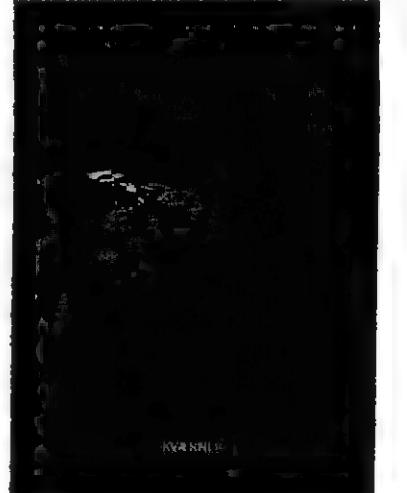
Frankfurter Hypothekbank AG

Frankfurter Hypothekbank, established in 1862, is one of the largest German private mortgage banks and among the most profitable. Its share capital is majority held by Deutsche Bank AG. The bank's activities are restricted by the Mortgage Bank Act to low risk business, i.e. financing real property and granting loans to the public sector. This business is funded by issuing Pfandbriefe, which are known as a top-grade investment. Pfandbriefe of Frankfurter Hypothekbank have been rated "AAA" by Standard & Poor's.



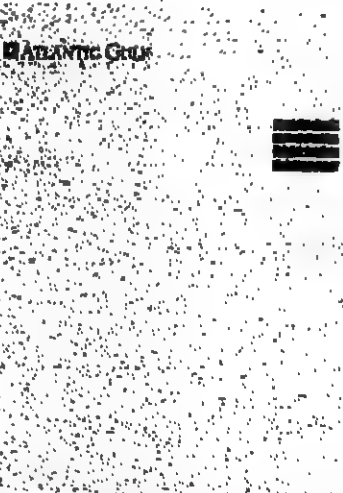
Inco Limited

Inco Limited is one of the world's premier mining and metals companies. It is a leading producer of nickel, supplying about one-quarter of total world demand. It is also a major producer of high-nickel and other alloys, and manufactures high-performance alloy components for demanding industrial applications. In addition, Inco is an important producer of copper, precious metals and cobalt and is majority owner of a growing medium-size gold company. In 1992, on net sales of US\$2.56 billion, Inco recorded a net loss of \$18 million. Inco employs 17,700 in 20 countries. More than 75 per cent of its employees are also shareholders.



Kvaerner

Kvaerner is an international group based in Norway. The group's main business areas are mechanical engineering, oil & gas installations, pulp and paper technology, shipbuilding and shipping. Operating revenue in 1992 totalled NOK 20 000 million. Consolidated pre-tax profit was NOK 932 million. Kvaerner has 23 000 employees. Kvaerner is listed on the Oslo Stock Exchange, the London Stock Exchange and the Stockholm Stock Exchange.



Atlantic Gulf Communities Corporation

Atlantic Gulf Communities Corporation (NASDAQ:AGL) is a Miami-based community developer with nine master-planned communities throughout Florida and one in the Cumberland Mountains of Tennessee. Operations include the development and sale of improved and unimproved commercial, industrial, institutional and agricultural land tracts; the development and sale of homesites to independent homebuilders and to individuals, and the construction and sale of single and multi-family housing.

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| 18 <input type="checkbox"/> The Carlsberg Group | 22 <input type="checkbox"/> Corel Corporation | 26 <input type="checkbox"/> Incentive | 30 <input type="checkbox"/> Inco Ltd |
| 19 <input type="checkbox"/> BMW | 23 <input type="checkbox"/> VEBA | 27 <input type="checkbox"/> Freeport-McMoRan Inc | 31 <input type="checkbox"/> Kvaerner |
| 20 <input type="checkbox"/> Southwestern Bell Corporation | 24 <input type="checkbox"/> Saga Petroleum a.s. | 28 <input type="checkbox"/> Banco Comercial Português | 32 <input type="checkbox"/> Atlantic Gulf Communities Corp |

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215	6	81	202	74
197	6	83	202	74
147	6	85	203	76
137	6	86	203	76
117	6	88	203	76
79	6	87	202	74
11	6	82	212	15
204	6	117	445	100
20	6	62	204	21
20	6	85	218	100
212	6	20	202	73
203	6	13	202	51
46	6	10	202	50
104	6	88	201	40
74	6	68	179	37
48	6	48	732	22
191	6	68	200	76
103	6	28	106	4
116	6	15	144	21
50	6	41	80	17
100	6	218	428	66
100	6			
276	6	88	205	72
197	6	82	202	74
147	6	82	202	74
137	6	12	128	68
117	6	21		
79	6	20	202	76
11	6	15		
204	6	73	204	20
20	6	85	202	74
20	6	17	202	64
212	6	88	202	74
203	6	15	202	76
46	6	28	106	4
104	6	15	144	21
74	6	28	106	4
48	6	15	144	21
191	6	28	106	4
103	6	15	144	21
116	6	15	144	21
50	6	15	144	21
100	6	15	144	21
100	6	15	144	21

London Ltd. 410 379 +4
March 1965 S. 234 234 234

290	2.2	623	1.1		
291	1				
292	1	305	4.9		
293	1	1	2.9		
294	1	1	128.5	27.5	
295	1	1	105.5	2.5	
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370	1	1	1	1	
371	1	1	1	1	
372	1	1	1	1	

17.7	San Antonio		1999	74
22.9	Topdramark DMr		2002	100
25	Topdramark DMr		2002	100

[illegible]

18.4 Zero Dry Pt _____ 145%
 07.6 Actual Scotland _____ 24

119	37 1282	17	80
118	37 1255	17	80
87	64 507	84	80
86	61 3863	83	80
270	-	-	80
176	-	-	80
20	328145	162	80
28	43 1377	122	80
267	80 9482	25	80
21	118 888	261	80
81	43 1084	183	80
135	-	-	80
12	-	3944	80
289	-	28	73
28	28 4356	184	80
363	43 141	-	80
110	61 1947	43	80
158	43 1303	83	80
28	80 483	262	80
14	14 2163	262	80
86	64 808	17	80
263	43 3171	27	80
270	43 3158	80	80
263	18 2610	84	80
258	-	-	80
25	67	-	80
73	-	181	48
270	432793	83	80
420	-	-	80
280	43 3286	174	80

U.S. Zinc Div FY	75%	+2
U.S. County Sireder	92	+1

2000	6.8	100.0	12.5
1999	6.8	100.0	12.5
1998	6.8	100.0	12.5
1997	6.8	100.0	12.5
1996	6.8	100.0	12.5
1995	6.8	100.0	12.5
1994	6.8	100.0	12.5
1993	6.8	100.0	12.5
1992	6.8	100.0	12.5
1991	6.8	100.0	12.5
1990	6.8	100.0	12.5
1989	6.8	100.0	12.5
1988	6.8	100.0	12.5
1987	6.8	100.0	12.5
1986	6.8	100.0	12.5
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1984	6.8	100.0	12.5
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1978	6.8	100.0	12.5
1977	6.8	100.0	12.5
1976	6.8	100.0	12.5
1975	6.8	100.0	12.5
1974	6.8	100.0	12.5
1973	6.8	100.0	12.5
1972	6.8	100.0	12.5
1971	6.8	100.0	12.5
1970	6.8	100.0	12.5
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1920	6.8	100.0	12.5
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1914	6.8	100.0	12.5
1913	6.8	100.0	12.5
1912	6.8	100.0	12.5
1911	6.8	100.0	12.5
1910	6.8	100.0	12.5
1909	6.8	100.0	12.5
1908	6.8	100.0	12.5
1907	6.8	100.0	12.5
1906	6.8	100.0	12.5
1905	6.8	100.0	12.5
1904	6.8	100.0	12.5
1903	6.8	100.0	12.5
1902	6.8	100.0	12.5
1901	6.8	100.0	12.5

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Savings Unit Trusts (SUTs)	Unit Price	NAV	YTD %	1Y %	3Y %	Assets (£m)	Units	Dividend	Dividend Yield									
Barclays UK Savings Unit Trusts																		
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.2	+18.5	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.1	+6.8	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.8	+3.5	+12.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.2	+4.8	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.5	+22.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.3	+1.5	+4.5	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.8	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.5	+19.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.8	+23.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+4.0	+13.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.2	+4.5	+14.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.2	+4.0	+12.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.5	+11.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+5.0	+16.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+6.0	+20.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.0	+3.0	+10.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.5	+4.5	+15.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+1.8	+5.5	+18.0	1,200	100	0.00	0.00									
Barclays UK Savings Unit Trust	1.20	1.20	+0.5	+2.0	+6.0	1,2												

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Century Life Plan		Century Life Plan	
50th Anniversary		50th Anniversary	
Life Events		Life Events	
Birth of First Son	94.0	97.1	+3.1
Birth of First Daughter	77.0	87.1	+10.1
First of First Grandchildren	60.0	70.0	+10.0
First of First Great-Grandchildren	43.0	53.0	+10.0
First of First Great-Grandchildren	26.0	36.0	+10.0
First of First Great-Grandchildren	9.0	19.0	+10.0
First of First Great-Grandchildren	-8.0	-2.0	+6.0
First of First Great-Grandchildren	-25.0	5.0	+30.0
First of First Great-Grandchildren	-42.0	22.0	+64.0
First of First Great-Grandchildren	-59.0	39.0	+98.0
First of First Great-Grandchildren	-76.0	56.0	+132.0
First of First Great-Grandchildren	-93.0	73.0	+166.0
First of First Great-Grandchildren	-110.0	90.0	+200.0
First of First Great-Grandchildren	-127.0	107.0	+234.0
First of First Great-Grandchildren	-144.0	124.0	+268.0
First of First Great-Grandchildren	-161.0	141.0	+302.0
First of First Great-Grandchildren	-178.0	158.0	+336.0
First of First Great-Grandchildren	-195.0	175.0	+370.0
First of First Great-Grandchildren	-212.0	192.0	+404.0
First of First Great-Grandchildren	-229.0	209.0	+438.0
First of First Great-Grandchildren	-246.0	226.0	+472.0
First of First Great-Grandchildren	-263.0	243.0	+506.0
First of First Great-Grandchildren	-280.0	260.0	+540.0
First of First Great-Grandchildren	-297.0	277.0	+574.0
First of First Great-Grandchildren	-314.0	294.0	+608.0
First of First Great-Grandchildren	-331.0	311.0	+642.0
First of First Great-Grandchildren	-348.0	328.0	+676.0
First of First Great-Grandchildren	-365.0	345.0	+710.0
First of First Great-Grandchildren	-382.0	362.0	+744.0
First of First Great-Grandchildren	-399.0	379.0	+778.0
First of First Great-Grandchildren	-416.0	396.0	+812.0
First of First Great-Grandchildren	-433.0	413.0	+846.0
First of First Great-Grandchildren	-450.0	430.0	+880.0
First of First Great-Grandchildren	-467.0	447.0	+914.0
First of First Great-Grandchildren	-484.0	464.0	+948.0
First of First Great-Grandchildren	-501.0	481.0	+982.0
First of First Great-Grandchildren	-518.0	498.0	+1,016.0
First of First Great-Grandchildren	-535.0	515.0	+1,050.0
First of First Great-Grandchildren	-552.0	532.0	+1,084.0
First of First Great-Grandchildren	-569.0	549.0	+1,118.0
First of First Great-Grandchildren	-586.0	566.0	+1,152.0
First of First Great-Grandchildren	-603.0	583.0	+1,186.0
First of First Great-Grandchildren	-620.0	600.0	+1,220.0
First of First Great-Grandchildren	-637.0	617.0	+1,254.0
First of First Great-Grandchildren	-654.0	634.0	+1,288.0
First of First Great-Grandchildren	-671.0	651.0	+1,322.0
First of First Great-Grandchildren	-688.0	668.0	+1,356.0
First of First Great-Grandchildren	-705.0	685.0	+1,390.0
First of First Great-Grandchildren	-722.0	702.0	+1,424.0
First of First Great-Grandchildren	-739.0	719.0	+1,458.0
First of First Great-Grandchildren	-756.0	736.0	+1,492.0
First of First Great-Grandchildren	-773.0	753.0	+1,526.0
First of First Great-Grandchildren	-790.0	770.0	+1,560.0
First of First Great-Grandchildren	-807.0	787.0	+1,594.0
First of First Great-Grandchildren	-824.0	804.0	+1,628.0
First of First Great-Grandchildren	-841.0	821.0	+1,662.0
First of First Great-Grandchildren	-858.0	838.0	+1,696.0
First of First Great-Grandchildren	-875.0	855.0	+1,730.0
First of First Great-Grandchildren	-892.0	872.0	+1,764.0
First of First Great-Grandchildren	-909.0	889.0	+1,798.0
First of First Great-Grandchildren	-926.0	906.0	+1,832.0
First of First Great-Grandchildren	-943.0	923.0	+1,866.0
First of First Great-Grandchildren	-960.0	940.0	+1,900.0
First of First Great-Grandchildren	-977.0	957.0	+1,934.0
First of First Great-Grandchildren	-994.0	974.0	+1,968.0
First of First Great-Grandchildren	-1,011.0	991.0	+2,002.0
First of First Great-Grandchildren	-1,028.0	1,008.0	+2,036.0
First of First Great-Grandchildren	-1,045.0	1,025.0	+2,070.0
First of First Great-Grandchildren	-1,062.0	1,042.0	+2,104.0
First of First Great-Grandchildren	-1,079.0	1,059.0	+2,138.0
First of First Great-Grandchildren	-1,096.0	1,076.0	+2,172.0
First of First Great-Grandchildren	-1,113.0	1,093.0	+2,206.0
First of First Great-Grandchildren	-1,130.0	1,110.0	+2,240.0
First of First Great-Grandchildren	-1,147.0	1,127.0	+2,274.0

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0.3	0.3
0.2	0.2
0.1	0.1
0.0	0.0
-0.1	-0.1
-0.2	-0.2
-0.3	-0.3
-0.4	-0.4
-0.5	-0.5
-0.6	-0.6
-0.7	-0.7
-0.8	-0.8
-0.9	-0.9
-1.0	-1.0
-1.1	-1.1
-1.2	-1.2
-1.3	-1.3
-1.4	-1.4
-1.5	-1.5
-1.6	-1.6
-1.7	-1.7
-1.8	-1.8
-1.9	-1.9
-2.0	-2.0
-2.1	-2.1
-2.2	-2.2
-2.3	-2.3
-2.4	-2.4
-2.5	-2.5
-2.6	-2.6
-2.7	-2.7
-2.8	-2.8
-2.9	-2.9
-3.0	-3.0
-3.1	-3.1
-3.2	-3.2
-3.3	-3.3
-3.4	-3.4
-3.5	-3.5
-3.6	-3.6
-3.7	-3.7
-3.8	-3.8
-3.9	-3.9
-4.0	-4.0
-4.1	-4.1
-4.2	-4.2
-4.3	-4.3
-4.4	-4.4
-4.5	-4.5
-4.6	-4.6
-4.7	-4.7
-4.8	-4.8
-4.9	-4.9
-5.0	-5.0
-5.1	-5.1
-5.2	-5.2
-5.3	-5.3
-5.4	-5.4
-5.5	-5.5
-5.6	-5.6
-5.7	-5.7
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-5.9	-5.9
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-6.2	-6.2
-6.3	-6.3
-6.4	-6.4
-6.5	-6.5
-6.6	-6.6
-6.7	-6.7
-6.8	-6.8
-6.9	-6.9
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-7.2	-7.2
-7.3	-7.3
-7.4	-7.4
-7.5	-7.5
-7.6	-7.6
-7.7	-7.7
-7.8	-7.8
-7.9	-7.9
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-8.2	-8.2
-8.3	-8.3
-8.4	-8.4
-8.5	-8.5
-8.6	-8.6
-8.7	-8.7
-8.8	-8.8
-8.9	-8.9
-9.0	-9.0
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-9.2	-9.2
-9.3	-9.3
-9.4	-9.4
-9.5	-9.5
-9.6	-9.6
-9.7	-9.7
-9.8	-9.8
-9.9	-9.9
-10.0	-10.0
-10.1	-10.1
-10.2	-10.2
-10.3	-10.3
-10.4	-10.4
-10.5	-10.5
-10.6	-10.6
-10.7	-10.7
-10.8	-10.8
-10.9	-10.9
-11.0	-11.0
-11.1	-11.1
-11.2	-11.2
-11.3	-11.3
-11.4	-11.4
-11.5	-11.5
-11.6	-11.6
-11.7	-11.7
-11.8	-11.8
-11.9	-11.9
-12.0	-12.0
-12.1	-12.1
-12.2	-12.2
-12.3	-12.3
-12.4	-12.4
-12.5	-12.5
-12.6	-12.6
-12.7	-12.7
-12.8	-12.8
-12.9	-12.9
-13.0	-13.0
-13.1	-13.1
-13.2	-13.2
-13.3	-13.3
-13.4	-13.4
-13.5	-13.5
-13.6	-13.6
-13.7	-13.7
-13.8	-13.8
-13.9	-13.9
-14.0	-14.0
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-14.2	-14.2
-14.3	-14.3
-14.4	-14.4
-14.5	-14.5
-14.6	-14.6
-14.7	-14.7
-14.8	-14.8
-14.9	-14.9
-15.0	-15.0
-15.1	-15.1
-15.2	-15.2
-15.3	-15.3
-15.4	-15.4
-15.5	-15.5
-15.6	-15.6
-15.7	-15.7
-15.8	-15.8
-15.9	-15.9
-16.0	-16.0
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-16.2	-16.2
-16.3	-16.3
-16.4	-16.4
-16.5	-16.5
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-16.7	-16.7
-16.8	-16.8
-16.9	-16.9
-17.0	-17.0
-17.1	-17.1
-17.2	-17.2
-17.3	-17.3
-17.4	-17.4
-17.5	-17.5
-17.6	-17.6
-17.7	-17.7
-17.8	-17.8
-17.9	-17.9
-18.0	-18.0
-18.1	-18.1
-18.2	-18.2
-18.3	-18

OFFSHORE INSURANCES

[illegible][illegible][illegible]

GUERNSEY (SIB RECOGNISED)

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

Europe	\$1,278		
East Asia	\$1,002		
North America	\$1,011		

Paine Webber Offshore Funds Plc (ot)

High Income Class A	\$10.18	10.58	+0.01
High Income Class D	\$10.10	10.10	+0.01

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	1994	1993	% Chg	1992
ATC Fund Management (NYSE)				
Revenue	\$11.2	\$11.2	0	\$11.2
Operating Profit	\$1.7	\$1.7	0	\$1.7
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
AXA Equity & Loan Unit Fund Mgr				
Assets Under Mgmt	\$77.8	\$72.2	8	\$72.2
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2	\$1.2	0	\$1.2
Bank of America Corp				
Revenue	\$1.2	\$1.2	0	\$1.2
Operating Profit	\$1.2	\$1.2	0	\$1.2
Net Income	\$1.2	\$1.2	0	\$1.2
EPS	\$1.2			

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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (877) 873-4378 for more details.

MANAGED FUNDS NOTES

Prices are in pence unless otherwise indicated and those designated £ have no profit rate to U.S. dollars. Yields are shown for all except insurance. Prices of common stock insurance related plans subject to capital gains tax, not sales. In distribution form of UK trust, a Pacific Petroleum Insurance Co. Ltd. plan is included. The fund is domiciled in Luxembourg as a UCITS (Undertakings for Collective Investment in Transferable Securities). It offered price includes all commissions except agency's commission; it provides their price, net of agency's commission, in parentheses. * = 10% per annum. † = 5% per annum. ‡ Only available to clients located in the United Kingdom. § Only available to clients located in the United States. This column shows estimated rates of NAV increase, not actual.

(*) Price net of CIB recoupment. The regulatory authorities for these funds are: Germany: Federal Savings Commission; Ireland: Central Bank of Ireland; Isle of Man: Financial Services Commission; Jersey: Financial Services Department; Luxembourg: National Institute of Luxembourg.

FOREIGN EXCHANGES

Dollar/DM rally falters

THE DOLLAR moved down sharply against the D-Mark in European trading yesterday after earlier failing to break through the DM1.72 level, writes James Bliz.

At the start of London trading, the US currency was boosted by suggestions that the Bundesbank might ease its official interest rates this week. Mr Hans Tietmeyer, the Bundesbank's Deputy President, said that the DM1.70 level was an appropriate level for the dollar/D-Mark exchange rate and that developments concerning the German budget deficit could provide more room for lower interest rates.

These developments helped push the dollar up to a high of DM1.7180, but it drifted back to a close of DM1.7000, down a net 0.20 pfennigs on the day. Technical resistance at DM1.72 was one reason for the dollar's failure to advance. Compounding this was a belief that Friday's non-farm payroll figure for June may come out somewhat weaker than expected.

Last week's higher-than-expected weekly jobless claims figures and poor durable goods figures have forced some economists to pare back their expectations for the net payroll

number to plus 25,000.

Mr Steve Hannan, a director at IBI International in London, believes that US economic weakness may continue to undermine the dollar. "The dollar will regain ground," he said, "but there is not enough substance in the price to say that we have definitely pierced the DM1.70 level."

The dollar's performance against the yen was even less robust as dealers took the view that next week's G7 summit in Tokyo will see growing pressure on the Japanese authorities to reduce their huge trade surplus.

Dealers believe that the US government has adopted a policy of dollar depreciation in an attempt to reduce its trade deficit with Japan. The current political crisis in Japan will ensure that Tokyo finds it particularly hard to respond to US pressures with a concrete trade agreement.

In London, the yen closed

unchanged yesterday at ¥106.80.

Sterling gained sharply against both the D-Mark and the dollar yesterday after a report from IBERA, the market analysts, suggested that the pound would be one of the strongest currencies in the coming quarter.

The pound surged more than 1½ pfennigs against the D-Mark at the start of London trading, to peak at DM1.5470, before being sold off for the rest of the day. But it still closed at DM1.5375, up 24 pfennigs on the day. Sterling was much stronger against the dollar, closing at \$1.4930 from a previous \$1.4780.

On its trade weighted index, which measures the pound against a basket of currencies, sterling closed some 0.8 percentage points higher at 80.3. Dealers said there was very active buying of the UK currency in the early London morning.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Belgium	100 Franc	136.758	-0.18
France	100 Franc	136.758	-0.18
Germany	100 Mark	136.758	-0.18
Italy	100 Lira	136.758	-0.18
Netherlands	100 Guilder	136.758	-0.18
Spain	100 Peseta	136.758	-0.18
UK	100 Pound	136.758	-0.18
Yen	100 Yen	136.758	-0.18

Source: Reuters. Rates are for 100 units of the foreign currency against 100 units of the pound sterling.

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FINANCIAL FUTURES AND OPTIONS

Strike	Call	Put	Settle
105	2.41	0.27	0.27
106	1.58	0.22	0.22
107	1.20	0.15	0.15
108	0.85	0.10	0.10
109	0.54	0.07	0.07
110	0.30	0.04	0.04
111	0.11	0.01	0.01
112	0.03	0.00	0.00

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Estimated volume last, Call 2700 Put 2822
Previous day's open, Call 2700 Put 2822

Estimated volume last, Call 2700 Put 2822
Previous day's open, Call 2700 Put 2822

Estimated volume last, Call 2700 Put 2822
Previous day's open, Call 2700 Put 2822

[illegible][illegible]

CANADA

Sales	Stock	High	Low	Close	Prev	Sales	Stock	High	Low	Close	Prev	Sales	Stock	High	Low	Close	Prev
TORONTO																	
4 pm Close June 28																	
Overseas in Cdn. unless marked S																	
29677	Albairi Pk	\$114	12 1/2	12 1/2	+	29755	Essex Bay M	\$15 1/2	15	15 1/2	+	11802	Midway	88 1/2	47 1/2	47 1/2	+
30744	Albairi Pk	\$114	12 1/2	12 1/2	+	29760	Essex Bay M	\$15 1/2	15	15 1/2	+	11803	Midway	88 1/2	47 1/2	47 1/2	+
30745	Albairi Pk	\$114	12 1/2	12 1/2	+	29761	Essex Bay M	\$15 1/2	15	15 1/2	+	11804	Midway	88 1/2	47 1/2	47 1/2	+
41188	Albairi Pk	\$114	12 1/2	12 1/2	+	29762	Essex Bay M	\$15 1/2	15	15 1/2	+	11805	Midway	88 1/2	47 1/2	47 1/2	+
41189	Albairi Pk	\$114	12 1/2	12 1/2	+	29763	Essex Bay M	\$15 1/2	15	15 1/2	+	11806	Midway	88 1/2	47 1/2	47 1/2	+
41190	Albairi Pk	\$114	12 1/2	12 1/2	+	29764	Essex Bay M	\$15 1/2	15	15 1/2	+	11807	Midway	88 1/2	47 1/2	47 1/2	+
41191	Albairi Pk	\$114	12 1/2	12 1/2	+	29765	Essex Bay M	\$15 1/2	15	15 1/2	+	11808	Midway	88 1/2	47 1/2	47 1/2	+
41192	Albairi Pk	\$114	12 1/2	12 1/2	+	29766	Essex Bay M	\$15 1/2	15	15 1/2	+	11809	Midway	88 1/2	47 1/2	47 1/2	+
41193	Albairi Pk	\$114	12 1/2	12 1/2	+	29767	Essex Bay M	\$15 1/2	15	15 1/2	+	11810	Midway	88 1/2	47 1/2	47 1/2	+
41194	Albairi Pk	\$114	12 1/2	12 1/2	+	29768	Essex Bay M	\$15 1/2	15	15 1/2	+	11811	Midway	88 1/2	47 1/2	47 1/2	+
41195	Albairi Pk	\$114	12 1/2	12 1/2	+	29769	Essex Bay M	\$15 1/2	15	15 1/2	+	11812	Midway	88 1/2	47 1/2	47 1/2	+
41196	Albairi Pk	\$114	12 1/2	12 1/2	+	29770	Essex Bay M	\$15 1/2	15	15 1/2	+	11813	Midway	88 1/2	47 1/2	47 1/2	+
41197	Albairi Pk	\$114	12 1/2	12 1/2	+	29771	Essex Bay M	\$15 1/2	15	15 1/2	+	11814	Midway	88 1/2	47 1/2	47 1/2	+
41198	Albairi Pk	\$114	12 1/2	12 1/2	+	29772	Essex Bay M	\$15 1/2	15	15 1/2	+	11815	Midway	88 1/2	47 1/2	47 1/2	+
41199	Albairi Pk	\$114	12 1/2	12 1/2	+	29773	Essex Bay M	\$15 1/2	15	15 1/2	+	11816	Midway	88 1/2	47 1/2	47 1/2	+
41200	Albairi Pk	\$114	12 1/2	12 1/2	+	29774	Essex Bay M	\$15 1/2	15	15 1/2	+	11817	Midway	88 1/2	47 1/2	47 1/2	+
41201	Albairi Pk	\$114	12 1/2	12 1/2	+	29775	Essex Bay M	\$15 1/2	15	15 1/2	+	11818	Midway	88 1/2	47 1/2	47 1/2	+
41202	Albairi Pk	\$114	12 1/2	12 1/2	+	29776	Essex Bay M	\$15 1/2	15	15 1/2	+	11819	Midway	88 1/2	47 1/2	47 1/2	+
41203	Albairi Pk	\$114	12 1/2	12 1/2	+	29777	Essex Bay M	\$15 1/2	15	15 1/2	+	11820	Midway	88 1/2	47 1/2	47 1/2	+
41204	Albairi Pk	\$114	12 1/2	12 1/2	+	29778	Essex Bay M	\$15 1/2	15	15 1/2	+	11821	Midway	88 1/2	47 1/2	47 1/2	+
41205	Albairi					29779	Essex Bay M	\$15 1/2	15	15 1/2	+	11822	Midway	88 1/2	47 1/2	47 1/2	+
41206	Albairi					29780	Essex Bay M	\$15 1/2	15	15 1/2	+	11823	Midway	88 1/2	47 1/2	47 1/2	+
41207	Albairi					29781	Essex Bay M	\$15 1/2	15	15 1/2	+	11824	Midway	88 1/2	47 1/2	47 1/2	+
41208	Albairi					29782	Essex Bay M	\$15 1/2	15	15 1/2	+	11825	Midway	88 1/2	47 1/2	47 1/2	+
41209	Albairi					29783	Essex Bay M	\$15 1/2	15	15 1/2	+	11826	Midway	88 1/2	47 1/2	47 1/2	+
41210	Albairi					29784	Essex Bay M	\$15 1/2	15	15 1/2	+	11827	Midway	88 1/2	47 1/2	47 1/2	+
41211	Albairi					29785	Essex Bay M	\$15 1/2	15	15 1/2	+	11828	Midway	88 1/2	47 1/2	47 1/2	+
41212	Albairi					29786	Essex Bay M	\$15 1/2	15	15 1/2	+	11829	Midway	88 1/2	47 1/2	47 1/2	+
41213	Albairi					29787	Essex Bay M	\$15 1/2	15	15 1/2	+	11830	Midway	88 1/2	47 1/2	47 1/2	+
41214	Albairi					29788	Essex Bay M	\$15 1/2	15	15 1/2	+	11831	Midway	88 1/2	47 1/2	47 1/2	+
41215	Albairi					29789	Essex Bay M	\$15 1/2	15	15 1/2	+	11832	Midway	88 1/2	47 1/2	47 1/2	+
41216	Albairi					29790	Essex Bay M	\$15 1/2	15	15 1/2	+	11833	Midway	88 1/2	47 1/2	47 1/2	+
41217	Albairi					29791	Essex Bay M	\$15 1/2	15	15 1/2	+	11834	Midway	88 1/2	47 1/2	47 1/2	+
41218	Albairi					29792	Essex Bay M	\$15 1/2	15	15 1/2	+	11835	Midway	88 1/2	47 1/2	47 1/2	+
41219	Albairi					29793	Essex Bay M	\$15 1/2	15	15 1/2	+	11836	Midway	88 1/2	47 1/2	47 1/2	+
41220	Albairi					29794	Essex Bay M	\$15 1/2	15	15 1/2	+	11837	Midway	88 1/2	47 1/2	47 1/2	+
41221	Albairi					29795	Essex Bay M	\$15 1/2	15	15 1/2	+	11838	Midway	88 1/2	47 1/2	47 1/2	+
41222	Albairi					29796	Essex Bay M	\$15 1/2	15	15 1/2	+	11839	Midway	88 1/2	47 1/2	47 1/2	+
41223	Albairi					29797	Essex Bay M	\$15 1/2	15	15 1/2	+	11840	Midway	88 1/2	47 1/2	47 1/2	+
41224	Albairi					29798	Essex Bay M	\$15 1/2	15	15 1/2	+	11841	Midway	88 1/2	47 1/2	47 1/2	+
41225	Albairi					29799	Essex Bay M	\$15 1/2	15	15 1/2	+	11842	Midway	88 1/2	47 1/2	47 1/2	+
41226	Albairi					29800	Essex Bay M	\$15 1/2	15	15 1/2	+	11843	Midway	88 1/2	47 1/2	47 1/2	+
41227	Albairi					29801	Essex Bay M	\$15 1/2	15	15 1/2	+	11844	Midway	88 1/2	47 1/2	47 1/2	+
41228	Albairi					29802	Essex Bay M	\$15 1/2	15	15 1/2	+	11845	Midway	88 1/2	47 1/2	47 1/2	+
41229	Albairi					29803	Essex Bay M	\$15 1/2	15	15 1/2	+	11846	Midway	88 1/2	47 1/2	47 1/2	+
41230	Albairi					29804	Essex Bay M	\$15 1/2	15	15 1/2	+	11847	Midway	88 1/2	47 1/2	47 1/2	+
41231	Albairi					29805	Essex Bay M	\$15 1/2	15	15 1/2	+	11848	Midway	88 1/2	47 1/2	47 1/2	+
41232	Albairi					29806	Essex Bay M	\$15 1/2	15	15 1/2	+	11849	Midway	88 1/2	47 1/2	47 1/2	+
41233	Albairi					29807	Essex Bay M	\$15 1/2	15	15 1/2	+	11850	Midway	88 1/2	47 1/2	47 1/2	+
41234	Albairi					29808	Essex Bay M	\$15 1/2	15	15 1/2	+	11851	Midway	88 1/2	47 1/2	47 1/2	+
41235	Albairi					29809	Essex Bay M	\$15 1/2	15	15 1/2	+	11852	Midway	88 1/2	47 1/2	47 1/2	+
41236	Albairi					29810	Essex Bay M	\$15 1/2	15	15 1/2	+	11853	Midway	88 1/2	47 1/2	47 1/2	+
41237	Albairi					29811	Essex Bay M	\$15 1/2	15	15 1/2	+	11854	Midway	88 1/2	47 1/2	47 1/2	+
41238	Albairi					29812	Essex Bay M	\$15 1/2	15	15 1/2	+	11855	Midway	88 1/2	47 1/2	47 1/2	+
41239	Albairi					29813	Essex Bay M	\$15 1/2	15	15 1/2	+	11856	Midway	88 1/2	47 1/2	47 1/2	+
41240	Albairi					29814	Essex Bay M	\$15 1/2	15	15 1/2	+	11857	Midway	88 1/2	47 1/2	47 1/2	+
41241	Albairi					29815	Essex Bay M	\$15 1/2	15	15 1/2	+	11858	Midway	88 1/2	47 1/2	47 1/2	+
41242	Albairi					29816	Essex Bay M	\$15 1/2	15	15 1/2	+	11859	Midway	88 1/2	47 1/2	47 1/2	+
41243	Albairi					29817	Essex Bay M	\$15 1/2	15	15 1/2	+	11860	Midway	88 1/2	47 1/2	47 1/2	+
41244	Albairi					29818	Essex Bay M	\$15 1/2	15	15 1/2	+	11861	Midway	88 1/2	47 1/2	47 1/2	+
41245	Albairi					29819	Essex Bay M	\$15 1/2	15	15 1/2	+	11862	Midway	88 1/2	47 1/2	47 1/2	+
41246	Albairi					29820	Essex Bay M	\$15 1/2	15	15 1/2	+	11863	Midway	88 1/2	47 1/2	47 1/2	+
41247	Albairi					29821	Essex Bay M	\$15 1/2	15	15 1/2	+	11864	Midway	88 1/2	47 1/2	47 1/2	+
41248	Albairi					29822	Essex Bay M	\$15 1/2	15	15 1/2	+	11865	Midway	88 1/2	47 1/2	47 1/2	+
41249	Albairi					29823	Essex Bay M	\$15 1/2	15	15 1/2	+	11866	Midway	88 1/2	47 1/2	47 1/2	+
41250	Albairi					29824	Essex Bay M	\$15 1/2	15	15 1/2	+	11867	Midway	88 1/2	47 1/2	47 1/2	+
41251	Albairi					29825	Essex Bay M	\$15 1/2	15	15 1/2	+	11868	Midway	88 1/2	47 1/2	47 1/2	+
41252	Albairi					29826	Essex Bay M	\$15 1/2	15	15 1/2	+	11869	Midway	88 1/2	47 1/2	47 1/2	+
41253	Albairi					29827	Essex Bay M	\$15 1/2	15	15 1/2	+	11870	Midway	88 1/2	47 1/2	47 1/2	+
41254	Albairi					29828	Essex Bay M	\$15 1/2	15	15 1/2	+	11871	Midway	88 1/2	47 1/2	47 1/2	+
41255	Albairi					29829	Essex Bay M	\$15 1/2	15	15 1/2	+	11872	Midway	88 1/2	47 1/2	47 1/2	+
41256	Albairi					29830	Essex Bay M	\$15 1/2	15	15 1/2	+	11873	Midway	88 1/2	47 1/2	47 1/2	+
41257	Albairi					29831	Essex Bay M	\$15 1/2	15	15 1/2	+	11874	Midway	88 1/2	47 1/2	47 1/2	+
41258	Albairi					29832	Essex Bay M	\$15 1/2	15	15 1/2	+	11875	Midway	88 1/2	47 1/2	47 1/2	+
41259	Albairi					29833	Essex Bay M	\$15 1/2	15	15 1/2	+	11876	Midway	88 1/2	47 1/2	47 1/2	+
41260	Albairi					29834	Essex Bay M	\$15 1/2	15	15 1/2	+	11877	Midway	88 1/2	47 1/2	47 1/2	+
41261	Albairi					29835	Essex Bay M	\$15 1/2	15	15 1/2	+	11878	Midway	88 1/2	47 1/2	47 1/2	+
41262	Albairi					29836	Essex Bay M	\$15 1/2	15	15 1/2	+	11879	Midway	88 1/2	47 1/2	47 1/2	+
41263	Albairi					29837	Essex Bay M	\$15 1/2	15	15 1/2	+	1					

NEW YORK DOW JONES										INDICES									
	June 25	June 24	June 23	June 22	1993		Since completion			June 26	June 25	June 24	June 23	1993					
					HIGH	LOW	HIGH	LOW						HIGH	LOW				
Industries	3460.09	3408.51	3485.01	3497.33	3543.59	3291.59	3543.59	3291.59	AUSTRALIA	176.15	1700.24	1989.7	229.3	1706.49 (25/9)	1465.00 (23/9)				
					2779	2071	2779.00	2071.00	AS Mining (1/1/93)	781.8	745.9	746.5	740.1						
Value Index	107.48	107.47	107.48	107.37	107.87	107.15	107.87	107.15	AUSTRALIA										
					372	317.5	372.00	317.50	AS Chemicals (1/1/93)	342.04	341.94	342.25	342.45	357.79 (25/9)	308.39 (23/9)				
Transport	1003.88	1015.29	1001.41	1005.48	1009.00	1003.00	1009.00	1003.00	AS Metals (1/1/93)	852.03	852.19	855.45	859.70	860.53 (25/9)	712.95 (19/9)				
					1006	971	1006.00	971.00	AS Oils (1/1/93)	1098.41	1093.50	1095.19	1093.74	1098.11 (25/9)	1005.45 (19/9)				
Utilities	2933.88	2943.80	2901.74	2911.18	2947.88	2877.14	2947.88	2877.14	AS Oils (1/1/93)	212.71	208.13	207.06	206.33	212.71 (25/9)	201.50 (19/9)				
					1634	1471	1634.00	1471.00	Capagates SE (5/1/93)	212.71	208.13	207.06	206.33	212.71 (25/9)	201.50 (19/9)				
DJ Ind. Days High 3512.76 (25/9) Low 3475.19 (24/9) (Thursdays)																			

STANDARD AND POOR'S		Days (Jan 2008 to Dec 2007) 435.91 (4482.86) (4482.86)										
Composite 3	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Industrials	512.65	511.03	507.41	511.11	504.88	499.48	504.39	3.62				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Financial	316	316	315	315	315	315	315	0.00				
	(100)	(100)	(100)	(100)	(100)	(100)	(100)					
Health	436	436	435	435	435	435	435	0.00				
	(100)	(100)	(100)	(100)	(100)	(100)	(100)					
Technology	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Energy	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Consumer	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Real Estate	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Commodities	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Utilities	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Telecom	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Transportation	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Insurance	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Government	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
International	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Emerging Markets	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Global	447.89	446.82	443.19	441.88	435.93	435.05	435.91	4.40				
	(100)	(99)	(97)	(96)	(100)	(99)	(98)					
Fixed Income												
Equity												
FINLAND												
FIN 2000 (2/1/2008)	1139.01	63	1197.7	1084.3	1248.26	216.6	843.10	(2271)				
FRANCE												
CAC 40 (2/1/2008)	597.55	533.57	534.31	526.45	547.37	506.89	471.34	(737)				
	100.00	100.00	100.00	100.00	100.00	100.00	100.00					
GERMANY												
DAX 30 (2/1/2008)	661.39	538.26	657.29	661.31	675.79	1009.10	588.02	(147)				
	100.00	100.00	100.00	100.00	100.00	100.00	100.00					
HOLLAND												
AEX 100 (2/1/2008)	177.19	165.54	166.59	169.29	177.17	177.10	171.15	(12)				
HONG KONG												
Hang Seng 30 (7/1/2008)	7748.10	7704.16	60	7052.54	7442.47	277.65	5472.88	(45)				
HONG KONG												
HK 50 (2/1/2008)	1602.85	1579.08	1532.76	1534.14	1602.83	1604.69	1101.19	(117)				
INDIA												
NSE 100												

	Jun 10	Jun 11	Jun 4	year ago (approx.)	Jun 10	Jun 11	Jun 4	year ago (approx.)
Bank One, Inc. (1/12)	\$40.34	\$34.43	\$34.23	337.40	553.17	2015	448.32	(171)
BNP Paribas (1/12)	1191.3	1172.0	1172.0	1388.0	1263.0	2015	882.0	(371)
JPMorgan Chase & Co. (1/12)	1988.78	1985.67	1935.57	1942.02	2107.00	2014	1830.74	(237)
Wells Fargo (1/12)	1804.47	1844.85	2194.08	1332.34	1874.93	2014	1260.08	(257)
TD Bank Group (1/12)	224.51	227.73	219.03	219.81	234.57	2014	181.72	(33)
Bank of America (1/12)	722.57	728.40	701.86	717.36	748.23	2014	614.23	(137)
KeyBank (1/12)								

NEW YORK ACTIVE STOCKS				TRADING ACTIVITY			
				1 Volume			
	Stocks traded	Growing price	Changes on day	June 25	Millions June 26	June 28	June 29
Friday							
Thomson DB	2,658,000	4 1/4	- 1/4	NEW YORK SE	255,928	280,620	271,543
K Mart	2,427,300	20	- 1/4		17,325	18,192	17,263
W-Hole-Mart	2,070,300	20 1/2	+	HOUSATON	219,558	237,150	235,900
Stamps	2,118,000	18 1/2	+				
Glaxo	1,885,400	24	+ 1	NYSE			
Am Express	1,858,000	20 1/2	+ 1/4	Market Traded	2,616	2,584	2,526
Am Express	1,858,000	20 1/2	+ 1/4	Rose	1,059	1,126	1,048
Verity Corp	1,820,500	21 1/4	- 1/4	Falls	760	791	1,081
Westchester	1,794,000	31 1/4	- 1/4	Unchanged	650	647	
				New High	65	57	68
				New Low	38	57	57
				COMEX (10:00 AM - 12:00 PM) 348.2 345.7 345.3 346.1 346.25 (200) 385.70 (40) COM & AM (1:00 PM - 3:00 PM) 238.3 238.8 238.8 237.2 238.25 (200) 238.00 (100) FOMC (2:00 PM - 3:00 PM) 87.25 87.25 87.25 87.25 87.25 (40) 87.25 (40) Date Set (4:00 PM) 871.25 868.88 867.87 868.81 867.84 (40) 868.88 (20) PHILADELPHIA Health Corp (10:00 AM - 12:00 PM) 158.41 154.51 144.88 154.88 154.88 154.88 (40) 154.88 (40) PHILADELPHIA SES AS-Shippers (10:00 AM - 12:00 PM) 468.41 444.76 444.11 468.41 468.41 468.41 (40) 468.41 (40) JAS SOUTH AFRICA JAS SMO (10:00 AM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (10:00 PM - 12:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (1:00 PM - 3:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (4:00 PM - 6:00 PM) 1860.00 1855.00 1781.00 1860.00 1860.00 (200) 1775.00 (40) JAS SMO (7:00 PM - 9:00 PM) 1860.00 1855.00 1781.00 1860.00			

CANADA						ALARMONE Gas (7/8/97)					
TORONTO						SWITZERLAND					
June	June	June	June	1995		Swiss Bank Int. (31/3/95)					
25	24	23	22	HIGH	LOW	1041.8	1055.5	1026.2	1023.7	1041.80 (2716)	878.10 (2397)
2947.50	2570.00	2673.40	2687.52	3000.97 (2148)	2743.31 (2111)	895.55	894.5	799.5	799.5	894.50 (2438)	804.80 (2171)
Commodity						TAMPA					
2617.77 2670.00 2651.80 2655.70 3287.71 (2546)						Weighted Price (20/5/98) 404.46 4102.35 412.17 4132.17 3713.25 (274) 3288.43 (207)					
THAILAND											
MONROVE, Panama						Rosetta Ref (20/4/78) 884.54 888.58 884.08 810.23 888.44 (257) 818.54 (245)					
WORLD											

<p>Index values of all indices are 100 except NYSE Am Common = 54; Standard and Poor's = 16; and Toronto Composite and Nikkei = 100. Toronto Index 1973 and 1974 and Montreal Portfolio 47/53. * Excluding bonds & stocks, but including Financial and Transportation. © 1984 by The D.J. O'Brien Group. All rights reserved. The figure's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows (supplied by Telerisk) represent the highest and lowest values that the index has reached during the day. (The figures in brackets are previous days' high & low subject to recalculation).</p>	<p>U.S. Capital Index (1/17/78) = 581.5* 582.2 580.8 583.4 576.25 (CPI) 488.00 (SPT) All-100 (2/6/80) 1019.00 1001.50 1097.04 1072.00 1019.00 (S&P) *Saturday Data: 25: Taiwan Weighted Price 4143.20, Korea Comp Ex 763.97. * Subject to official recalculation.</p>	<p>*Calculated at 15:00 GMT.</p>
<p>Index values of all indices are 100 except Amibn Traded, 823.10; NYZ Com, 100.00; DOW-Joe Top-100, 852.00 Dowall and DAX, 1,200.00; ASE All = 253.7; ASE 20 Industrials = 284.3; Am Australia All-Industry and Mining = 392.1; Cointex by Dinecrite</p>		

TOKYO - Most Active Stocks
Monday, June 28, 1993

Stocks	Closing Prices	Change	Stocks	Closing Prices	Change
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Kobe Steel	4.1m	345	+17	Nippon Steel	3.5m	575	+3
Kawasaki Steel	4.1m	358	+7	Tosumi & Co	2.8m	1,010	+30
Kao Oil	3.8m	1,010	+38	Dainippon Ind Min	2.7m	1,010	+10
Suntoro Ind Min	3.5m	338	+17	Nippon Oil	1.8m	786	+3
Mitsubishi	3.3m	574	-30	Osaka Gas	1.8m	587	+8

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Finland	FIM 1,800	Italy	LIT 560,000	Portugal	ESC 57,000	Turkey	TL 1,850,000

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